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NEWS SUMMARY

GENERAL BUSINESS

Moro: 'not much time'
The kidnapers of Sig. Aldo Moro, the former Italian Premier, last night demanded the release of "all Communist prisoners" and a letter, apparently written by their captive, called for an exchange of prisoners.

In the letter, apparently appealing to Italian leaders to secure his release, Sig. Moro said there was not much time left. But Sig. Giulio Andreotti, Premier, told Parliament that he rejected any form of blackmail by the Red Brigades guerrillas who abducted Sig. Moro on March 16 and killed his five guards. Meanwhile, 16 suspected neo-fascists, accused of a bomb attack on an anti-fascist rally in 1974 in which eight people were killed and 100 injured, went on trial in Brescia.

Ecevit sees more hope for a Cyprus settlement
Mr. Bulent Ecevit, Turkish Premier, indicated that the Congressional repeal of the U.S. arms embargo on Turkey would facilitate a Cyprus settlement and ease the problems between the two countries. In a speech, Mr. Ecevit said that a formal protest was delivered to the U.S. Charge d'Affaires expressing fears that such action would make Turkey "more intransigent" on Cyprus. Meanwhile, a Cyprus court sentenced two Palestinians to hang for the murder of Mr. Y. Sibat, a close friend of President Sadat of Egypt. Back Page

Rhodesia hearing for outside plan
Anglo-U.S. emissaries, striving to put together an overall peace plan for Rhodesia, will be given a hearing by the country's new multi-racial coalition. Government members at the end of this week. However, members of the Supreme Council emphasised that there could be no question of negotiating the internal black majority rule agreement. Patriotic Front to consider plan Page 4

Yard warns on parcel bombs
Scotland Yard issued an urgent warning after two parcel bombs were delivered to London addresses. A man was hurt when the first of the devices exploded at the Communist Party's headquarters in Covent Garden.

Roads review
The Government sought yesterday in two White Papers to appease opponents of its handling of inquiries into trunk road schemes and to present a scaled-down road building programme in England for the next 10 years. Back and Page 7; Editorial comment, Page 16

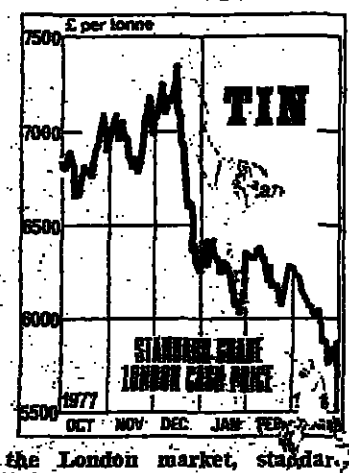
Soviet pledge
The Soviet Union has pledged full support for Palestinian guerrillas who refuse to turn over their positions in south Lebanon to UN troops. It was reported in Beirut. U.S. military team in Beirut Page 4

Briefly...
Mr. David Holmes, a former Liberal Party deputy treasurer, was last night still in Bristol police station after a day of interviews about an alleged murder plot.
M. Raymond Barre, French Premier, is to announce the new Government to-day.
The Duke and Duchess of Kent have postponed their May visit to New Zealand because the Duchess may soon require surgery.

Mr. Rocky Aoki, 38, the Japanese entrepreneur and former Olympic wrestler, said in London that he hopes to buy the Grand National course at Aintree and Red Rum.

Equities up 5.3; Pound firmer
● EQUITIES attracted brisk business on bid speculation and a long list of trading statements. The FT ordinary index closed 5.3 up at 467.8.
● GILTS gave up early gains in response to the banking figures and in expectation of criticism of the handling of money supply. The Government Securities index closed 0.02 down at 73.34.
● STERLING and the dollar were firmer, and the pound rose sharply in late trading to \$1.8695, for a rise of 15 points. Its trade-weighted index rose to 62.0 (61.8) and the dollar's depreciation narrowed to 6.27 per cent. (6.50).
● GOLD fell \$2½ to \$179½ on nervous selling in New York.
● TIN prices fell below the International Tin Agreement ceiling for the first time since January 1977 in Penang, and on

the London market, standard cash tin price closed \$55 down at \$5,590 a tonne.
● WALL STREET was 2.25 up at 783.29 just before the close.
● ELECTRICITY supply industry reorganisation plans, now set out in the White Paper, have been criticised as being too ambitious by power union leaders, who say that the Government has thrown away its chance of changing the industry. Back and Page 8
● HONG KONG AND SHANGHAI BANK is near agreement over the acquisition of a large portion of the equity of the Marine Midland Bank of New York. Back Page
● GKN has appealed to West Germany's economics minister to overturn the decision by the Supreme Court blocking its bid for the Sachs Group. The U.K. company reports profits for 1977 of \$72.3m, down on last year's \$97.7m, on turnover up at \$1,640m. (L156m). Back and Page 38
● CHILE is negotiating three loans from international banking sources worth \$350m. Back Page
● DUTCH FINANCE Minister, at the opening of the European Options Exchange in Amsterdam, said he did not object to risk-taking involved in options trading provided the participants appreciated and could bear the risk. Page 4



Pay concession to engineers
● EMPLOYERS of lower-paid engineering workers will be allowed to breach Government pay guidelines without risk of sanction, the Employment Secretary has said. Back Page
● PHARMACEUTICAL INDUSTRY profits will be subject to a new price regulation scheme which comes into force this week. Page 8
● U.K. NATIONALISED industries have won more than £286m worth of new export orders since January.

COMPANIES
● THOMAS JOURDAN pre-tax profits fell to \$0.5m. (\$607,590) for the whole of 1977, in spite of a slight rise at half time. Page 31

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

Assed. Dairies	222 + 10	Stock Conversion	230 + 6
Boots	217 + 4	Talbot	251 + 23
Bowater	193 + 5	Turner and Newall	191 + 8
British Home Stores	178 + 5	Unilever	510 + 8
Combed. Eng. Stores	83 + 2	Vickers	179 + 4
Cullen's A	219 + 5	WGL	98 + 4
Every Ind.	342 + 4	Welf Group	120 + 6
Estates Prop. Inv.	94 + 4	Wigfall (H.)	120 + 6
Fisons	343 + 10	Wilmington Match	182 + 5
Hambro Life	302 + 15	Yarrow	270 + 5
Hurst (C.)	93 + 7	Oil Exploration	206 + 8
ICI	56 + 6	Castfield	183 + 6
McNeill Group	278 + 4	Guthrie	248 + 5
Marshall	287 + 5	Jokai	280 + 5
Mills Allen Int'l.	172 + 10	Longhorne	280 + 8
News Int'l.	267 + 5		
Read Int'l.	114 + 4		
Savoy A	78 + 4		

Carter may delay neutron bomb in disarmament bid

BY DAVID BELL: WASHINGTON, April 4

President Carter appears to have decided to rule out early production of the neutron bomb—and may favour cancelling it altogether—to set the stage for a breakthrough in the strategic arms limitations talks (SALT) and a possible meeting next month with President Brezhnev of the Soviet Union.

The White House refused to comment today on reports that, against the advice of most of his top advisers, the President has decided to scrap the weapon which is designed to kill people with radiation while causing relatively little damage to property.

A spokesman would say only that "a decision is still pending with the President."

The neutron bomb, which is opposed by the Soviet Union, has been a subject of hot debate within NATO for some months. The U.S. argued that it could not go ahead with production until its European allies, in whose countries it would be deployed, approved it.

Some of its NATO partners, sensitive to the political possibility that it arouse, would have preferred the U.S. to come out more firmly in favour of the weapon first.

U.S. officials recognise that both Chancellor Helmut Schmidt, of West Germany, and Mr. James Callaghan, the Prime Minister, have been moving at considerable political risk, towards publicly endorsing the bomb, if only as a bargaining counter in arms control talks. They also concede that they have been operating on

Other reactions, Page 2
Parliament Page 10

chance that Mr. Carter may now change his mind.
Other reports indicated that the decision not to go ahead with the bomb now may not be so final when and if it is announced later this week. Some sources said that Mr. Carter is holding the bomb as a gesture to the Soviet Union and that this is part of a wider diplomatic offensive now starting.
Mr. Vance is due to fly to Moscow in two weeks' time to try to make further progress in the SALT talks which have been beset for some months.
The U.S. hope is that this "bomb" would open the way for President Brezhnev and Carter to meet in early May, but even if it does not there is the possi-

£115m. for Rolls Royce in Pan Am TriStar deal

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PAN AMERICAN Airways, one of the two major U.S. international airlines, is to buy 12 long-range Lockheed TriStar aircraft from Rolls-Royce RB-211 engines, worth in all over \$250m.

Rolls-Royce's share, including spares, will be about £115m. In addition, Pan Am will take options on another 14 aircraft. If converted into firm orders, these will be worth another £290m, with Rolls-Royce gaining about £145m of the total value.

The deal is a major breakthrough for Rolls-Royce into one of the world's biggest and most important airlines which has traditionally ordered American aircraft engines. It also gives a much needed boost to the hitherto sluggish sales of the Lockheed TriStar.
At the same time, it represents a major success for Sir Kenneth Keith, chairman of Rolls-Royce, who has made many visits to the U.S. over the last 12 months

in an effort to win the contract for his company.
The first of the Rolls-powered TriStars for Pan American will be delivered in 1980 entering service in April of that year.
Rolls-Royce and Pan American have agreed in principle that finance for the deal will be arranged through the U.K. Export Credit Guarantee and First National City Bank of New York using a combination of institutional and bank funds.
The deal will boost the profitability of the RB-211 engine, which has already yielded profits to the U.K. Government of over £34m. from the first 555 produced.
When the Government took over the financing of the RB-211 in 1971 after the collapse of the original Rolls-Royce company, a loss on the engine of anything between £20m. and £40m. was predicted.
In fact, gross profits have already amounted to £34m.,

although various price warranties contracted by the former Rolls-Royce company reduce this by £20m.
Announcing the deal in New York yesterday after a Pan-Am Board meeting, Mr. William T. Seawell, the airline's chairman, said Pan Am had spent 18 months on a thorough evaluation of new types of equipment, comprising all possible combinations of aircraft and engines. These included the General Electric CF6-50 series, and the Pratt and Whitney JP-9D engines.
"As a result of this, we have chosen the TriStar, and we have selected the RB-211 engines because of the technological superiority," he said.
The initial order is for the Dash 524 B version of the RB-211 engine, giving 48,000 lbs thrust at take-off. This is a more powerful version of the original RB-211 engine which is already in service with earlier versions of the TriStar.

U.K. launch for aspirin rival

BY DAVID FISHLOCK, SCIENCE EDITOR

A NEW pain-killing drug launched yesterday as an alternative to aspirin but claimed to be without the latter's side-effects could provide Britain with exports of £200m. over the next decade, according to its U.S. manufacturers.
The drug, Dolobid, is to be produced in the U.K. for the world market by Merck, Sharp and Dohme, which ranks second to Hoechst of West Germany in world pharmaceutical sales.
It is one of the first times that a foreign pharmaceutical company has chosen Britain from which to launch a major drug.
Dolobid will be manufactured at a £15m. plant now under construction at the Ponders End factory in North London of Merck's U.K. subsidiary, Thomas Monson. The group's U.K. exports last year totalled £38.5m, 95 per cent. of its British turnover.

In addition to the £15m. plant, another £5m. is estimated to have been spent by Merck in preparing for an international launch. The plant is expected to be on stream late this year and, according to Mr. Bernard Crowley, chairman of Monson, should not need any expansion for four to five years.
Merck synthesised Dolobid in a deliberate attempt to make an aspirin-like substance free from the side-effects of aspirin in high doses.
Dolobid won the approval of the Committee on the Safety of Medicine late last year on the basis of clinical studies which had shown it to be about four times as potent as aspirin, to have an analgesic action that lasted for eight to 12 hours, but it is claimed, to cause less gastric bleeding and other problems.
Dolobid will cost the National Health Service about £4.10 for 50 tablets of 350mg. compared with about 13p for 50 tablets of aspirin. But it is available on prescription only and, according to Dr. Lewis Sarett, Merck's senior vice-president responsible for the group's \$50m. science and technology programme, is likely to remain so for several years at least.
Dr. Sarett said that Merck was encouraged to pursue the drug in 1953 by a U.S. critic of cortisone—then widely seen as a "miracle drug"—because of its adverse effects in treatment of chronic rheumatism and arthritis. The company experienced a major setback when its first promising discovery also proved to have aspirin-like side effects.
As a result, the quest for Dolobid had taken about 24 years. The first patents on the drug will expire in about six years' time.
Curing a giant headache Page 12

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BANKING FIGURES ENCOURAGING FOR BUDGET

Money supply growth slower last month

BY MICHAEL BLANDEN

THE GROWTH of the money supply slowed last month to levels more in line with the Government's target range of 9-13 per cent. for the current financial year.

The banking figures published yesterday provided an encouraging pointer ahead of next week's Budget, when Mr. Denis Healey is expected to announce new monetary targets for the coming year on a three or six month rolling basis.

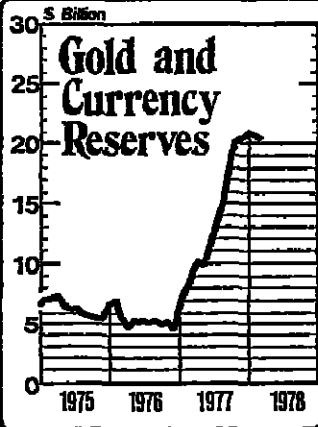
After the sharp growth in earlier months, it will still be very difficult for the Government to meet its targets for the year to mid-April.
This continues to cause concern in the City, with the gilt-edged market yesterday reacting with disappointment after the appearance of the figures which it had hoped would show a greater improvement.

There was also uncertainty in the discount market, with some speculation on a possible rise in the official minimum lending rate on Friday.

The figures coincided with a strong warning on excessive monetary growth by Mr. Gordon Pepper of stockbrokers W. Greenwell. In a special monetary bulletin, he argued that further action was needed to bring the situation under control and added: "We await the Sun."

He pointed out that the main monetary measure, sterling money stock on the wider definition (M3) had been growing at a rate of 18 per cent. a year over the six months to February, and other measures showed higher rates of increase. These gave "serious cause for concern."

The slow-down last month seems to have reflected two main factors, the absence of the inflows from abroad which had a substantial impact, particularly in January, and a relatively slow growth of bank lending to the domestic private sector.
The main pointer is given by the eligible liabilities of the banking sector. These are their main deposit funds and an important constituent of the money stock, though they are subject to a number of adjustments including those for seasonal influences.
The eligible liabilities rose by 0.8 per cent. in the four weeks to mid-March to £42.6bn., compared with an increase of 1.4 per cent. in the previous month.
Figures published by the London clearing banks showed that their sterling lending to the U.K. private sector rose by only £79m. during the month, mainly in the services sector.
With little change expected on seasonal grounds, this suggests a rate of increase substantially below the underlying rise of about £200m. which have been recorded in recent periods.
Sterling deposits by the U.K. private sector rose by £372m., and there was a fairly sizeable increase after allowing for seasonal factors.



Reserves fall \$381m.

By Peter Riddell, Economics Correspondent

THE underlying level of Britain's official reserves fell last month for the first time since May, 1977.

The reserves total fell by \$381m. during March to \$26.42bn. After adjusting for repayments of foreign currency debt and some small-scale new borrowing by public-sector bodies, the underlying decline was \$281m.

This was in noticeable contrast to the underlying inflow of between \$230m. and \$260m. in each of the previous three months.

While not too much should be read into the exact figures because of variations in official transactions affecting the reserves, the change of direction in highlighting the change in the market view of sterling.

The announcement of the March figures by the Treasury yesterday afternoon led to a fall in the pound to its day's low of \$1.8620, before a later recovery to \$1.8695, up 15 points overall. The trade-weighted index closed 0.2 higher at 62.0.

The decline in the reserves would have been even larger but for the fact that the books were closed on the March figures on Tuesday evening last week.

This was well before the Bank of England intervened in an undisguised manner to hold the rate and signal that the recent sharp decline had gone far enough.

By Friday evening, the trade-weighted index had dropped by 3½ per cent. in just over a week.

The authorities have been keen to remove any market speculation about official conversion.

Continued on Back Page

Lords vote for Scots PR

BY IVOR OWEN, PARLIAMENTARY STAFF

BY A majority of 91 the House of Lords last night voted for the general recognition that the Bill of additional member system of proportional representation to form—with the traditional first-past-the-post system—when it is returned to the Commons in June or July.

A powerful speech by Lord Hailsham, in which he disavowed suggestions that the introduction of proportional representation for the Scottish Parliament would be the thin end of the wedge opening the way for its general application throughout the U.K., clearly influenced a large number of the supporters of proper.

Parliament, Page 10

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EUROPEAN NEWS

France moves to prevent new Euratom treaty talks

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

LUXEMBOURG, April 4.

FRANCE today prevented the EEC from replying to a U.S. demand that the Community should agree to renegotiate the Euratom Nuclear Supply Treaty or face immediate suspension of further deliveries of U.S. enriched uranium.

All EEC governments are prepared to comply with the demand except France, whose acting Foreign Minister, M. Louis de Guiringaud, insisted today that the matter must be decided by EEC Heads of Government at their European Council meeting in Copenhagen at the end of this week.

The Copenhagen summit would be the last possible opportunity for the EEC if it is to meet the provisions of the Nuclear Proliferation Act, recently approved by the U.S. Congress. This calls on the Community to signal its willingness to renegotiate the supply arrangements by next Sunday at the latest.

If no reply were given by then, the U.S. Nuclear Regulatory Commission would be required by law to stop issuing new export licences for shipments of enriched uranium to the EEC, which has only about one month's supply of U.S. fuel.

An interruption of any length would have a severe effect on the commercial nuclear industry in the EEC which depends on the U.S. for virtually all its supplies of highly enriched uranium and for almost half of its normally enriched uranium, used in power stations. Much of the remainder is supplied by the Soviet Union.

Herr Helmut Schmidt, the West German Chancellor, who is understood to be seriously concerned about the risk of a cut-off, is reported to have urged President Giscard d'Estaing to drop his opposition when the two leaders met in France last week-end.

Herr Hans-Dietrich Genscher, the German Foreign Minister, is also expected to raise the problem during his current visit to Washington. According to some reports he may ask for a postponement of the deadline for a reply, to enable the EEC to resolve its internal differences, though it is doubtful whether the Carter Administration has the constitutional power to grant a delay.

The U.S. is seeking more than 30 changes in the Euratom Supply Treaty. The most controversial of these changes would tighten up the safeguards on nuclear proliferation risks by requiring that the U.S. give prior consent for the reprocessing of

inflammatory, political behaviour" which could not fail to have an effect on the entire social climate.

IG-Metall, which has good reason to be satisfied with the 5 per cent wage increase, plus job security clauses, that it won in North Württemberg-North Baden, has not unreasonably assumed that these terms would now be applied to the remaining wage bargaining regions, where talks are less advanced. Using which it needs only 25 per cent. one region as a model for the country as a whole is common enough practice, and the area around Stuttgart has often served this purpose for the engineering industry in the past.

This year, however, has seen a distinct hardening of attitudes on the employers' side. While workers in the region will continue to see the pay rise of 5 per cent, plus time all this week. Further short-time working in other parts of the country was expected, above all in the motor industry.

As a result of these delays, the strike-cum-lock-out that directly has affected some 250,000 workers in the region will continue all this week. Further short-time working in other parts of the country was expected, above all in the motor industry.

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Emminger defends dollar aid

By Our Own Correspondent

BONN, April 4.

DR. OTTHAR EMMINGER, the president of the Bundesbank, today rejected suggestions that the money supply target was being abandoned and the danger of inflation increased through intervention to help stabilise the dollar.

His comments in a newspaper article form part of a growing debate here on whether the country's stability policy is being endangered by the current intervention.

Some economic institutes have suggested that while the inflation rate may well drop below 3 per cent here in coming months, it will rise again in the autumn because of too fast an increase in money supply. This point in turn is being used as an argument against any further measures of economic refraction this summer.

Dr. Emminger agreed that in the four months October-January, central bank money supply grew at an annual rate of about 14 per cent. (compared with a growth target for this year of 8 per cent.). But since then it had slowed to 7 per cent.

He argued that a temporary overshooting of the target could be tolerated for two reasons. One was that there were no signs of a general, strong increase in demand, thus the economic conditions were quite wrong for sharp action to curb money supply. Second, the current "excessive" Deutschmark exchange rate was acting as a brake on prices.

The U.S. has been seeking a pledge from its allies that they will be prepared to accept deployment of the weapon if the disarmament talks do not have the desired result. It is on this point that Bonn now appears able to reassure Washington.

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Neutron bomb: the best way to halt tank

BY DAVID FISHLICK, SCIENCE EDITOR

THE NEUTRON bomb is the most effective way yet invented of penetrating the armour of a tank—the basic objective of all anti-tank tactics. No armour plate is sufficiently resistant against the high-intensity blast of neutrons and gamma-rays, high doses of which will kill very quickly and will also knock out the tank's electronic systems.

The new U.S. weapon being debated is not strictly a bomb at all, but a warhead for a large (eight-inch) shell, or a missile such as the Lance. Such a warhead would be designed to release much more of its energy as radiation than its conventional nuclear weapon.

The basic mechanism is that of the H-bomb—thermonuclear fusion—but whereas a so-called tactical H-bomb might release 50 per cent of its energy as blast, 35 per cent as heat and 5 per cent as "prompt" radiation, corresponding figures for the neutron warhead might be 34 per cent, as blast, 24 per cent as heat—but 40 per cent as prompt radiation.

Prompt radiation means the instantaneous blast of neutrons and gamma-rays. The balance of the energy in each weapon is released as fission-product radiation.

It is not true, therefore, to say that the neutron warheads kill people, buildings, tanks, etc., intact. But it is true to say that it is a cleaner weapon, in terms of the residual radioactivity left on the battlefield.

It is also a fact that its effective radius could be much smaller than for any modern nuclear weapon of the conventional kind.

Exploded a few hundred feet up in the air above tank formations, such a weapon would probably kill almost instantly most crew members within a radius of about 500 feet. The less fortunate would die in agony in a matter of days, from irreparable damage to the gut and bone marrow, for example. The lethality of the new weapon falls off very sharply with distance.

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EUROPEAN NEWS

New powers planned for Swiss central bank

BY OUR OWN CORRESPONDENT

NEW POWERS are foreseen for the Swiss National Bank in a Bill presented to Parliament by the country's governing Federal Council. A revision of the National Bank law would authorise the body to enforce various monetary measures which have hitherto been possible only on the basis of temporary emergency legislation or ad hoc agreements with the banking system.

The Bill would permit the bank to call in interest-free minimum reserves from the banks for holding on blocked accounts, a step intended to allow skimming-off of excess liquidity. The bank would also be able to increase or reduce these commitments in keeping with money-supply requirements.

The reserve sums could be equal to maximum rates of 12

per cent. of short-term demand deposits or 40 per cent. of the rise in such deposits. In the case of long-term deposits, the top rates would be of 2 and 5 per cent., respectively. These percentages could be doubled for foreign deposits as an extra move to ward off non-resident funds.

At the same time, the National Bank would be authorised to effect an open-

market policy, purchasing or selling short-term securities as a means of expanding or reducing commercial banks' liquidity volumes.

In the foreign exchange field, the maximum maturity for claims on foreign deals would be raised from three to six months and the bank allowed to acquire easily-negotiable promissory notes of international organisations or foreign banks.

ZURICH, April 4.

Giving the Government greater authority

BY JOHN WICKS IN ZURICH

BAILIFF is a favourite political insult among the Swiss. It all goes back to Gessler, bailiff of the Rabsburg emperors, who vainly tried to make the Swiss national hero, William Tell, salute his hat stuck up on a pole as a symbol of authority.

Whether it actually happened or not, almost 700 years ago the Swiss have retained a deep-seated distrust of imposed Government. Their traditional dislike of being told what to do (coupled with a certain pleasure in telling others and especially the bailiffs, what to do) has resulted in what comes close to being a classical democracy with its virtues and vices.

This process, together with the organic growth of the Confederation as an organisation of sovereign cantons, has kept central Government down to a minimum. Communal and cantonal politics are important because the communes and cantons are endowed with so much administrative power; Federal authority is remarkably circumscribed.

Because this is how the Swiss like it, and because Switzerland has proved so much more successful a venture than many of its neighbours in modern history, the principle of direct and decentralised democracy not unnaturally came to be regarded as necessarily in the public interest. The economic parallel lay in the development of virtually untrammelled free enterprise.

The past few years, however, have brought with them a growing need for delegated power. Just as Switzerland had to close ranks when surrounded by potential enemies in the two World Wars, so there has been a need for emergency action by the powers that be during the ups and downs of the national and international economy since the late 1960s. More and more problems have presented themselves which could not be solved at parish-pump level or by a simple referendum vote.

One of the biggest was the result of a definite "up" of the economy. From 1960 to 1974, the peak year, the foreign population of the country expanded by almost half to 1.06m. (excluding seasonal workers), because of a large-scale recruitment abroad of labour for industry and the construction and service trades. By the late 1960s this influx—which meant that one-sixth of the resident population was made up of aliens—had brought about an xenophobic movement. In 1970, some 46 per cent. of the electorate supported a drastic motion by a nationalist Parliamentarian, Dr. James Schwarzenbach, to

reduce to 10 per cent. (25 per cent. in the special case of Geneva) within four years the share of foreigners in each canton's population.

Before the referendum took place, the Federal Government had promised to stabilise the number of foreign workers; similar efforts in previous years had failed because of insufficient strictness on the part of the cantons. One of the reasons why the Government was concerned about the growth of the foreign work force was the extensively quick expansion of the economy.

Public opinion as to the necessity for "interference" from the Confederation and its agencies changed fundamentally in view of phenomena such as the overabundance of foreign workers,

The past few years have brought a growing need for delegated power.

double-figure inflation, and the doubling of the external value of the Swiss franc.

It was increasingly realised that the complicated nature of the modern world and the close links between Switzerland and other countries called for a more effective and flexible central Government. This belief was strengthened when, in 1975, the economy plummeted and Bern took such steps as an official work-creation programme (which would have been anathema to a right-thinking Swiss of only a couple of years before), the introduction of compulsory unemployment insurance and a modest, very modest aid-for-crisis-stricken industries.

It was against this background that, in February, a large majority in a referendum voted in favour of extending the constitutional rights of the Federal Government to intervene in economic processes. Aimed particularly at enabling fast action to counter unemployment or inflation, the new clause permits the Government to intervene in the monetary, banking, public finance and foreign-trade sectors. In the new legislation the Government is expressly permitted to depart from the constitutional principle of commercial liberty where necessary and can take into account the "varying economic development of individual areas of the country." That provides a base for the formerly abhorred idea of a State structural policy. Among specific measures open to the administration are the temporary raising or cutting of federal taxes and dues.

The economic shocks of the past three years have meant that there was little organised opposition to the proposal.

Another element which has definitely played a part in popularising the idea of the more centralised control was last year's Credit Suisse scandal. The National Bank and the Banking Commission found their way clear to introducing all sorts of new restrictions agreed with the banks, which until then would have been considered crass interference and totally unnecessary.

The more important of these measures are embodied in a five-year agreement with the Swiss Bankers' Association, drawn up at the double last year under considerable National Bank pressure to improve identification of client funds and stop Swiss banks actively promoting the flow of fugitive money into Switzerland. In October the association itself issued a set of guidelines on fiduciary business and said it was working on proposals for depositor protection.

The Credit Suisse case also triggered off a Social Democratic campaign to strengthen State control over banking, while the future referendum on this still vague motion is virtually sure to fail, it is symptomatic that it should be suggested at all.

In the fiscal sector, there is a growing acceptance of the importance of the Confederation as a dispenser of funds—and thus of the necessity for the central Administration to take more in tax. Bit by bit, the Federal tax income is swelling.

At the same time, steps are now at long last being taken to "harmonise" cantonal taxes to some extent; this bastion of regional rights is no longer the forbidden ground it once was, even although a real standardisation of local tax systems is still nowhere near in sight.

It would be a mistake to exaggerate the growth of the central Administration's power base. The Federal Council and Parliament will continue to have their knuckles rapped by the electorate from time to time and will continue to steer clear entirely of some questions which are subject to communal and cantonal sovereignty. Switzerland is certainly not in the process of changing from a confederation into a federal republic. But the Government and bodies such as the National Bank are needed more and more as the outside world impinges to an ever greater extent on Switzerland and as changing views on the economy and social services demand increased performance from the Federal Administration.

Spanish Minister warns industry

By Our Own Correspondent

MADRID, April 4.

SENOR AGUSTIN Rodriguez Sahagun, Spanish Industry Minister, warned in an interview published to-day that the Government will not come to the rescue of private companies which have serious difficulties.

It was his first declaration since he was appointed Minister at the end of February in a Government reshuffle and comes at a time when many companies are going through a crisis period as a result of the depressed economy.

The Minister, formerly the head of the two leading employers' organisations, said in the newspaper *El Pais* that the Government "would not open a hospital or asylum for companies" and that it would only intervene in cases involving "general strategic interests" or when demand fell off drastically.

He said that there had been too much paternalism during the time when the industrial base of the Spanish economy was being formed and that the time had now come for restructuring to meet future needs. Companies would now be left to define their own plans in accordance with this policy.

Inefficient companies would not be helped and must realise that their day of reckoning could not be put off for ever.

Babcock and Wilcox Espanola in Bilbao, in which the British company Babcock and Wilcox has a 10 per cent. stake, suspended temporarily all its outstanding payments last month. The machine tool manufacturer has total outstanding debts of Ptas.16bn. (\$195m.) against total assets of Ptas.24.35bn. (\$295m.).

In February, the Bank of Spain and most private banks set up a "hospital bank" to come to the rescue of ailing banks, but this idea for the banking world has not been taken up on a wider industrial level.

Recently, the Government has come under attack from employers for not doing enough to represent their interests and the Minister's warning is likely to increase their discontent.

The Government will report to the Cortes to-morrow on the economic situation and will assess its Moncloa Pact with the opposition parties. The Government feels that the Pact is producing results and that, for example, the inflation rate (26 per cent. last year) could be cut by between 8 and 10 per cent. by the half-year.

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OVERSEAS NEWS

PRESIDENT MOBUTU OF ZAIRE

Playing on fears of past chaos

BY A SPECIAL CORRESPONDENT IN LUBUMBASHI

LAST month's execution of 13 Zairean elite of private and state officers and civilians convicted of plotting his overthrow has given a further clear indication that President Mobutu Sese Seko has no intention of liberalising the one-man rule he has exercised in Zaire for over 12 years.

There are signs, too, that he is matching his firm regime at home by keeping exceedingly close tabs on the myriad opposition groups in exile, mainly in Belgium, one of which was said to have intimate links with the alleged leader of the conspiracy, Major Kalume Amba.

The Zairean leader is a man facing a lot of problems. The country's economic crisis is deepening, the situation here in the southern copper-producing province of Shaba is far from settled after last year's insurrection and, as the executions demonstrated, he still feels it necessary to purge not only the body politic but also the army.

Over the years President Mobutu has developed an intensely personalised style of rule, surrounded by a privileged elite characterised mainly by its loyalty. He has been known to call himself "we" and terms himself the "guarantor of Zaire's future." Official posters describe him as the "guide" and "salvation" of the vast, ramshackle nation.

President Mobutu has played effectively on the fear of many Zaireans of reliving the chaos and violence of an immediate post-independence period. For many the thought of Mobutu's demise is still equated with deep anxieties about a resurgence of the bloodshed of the 1960-65 era, before he came to power and introduced a measure of unity and relative stability.

But a new element of doubt is creeping in with the emergence of a youthful largely urban generation with no first hand memory of pre-Mobutu days to offset its complaints about widening gulf between the privileged elite and the rest of Zaire's 25m. population—twice the 1960 figure.

A survey conducted by Western diplomats in Kinshasa last year revealed that in the volatile 15 to 24 age group in the shanties surrounding the capital, unemployment was running at 48 per cent.

All this paints a picture of potential unrest that prompts the question: can Mobutu survive? Many believe he can, and, indeed, must. The white and

business are deeply concerned that the Zairean leader stay on, guaranteeing a free-wheeling economy where the entrepreneur flourishes and, despite the parous state of the economy, money can be made and exported.

President Mobutu's system of patronage and his harsh reaction to opposition, real or imagined, have ensured over the years that there is a loyal body of supporters in the army and in the administration as well as in the private business sector. He is, as a result, one of the few African leaders who travels frequently

has carefully juggled the various constituencies that abound in Zaire, Africa's third largest nation populated by over 350 tribes, bringing in or neutralising potential threats and ensuring that his power is undiluted.

There is said to be a parallel command in the army alongside the formal hierarchy, created on directly to the president himself. At last month's tribunal, most of the 80 soldiers and civilians sentenced to death or imprisonment came from the central Kasai region or the southern Shaba area—an indication

they had not been paid for two months.

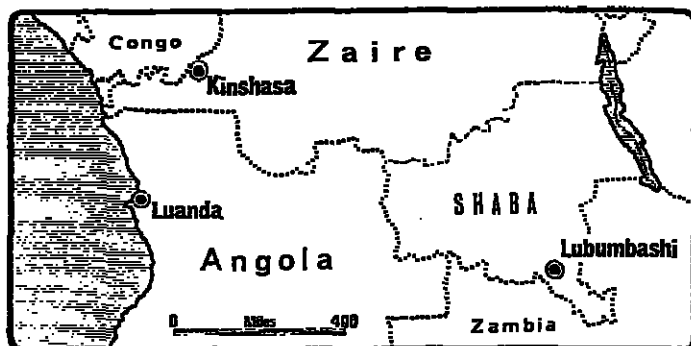
Similar roadblocks are reported on the main Matadi-Kinshasa road where lorries carrying the capital's imported food supplies now proceed in convoy to minimise the "tolls" the army exacts. Unlike the Presidential guard, the North Korean-trained Kamanyola brigade which is garrisoned in Shaba, experiences the same food and pay problems as the rest of the army.

At the same time, the FNLC of Col. Nathaniel Mbumba continues to strike across the border in Shaba, raising fears that a second insurgency may be in preparation. Landmine-laying and harassment raids have been enough so far to keep the Kamanyola brigades tied down in the expanded Communist zone. There has been no indication that Angola-Zaire détente is anywhere near the stage where these two bitter enemies will reign in their respective surrogates.

President Mobutu's response to this will almost certainly involve an urgent appeal to the West to bail him out in return for his stand against Communism following Cuban and Soviet victories in Angola and the Horn. President Mobutu appears to be placing less hope in the administration of President Jimmy Carter than in conservative Arab countries, France and Belgium.

Unpalatable as President Mobutu's human rights record may be, he will certainly present himself as the only viable alternative to the expanded Communist influence in Africa and to Soviet control of an area stretching halfway across the continent with resources of copper, cobalt and industrial diamonds. If recent indications are anything to go by, his rule at home will be harsh. Last January at least 700 people were reported killed when the Presidential guard put down a local wave of discontent in the central and traditionally troublesome Bandundu area. What started the unrest appears to have been shortages of food and other supplies. President Mobutu badly needs the economic revival he has promised if outbreaks of the same kind are to be prevented.

In addition there is the risk of growing resentment against the President's rule in the central and southern areas of the country. The fact that most of the 50,000 to 75,000 Zaireans who fled to Angola during the Shaba crisis have yet to return appears to be an indictment of both the President and the Zairean armed forces, 8,000 to 9,000 of whom are now garrisoned in Shaba province. The army itself is far from trouble-free. On the road leading here from the Zambian border, 60 soldiers from here, ragged and armed with makeshift weapons, were seen making their way back to the capital. This is the first of two articles on Zaire. The second will deal with the economy.



Refugees flee Angola offensive

BY QUENTIN PEEL

JOHANNESBURG, April 4.

MORE THAN 700 refugees have fled across the Angolan border into the northern Kavango province of neighbouring Namibia (South-West Africa) from fighting between Angolan Government forces and guerrillas.

The refugees, all said to be civilians, have come from at least 100 kilometres inside the Angolan province of Cuando Cubango where a major offensive by Government troops against Unita is said to be under way. Their presence in Kavango is the only hard confirmation of reports that a major offensive has been launched.

According to newspaper reports from the Namibian capital of Windhoek, attributed to "usually reliable sources," which are understood to be the South African Defence Force, the Angolan Government offensive is backed by Soviet MiG aircraft and armed helicopters, piloted by Cubans and East Germans. The reports say the offensive, against an area which has long been a Unita stronghold, has been continuing since the beginning of March.

The South African reports said one wing of the offensive in Cuando Cubango had been halted some 200 kilometres from the Namibian border after Unita cut the Government forces' supply lines. However, in neighbouring

Cunene province, the Unita guerrillas are said to be "hard pressed."

The South African Defence Force is believed to be supplying Unita with training and equipment, although it has always discounted such suggestions. Its information is thought to come directly from the guerrillas.

Martin' Dickson adds: At a news conference in London, Mr. Jeremiah Chitunda, the Unita Secretary for Information, also said that a major offensive by the Luanda Government had been going on in Cuando Cubango for the past fortnight. He claimed that 5,000 Cuban and 2,000 Government soldiers were involved. However, in neighbouring

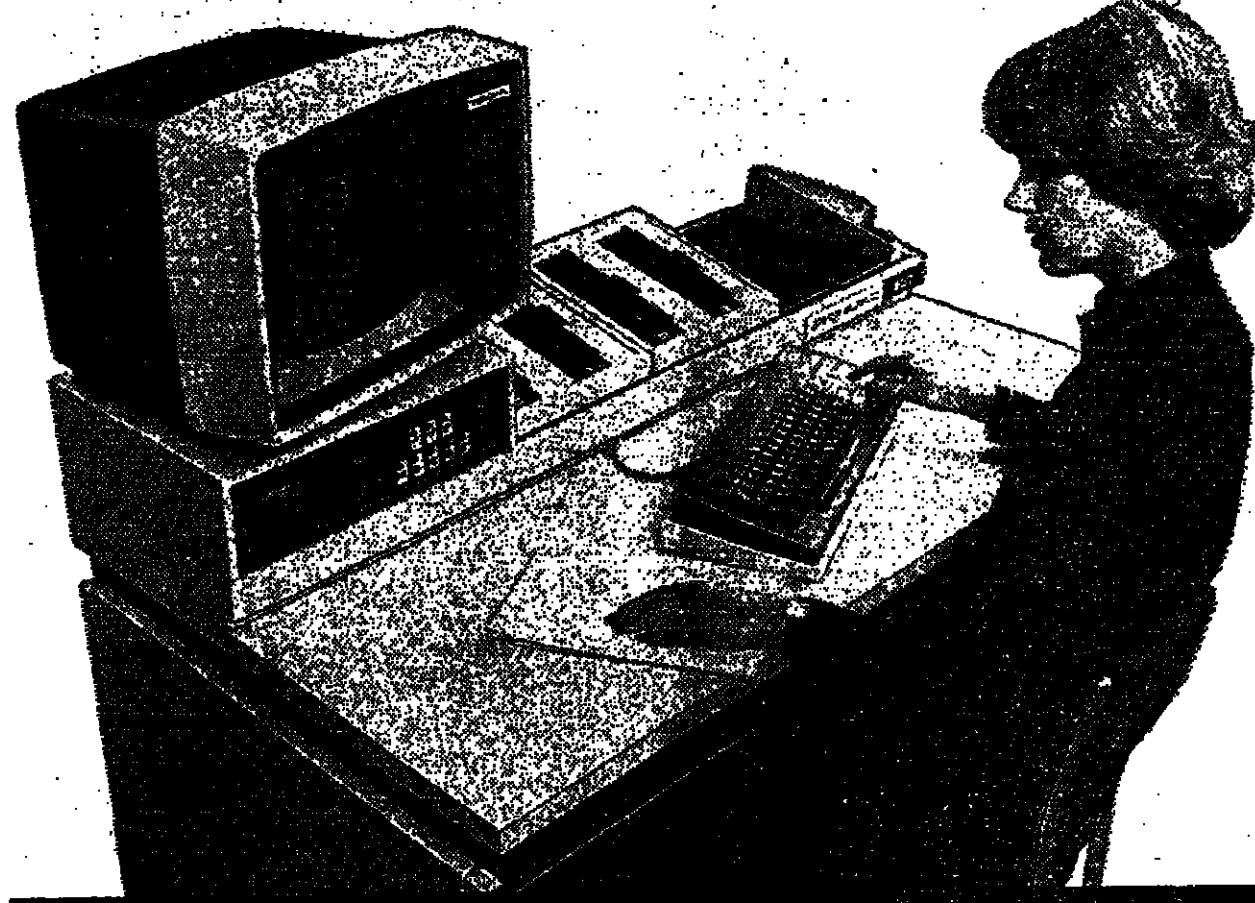
New Union constitution for Ghana

By Our Foreign Staff

PREPARATIONS for a new constitution in Ghana are under way after a majority vote for a Union Government in a referendum. Six of the country's nine regions voted for the Union formula which will mean a no-party system with involvement of the armed forces.

A commission will be appointed to draw up a draft constitution by the end of April. Three groups which opposed the idea of a Union Government have been outlawed. The High Court judge who was to supervise the referendum has emerged from hiding, saying that he was intimidated by a group of armed soldiers. Judge Isaac Aboah vanished just before the referendum.

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WORLD TRADE NEWS

Fraser to visit Tokyo for major economic talks

BY KENNETH RANDALL

CANBERRA, April 4.

THE AUSTRALIAN Prime Minister, Mr. Malcolm Fraser, will visit Tokyo for two days in Tokyo this month to explore the various international trade and economic policy discussions over the rest of this year might be improved.

The talks, starting in Tokyo on April 19, will be a broad understanding reached recently by the two governments.

Wherever practicable each has agreed to try to consult the other before entering into important discussions with a third party or international organisation.

A senior Australian Government source said today that Mr. Fraser had suggested the talks because of a growing concern that failure to make substantial progress towards trade expansion and economic policy coordination in coming months could lead to "disillusion, bitterness and even tension" in the international community.

The Government source said that given the pressure on the American dollar and current prospects for the GATT multi-lateral trade negotiations, UNCTAD and the economic summit to name only some of the factors "there could be greater protectionism with fiercer competition for shrinking mar-

kets and increasing friction, not only between developed and developing countries but generally. Mr. Fraser sees this as a critical year and believes every avenue should be explored to see that all Governments are behaving responsibly.

Mr. Fraser will be visiting Washington shortly after his talks with Mr. Fraser and is expected to have a key role in the economic summit, being scheduled tentatively for June.

In a brief formal statement announcing the Tokyo visit to

night, Mr. Fraser stressed that he would not be raising bilateral issues. He expected the talks to cover the general problem of the world economic situation, world trade and the north-south dialogue for international economic development.

Mr. Fraser said the world faced significant economic problems. He had suggested to Mr. Fukuda that there would be an advantage in their meeting before Mr. Fukuda left for Washington. The Japanese leader had readily agreed.

Duty up on wood screws

BY KENNETH RANDALL

CANBERRA, April 4.

AUSTRALIA IS imposing a temporary protective duty of 40 per cent on imports of wood screws from all sources except New Zealand, Papua New Guinea and some specified developing countries, which will retain preferential duty arrangements.

Hong Kong and Taiwan have been excluded from the developing countries because their exports of wood screws were found by the Government's temporary assistance authority to have caused "significant disruption" of the local industry.

A Government announcement

to-day said the protective measures would help local manufacturers to contain their costs by increasing production volume and to stabilise employment. It should also give them time to complete a programme of re-organisation and product rationalisation.

The Government has also announced tariff quotas on imports of wool worsted yarns and wool blend yarns, backdated to March 1. The annual quota for these yarns has been set at 1.1m. kilograms with additional duty of \$42.50 a kilogramme payable for above-quota imports.

European car makers discussed tariff rise

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

AN INCREASE in the common European tariff on automobiles has been informally discussed among European vehicle manufacturers and within producer associations, according to a new study of Japanese-European trade relations.

The tariff, which would affect all cars coming into the Community from other trading areas, would be designed to give the European industry a chance to form stronger and larger units behind restrictive walls.

"European manufacturers are aware that requesting a raise in tariffs would constitute a departure from past policies but some of them are in favour of organising international trade on a new basis," the report says.

The study, prepared by the Batelle Geneva Research Centre for a group of leading Japanese academics, adds that the likelihood of such a proposal being adopted seems extremely low.

That is because of technical obstacles in instituting such a duty—such as the degree of the increase, the difficulty of making the tariffs non-discriminatory, and the problems of restructuring within Europe—as well as wider issues such as the general European commitment to lower tariffs.

The report concludes that a better course would be to adopt

the objective of eliminating non-tariff barriers and an attempt to equalise competitive conditions for foreign manufacturers.

Japan would then have to prove that it was taking definite steps towards equalisation.

It goes on to propose that the Japanese pursue more actively the recently adopted policy of "proving that Japan is an open market," and increase imports of European products.

On the European side, the report says that governments may attempt to rationalise the industry by promoting trans-national mergers, and European companies seek to step up their sales in Japan.

It argues that adopting European cars to Japanese conditions ought to be investigated in more detail, and that that might be done jointly or individually by European companies.

The report coincided with an article in a West German newspaper yesterday in which Mr. Seisai Kato, president of Toyota Motor, said that Japanese motor companies want more foreign manufacturers to compete with them in Japan.

National and international competition contribute to the health of the industry worldwide, he said in an article in the Frankfurter Allgemeine news paper.

Honeywell Japan venture

BY DOUGLAS RAMSEY

TOKYO, April 4.

TEMPTED BY continued high growth in the world's second largest market for data processing equipment, the American company Honeywell has decided to take an 80 per cent stake in a new joint venture with Mitsubishi to market Honeywell systems in Japan.

The company announced in Tokyo and Minneapolis today that the two have signed a "memorandum of intent" towards setting up the new company, to be called Mitsubishi-Honeywell, subject to final negotiations and approval by the Japanese Government (which screens all incoming investment).

Honeywell Information Systems (H.I.S.) in Tokyo said it expected the procedures to take about 120 days. It hoped the new company could get off the ground in July.

Honeywell thus becomes the last of the major U.S. data processing companies to take a capital stake in the Japanese computer market. Mitsubishi

H.I.S. would be initially capitalised at ¥1bn, 80 per cent from Honeywell, 20 per cent from Mitsubishi Office Machines (MOM), sole sales agent for Honeywell computers in Japan.

By contrast, IBM Japan is a wholly owned subsidiary of IBM and is the largest single company in the Japanese industry (with sales in 1977 just over \$1bn.). NCR Japan is a 100 per cent subsidiary of the American company, and the Univac division of Sperry Rand has a 34.7 per cent stake in the Nippon Univac, which builds computers in Japan.

More recent entries include Honeywell's full-scale entry into the Japanese market may help to increase the proportion of sales by foreign companies to half or more of the Japanese market, in mid-1978, the value of all-purpose computers operated in Japan was ¥2,500bn.

Honeywell gave no indication of a day of future expansion plans in Japan, but industry experts reckon the company will have to

go into producing software here to compete effectively for the specialised Japanese data processing market with other companies building hardware and software on the spot.

Honeywell has relied on MOM to sell its equipment in Japan in competition with computer systems built by Toshiba and Nippon Electric (NEC) on the basis of licensing arrangements with Honeywell. The proliferation of agreements was one side effect of Honeywell's acquisition in 1970 of the computer division of General Electric (GE). Previously, GE technology was licensed to Toshiba and Honeywell technology to NEC.

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India takes up two Airbus options

BY ROBERT MAUTHNER

PARIS, April 4.

THE DOMESTIC Indian carrier, Indian Airlines, has converted two of its options for Airbus A-300 aircraft into firm orders, bringing its total orders for the European airliner to five. The company has another three Airbus options.

Counting the latest order, Airbus Industrie has sold 70 of its highly successful wide-bodied aircraft and has 37 further options.

Two days ago, the Franco-German consortium received another big boost when it reached agreement with the operators of New York's La Guardia Airport to enable the A-300 to use the airport from November 15.

The agreement removed one of the last obstacles to the proposed sale of 23 A-300s to goods elsewhere.

The order from Indonesia Eastern Airlines, which has been leasing four of the type since December last year. Only an agreement between the U.S. com-

pany and its lenders now stands in the way of a firm contract. Last month, Marcel Cavallé, the French Transport Minister, said the aircraft offered "sure prospects" of selling more than

British Aerospace, the nationalised aircraft manufacturer, has won another export order for the Hawk jet trainer and light combat aircraft—this time from Indonesia for eight aircraft, worth about £25m.

Michael Donne, Aerospace Correspondent, reports.

That follows the signing late last year of the £100m. order for 50 Hawks for Finland, a deal which is subject to the U.K.'s buying a comparable volume of goods from Finland or helping Finland to sell its goods elsewhere.

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Chinese Minister in W. Germany

BY ADRIAN DICKS

BONN, April 4.

THE CHINESE foreign trade Minister, Mr. Li Chiang, is spending a week in West Germany as the guest of Count Otto von Helldorf, the West German Minister of Economics, in the course of which he is to visit several industrial plants in different parts of the country.

Mr. Li's visit, reciprocating his visit to China in 1975, is the first to West Germany by a Chinese cabinet minister. It follows his signature in Brussels yesterday of China's first five-year trade agreement with the European Community.

West Germany is China's largest single trading partner among the nine, with a two-way volume of trade that reached some DM1.8bn. in 1977. Because this is at present split almost exactly two-one in Germany's favour, Mr. Li is known to be looking for opportunities to increase Chinese exports to the Federal Republic.

At present, these consist principally of agricultural products, sundry raw materials and textiles.

On the German side, periodic rumours of major contracts for industrial installations and

equipment have not so far been substantiated, beyond the now largely completed deal for a steel complex with rolling and continuous casting facilities at Wulfrath. Recent Chinese trade delegations to West Germany have, however, included experts in the coal, electricity generating and electrical engineering industries.

During his stay here Mr. Li is meeting Chancellor Helmut Schmidt and the Foreign Minister, Herr Hans-Dietrich Genscher, in addition to his contacts with business and economic officials.

German dam contender

BY DIANA SMITH

RIO DE JANEIRO, April 4.

BROWN BOVERY'S West German subsidiary is offering a \$2bn. package to finance construction of a new Brazilian hydroelectric scheme.

The Xingo hydroelectric project, delayed through lack of finance, is on the Sao Francisco river in the north-east.

Brown Boveri has backing from a pool of German banks led by the Commerzbank Dresdner Bank and Deutsche Bank, plus a \$50m. credit from Germany's aid to developing countries.

The Xingo scheme, in a natural gorge, would require an excep-

tionally high dam, the highest contemplated for Brazil.

Occidental Petroleum, one of two big U.S. oil companies operating in Peru, has signed two agreements with the State-owned company Petroperu. One to exploit heavy oil in the northern Amazonian jungle, the other for secondary recovery operations in the Talaria area, on the northern coast (Reuters reports from Lima).

Armand Hammer, chairman of Occidental, said on a recent visit here that his company would spend another \$290m. in Peru over the next two years.

Swedes cut pulp excess

BY MAX WILKINSON

EXCESS PULP stocks in Sweden have been reduced by 225,000 tonnes or almost half in the first three months of 1978, it was disclosed yesterday.

Mr. Bo Wergens, managing director of the Swedish Pulp and Paper Association, said he expected inventories to be reduced to normal levels within a few months. At the beginning of last year, pulp manufacturers had excess stocks of about 1m. tonnes as a result of falling to cut back production during the recession in demand.

Mr. Wergens was commenting in the annual statement from the Swedish Pulp and Paper industry for 1977.

Mr. Wergens suggested that prices might improve this year through increased consumption and production of paper and paper board in the U.S. and Western Europe.

Swedish shipments to the international pulp market rose 10 per cent in the first three months of 1978 compared with

the period last year. However, prices were still low and supply will in future have to be better adjusted to demand. "That Mr. Wergens said, would mean that in Sweden and other producing countries the operating ratio of the industry would have to be held below capacity in most grades."

The Swedish Pulp and Paper Association report shows that the country's paper and board production increased by about 2.3 per cent to 5.1m. tonnes in 1977. Total capacity in the industry is estimated at 6.3m. tonnes. Mills were operating at an average of 73 per cent of capacity during the year.

The Swedish market for the paper and board stagnated while exports rose by 14 per cent to 3.7m. tonnes. Exports to the EEC rose by 5 per cent and shipments of paper and board to the U.K. rose from 750,000 tonnes in 1976 to 810,000 tonnes in 1977. Pulp exports rose 6 per cent to 3.3m. tonnes but prices fell heavily.

TV centre for Saudis

A contract worth Riyals 2.1bn. (\$U.S. \$600m.) was signed on Monday between the Saudi Ministry of Information and Dyckerhoff U. Widman of Munich to build a complete new television complex in Riyadh. James Buchan writes from Jeddah.

The contract calls for building and furnishing a 200,000 square metre complex with a 170-foot transmission mast, news, film and video production studios, control rooms, film processing labs and the station's own power generator.

Saudi Arabia wishes to improve coverage of Saudi affairs abroad by increasing locally generated material.

Textile watchdogs

Finland, India, South Korea and Thailand have been named to serve this year alongside the EEC, United States, Japan and Colombia on an international watchdog body supervising world trade in textiles. Reuters reports from Geneva. The GATT Textiles Committee approved the appointments to the Textile Surveillance Body, chaired by Mr. Paul Wurth, of Switzerland.

\$600m. refinery plan

Two Fluor Corporation subsidiaries have received contracts worth more than \$600m. to upgrade Venezuela's Araya Refinery from Petroleos de Venezuela's Lagoven subsidiary. Reuters reports from Irvine, California. The project will provide the flexibility necessary to cope with fluctuations in the residual fuels market.

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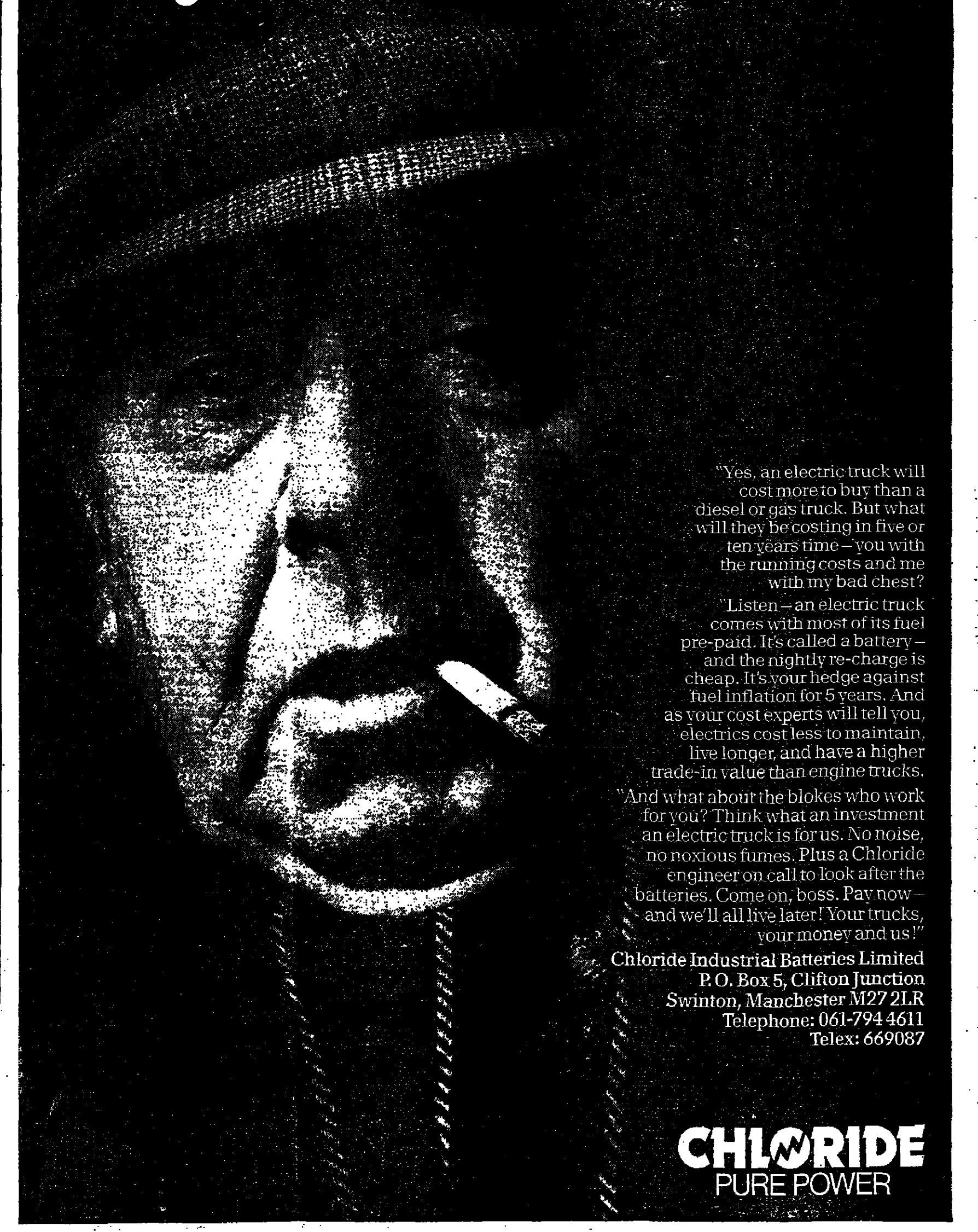
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Hong Kong Government

HOME NEWS

Shipbuilding orders hit 10-year low

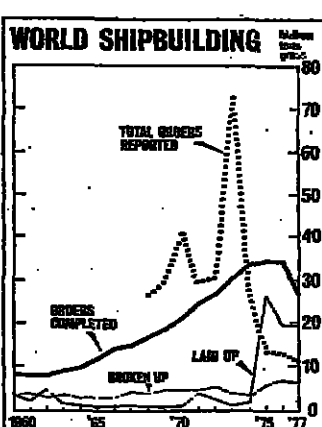
BY OUR INDUSTRIAL STAFF

THE AMOUNT of over-capacity in the world's shipbuilding industry is "frightening," Mr. Robert Huskisson, chairman of Lloyd's Register of Shipping, says in his annual report published yesterday.

By the end of 1977 the world shipbuilding order book stood at its lowest for more than ten years. In four years the annual world-wide order book has fallen from 4.5m. gross tons in 1973 to 1.1m. gross tons in 1977. The future looks gloomy. Last year Mr. Huskisson had predicted more stability in the market by 1980, now he says this is still a possibility, "but only a remote possibility."

The report shows Britain fifth in the list of shipbuilding nations last year, taking 4 per cent (slightly under 450,000 gross tons) of the total 11,091,103 gross tons ordered. Japan had 22 per cent, South Korea 15 per cent, Norway and Sweden the others ahead of Britain.

Mr. Huskisson does not consider that a vigorous scrapping policy would solve the problem of overcapacity to be just a fact and forecasts that in 1978 the total orders would be for about 12m. gross tons—less than the productive capacity of Japan alone.



The tanker problem remains the most severe with 350 ships laid up, deliveries still being made and thousands of millions of pounds outstanding on mortgages.

Order books are now so thin that capacity may have to be reduced by up to 50 per cent. The "knock-on" effect is already producing over-tonnage in the dry cargo market as owners switch from tankers to bulk carriers and Mr. Huskisson said new orders, when they come, will be for more and more

specialised ships.

In spite of the slump in the world shipbuilding industry Mr. Huskisson said shipping remains a long-term growth industry. In 1977 the fleet classed by Lloyd's Register increased by 6.5m. gross tons to a record 114.3m. gross tons.

Figures released by the General Council of British Shipping to-day show that between January 31 and February 28 this year the total world tonnage laid up rose by 1,580,000 deadweight tons. The 48,453,000 deadweight tons, 8 per cent of the fleet, was made up of 391 dry cargo ships and 335 tankers.

The figure for the laid-up dry cargo fleet, 12,384,000 deadweight tons, is the worst yet and can be compared to the 5,527,000 deadweight tons for the end of February, 1977.

The U.K. tanker tonnage laid up rose to 1,000,000 deadweight tons, 18 per cent of the 5,527,000 deadweight tons, 20 ships. The laid-up dry cargo figure fell from 1,285,000 deadweight tons, 19 ships, to 1,274,000 deadweight tons, 18 ships. The overall percentage of the fleet laid up rose to 7 per cent, or 3,315,000 deadweight tons.

CBI warning on industrial policy

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A WARNING that governments should not expect their policies to have an immediate effect on the development of new industrial projects was issued yesterday by the Confederation of British Industry.

This view was based on the findings of a survey conducted by the CBI which shows that most new industrial projects take between two and a half and four years to develop and that some larger investments may take as long as 10-15 years.

"This points to the conclusion that Government policies which seek to affect investment cannot be expected to show full results in the short term," declares the CBI. Consequently, it adds, governments need to maintain stability in policies affecting industry.

The limited impact of Government's specific industrial assistance schemes on investment decisions also emerges from the survey, which says: "The availability of Government assistance was only one among many relevant factors and unlikely to exert a decisive influence, especially if there was any uncertainty over the permanence of measures of assistance."

This led the CBI to conclude that frequent changes in such incentives would prevent them having the full effect intended. The survey's results therefore help support the campaign by leading industrialists concerning the need for political parties to refrain from developing new

policies on industrial intervention. But the initial idea for the survey stemmed partly from concern that both the last Conservative Government and the present administration have expected industry to bring new investment projects into production too quickly following changes in political policies.

"It has become fashionable in some quarters to criticise British industry for insufficient investment," says Sir John Methven, CBI director-general, "an introduction to the survey. Such criticism is based on ignorance of the investment record of British companies."

Developing this theme, the survey says: "Accurate information on investment lead times is scarce, yet it is an essential ingredient in the formulation of policies affecting investment. Rapid changes in Government policy are consistent with neglect of this factor, leading Government to believe that a particular policy has failed, and therefore, introducing further policy changes."

The CBI's survey is based on postal replies from member companies covering 136 investment projects, backed up by 24 case studies. Investment Lead Times in British Manufacturing Industry: Report of a CBI working party on an appendix of reports on individual case studies. £10. CBI, 21, Tothill Street, London, SW1.

Advice for companies on pay deals

COMPANIES are to receive detailed legal advice from the CBI next week on the pay policy clauses in the House of Commons Library last week by the Government to demonstrate that the talks were finished and the clauses published.

Members of the CBI's working party of contract experts who studied the final version yesterday are still unhappy however because of the complexity and obscurity of some of the drafting. They fear that smaller companies without expert legal departments will have difficulty in assessing the business risks involved in signing contracts containing the clauses.

Because of this Mr. John Greenborough, CBI president, is to write to member companies next week explaining that the CBI is not recommending the clauses for acceptance but is leaving it to individual companies to make their own decisions. His letter will be accompanied by a detailed memorandum.

He is also likely to spell out that the CBI intends to reopen the question of whether the clauses are needed, and how they are drafted, when the next phase of the pay policy is debated later in the year. The Government's determination to operate the policy was demonstrated yesterday when Mr. Joel Barnett, Chief Secretary to the Treasury, said that the Government was prepared to place its business abroad rather than conclude contracts without the clauses.

In a Commons written reply to an MP's question he said: "No firm should assume that it can automatically refuse with impunity to sign the new contract clauses relating to pay policy simply because the only competitor is a foreign firm."

New air link with Milan

A NEW non-stop "businessmen's special" service between Birmingham and Milan is being launched to-day by British Airways using BAC 1-11 jets.

The airline expects 10,000 passengers to use the service this summer. Colour TV production will now be concentrated in Deca's other, and largest, TV production plant at Brighnott, said Mr. Robert Atkins, managing director of Deca's Radio and Television. Colour TV set capacity there was about 4,000 units a week but

House prices up 5% this year says Nationwide

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

EVIDENCE THAT house prices were beginning to accelerate more rapidly at the start of 1978 than at any time since the last price explosion five years ago came from the Nationwide Building Society yesterday.

According to the Nationwide, average house prices rose by 5 per cent in the first three months of this year against an average of only 1 per cent in the previous quarter. During last year as a whole, they increased by an average of about 8 per cent.

The average rate of increase seems, however, to have been generally lower than was being suggested when the Government stepped in to call for a reduction in mortgage lending in an attempt to prevent prices from rising too rapidly.

The Nationwide figures, however, conceal some marked regional price increases, calculated by the Society to have been as high as 15-20 per cent in some areas.

Mr. Leonard Williams, chief general manager of the Nationwide, said last night that there was now evidence to suggest that the market was already "topping out" in terms of prices and that rather more properties were being released on to the market in areas where they had recently been scarce.

The Nationwide, the country's

third largest building society now leading about 5 months. Of that figure, going on ordinary house sales and is therefore cut in lending limits.

Intervention

Without this intervention Nationwide would not have been lending about 5 house purchases in the way, plus another 5 existing borrowers or people switching from authority mortgages.

Prices rises would be hoped, at a lower level in the first quarter of the Nationwide states that the average 5 per cent increase recorded in the first quarter was exceeded in London, the Midlands and the North.

For the first time since the average annual increase in house prices (11 per cent) slightly higher than the average annual increase in average earnings was likely to be 14 per cent, due to the fact that house prices have recently been scarce.

The Nationwide, the country's

Toshiba seeks TV link-up with Rank

BY MAX WILKINSON

TOSHIBA, the Japanese electrical giant, is hoping to link up with Rank Organisation for the production of its black-and-white television sets and audio systems in the U.K.

It has proposed that Rank should build the Japanese-designed equipment under licence, to replace the units formerly imported from Toshiba's factories in Korea. These imports were curtailed by the Government last year.

The arrangement would help to bring more work to Rank's production lines which in recent months have been under-utilised. U.K. manufacturers, are operating at well under full capacity. Executives from Toshiba's U.K. subsidiary are at present discussing the plan at the company's headquarters in Japan. Toshiba has also been interested in the possibility of having its 26-inch colour sets manufactured under licence in the U.K.

However, this has not proved possible so far, because of

restrictions of the T. licence for the P.A. system. A link-up with Rank, however, gave the wider co-operation.

British set makers and companies, whose resources have been recognised to be superior to those of the Japanese. Yesterday, General Company maintained silence about reports that it might sell its television manufacturing division to

Sales battle

DEC's television failed to make an added 10 per cent for the year. With its prospects for recovery not seemed optimistic. Granada's rental charge of DEC's major customer of the rest of its products was cut by 10 per cent in the 40 per cent of available for direct sale than rental.

Sales slide forces Deca to close Midlands plant

BY JAMES McDONALD

DECCA, WITH a 7 per cent share of the U.K. colour television set market, is to close down the colour TV section of its West Midlands factory at Willenhall, and the 350 workers involved have been given 90 days' notice. Production of audio units will continue there, but the TV section is the largest in the plant.

Deca said yesterday that the eight-year-old factory had been making considerable losses in its colour TV section for the past two years. The units, valued at 2,000 sets a week but had been running at half capacity "for a long time."

Colour TV production will now be concentrated in Deca's other, and largest, TV production plant at Brighnott, said Mr. Robert Atkins, managing director of Deca's Radio and Television. Colour TV set capacity there was about 4,000 units a week but

output at present around 3,000 weekly. With new technology, the corner, he added, capacity would rise to 5,000 units a week, but there was no sign of demand rising to a greater potential.

He gave as reasons the decline in demand, from about 2 years to 1.5m. units, combined with slim margins of the low level of TV prices in the U.K.

"Price margins last year were unprofitable. To improve this year, we have already gone up. Mr. Watkins said that was not the U.K. manufacturer who approached Hitachi with a merger.

Our Companies

ALSAR S.p.A. and ALUMETAL S.p.A.

both belonging to the Italian State Group EFIM, are the leading Italian producers of about 260,000 tons of primary aluminium annually, particularly billets and proper rods, with a total of 3 smelters on the Continent plus 1 smelter in Sardinia. For the purpose of penetrating the U.K. market we are now seeking a suitable candidate to act as our agents in the U.K. and invite the interested parties to submit their applications with full details of their activities in writing to:

ALSAR S.p.A. — ALUMETAL S.p.A.
Attention Mr. G. Gable
Via Alserio, 22—20159 MILANO (Italy)

ART GALLERIES

ABERBACH FINE ART GALLERY, 17, Savile Row, W.1. 01-499 6686. Exhibitions of British and Foreign Paintings, Sculpture, Drawings, and Prints. Mon-Fri, 10-5.30; Sat, 10-12.30.

AGNEW GALLERIES, 43, Old Bond St., W.1. 01-499 6776. THURSDAY, 5th April, 1978. Exhibition of British Paintings, 18th and 19th Centuries. Mon-Fri, 10-5.30; Sat, 10-12.30.

COLMACHI, 14, Old Bond St., W.1. 01-499 6776. THURSDAY, 5th April, 1978. Exhibition of British Paintings, 18th and 19th Centuries. Mon-Fri, 10-5.30; Sat, 10-12.30.

THACKERAY GALLERY, 18, Thackeray St., E.1. 01-499 6776. THURSDAY, 5th April, 1978. Exhibition of British Paintings, 18th and 19th Centuries. Mon-Fri, 10-5.30; Sat, 10-12.30.

COMPANY NOTICES

NEGIT S.A.
Société Anonyme
10A, Boulevard Royal
LUXEMBOURG
R.C. Luxembourg B 8.849

DIVIDEND NOTICE

Notice is hereby given that, pursuant to a resolution of the Annual General Meeting of Shareholders of NEGIT S.A. on 31st March, 1978 payment of US\$ 0.11 per share will be made to shareholders registered on 14th March, 1978.

Dividend cheques will be mailed to registered shareholders.

The Paying Agent
Banque de Paris et des Pays-Bas
pour le Grand-Duché de Luxembourg
Luxembourg, 22nd March, 1978.

ALGERIAN BANK NEDERLAND N.V.
(Incorporated in The Netherlands with its registered office in Amsterdam)
Shareholders are invited to attend the ANNUAL GENERAL MEETING which will be held on Thursday, 27th April, 1978, at 15.00 hours at the Hotel de Ville, 67-68, Amsterdam.

ALGERIAN BANK NEDERLAND N.V.
61, Thredgolf Street, London, EC2P 2HH
ALGERIAN BANK NEDERLAND N.V.
61, King Street, Manchester, M2 2AP
ALGERIAN BANK NEDERLAND N.V.
Amsterdam, 5th April 1978.

CANON INC.
Advice has been received from Tokyo that the Board of Directors have declared a dividend of 100 yen per share for the six months period ended 31st December, 1977. Holders of European Depositary Receipts for Canon Shares are entitled to this dividend in respect of the shares held by them. The dividend will be paid on 10th May 1978 at the rate of 100 yen per share. Payment will be made by cheque on the day of presentation, except in the case of holders resident in the following countries: Australia, Canada, Denmark, Federal Republic of Germany, Finland, France, Japan, Korea, Malaysia (The Netherlands), New Zealand, Norway, Sweden (excluding Bangladesh), Singapore, Switzerland, United Arab Republic, United Kingdom, United States of America.

NEW KLEINFONTEIN PROPERTIES
(Incorporated with limited liability in South Africa)
Notice is hereby given that the thirty-second Annual General Meeting of the Company will be held on Thursday, 5th April, 1978, at 10 a.m. at the Johannesburg City Hall, Johannesburg, for the purpose of electing directors and for the transaction of business. The agenda of the meeting is as follows: 1. To present the annual financial statements for the year ended 31st December, 1977. 2. To elect 10 directors. 3. To receive, in accordance with Section 24 of the Companies Act, 1973, the authority granted to the directors to allot and issue shares of up to 500,000 (five hundred thousand) shares of 25 cents each, at such price as the directors may determine, and to exercise all powers necessary for the purpose of giving effect to the above.

ANNOUNCEMENTS

With effect from 1st February 1978
Mr. Gordon J. Mackie
has been appointed
Marketing Manager
VESUVIUS CRUCIBLE CO. LTD.
with responsibility for the U.K., Australia, New Zealand, South Africa and the Far East. Previously Mr. Mackie had been Marketing Manager of the Vesuvius International Corporation Office in Brussels.

With effect from 6th March 1978
Mr. Alan J. Hill
has been appointed Sales Director of
VESUVIUS CRUCIBLE COMPANY LIMITED
with responsibility for the U.K., Australia, New Zealand, South Africa and the Far East. Previously Mr. Hill was formerly General Sales Manager with A.P. Green Refractories Limited.

CLUBS

IVE, 189 Regent Street, 734 0557. A U.K. club for the members of the IVE. The club is open to all members of the IVE. The club is open to all members of the IVE. The club is open to all members of the IVE.

INTERCOM
Société Industrielle Belge de Gaz et d'Electricité Société Anonyme
Place de Trone 1, Brussels, Belgium.

NOTICE OF AN EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an extraordinary general meeting of the Shareholders of the Company will be held on Monday, 10th April, 1978, at 11.30 a.m. at the registered office, Place de Trone 1, Brussels, Belgium.

AGENDA

1.—To consider the capital of the Company and to authorise the Board of Directors to issue up to 2,727,485,300 new shares and to issue 3,422,400 shares of no par value of the same kind and with the same rights and advantages as the existing 16,532,000 shares, and to authorise the Board of Directors to issue up to 3,422,400 new shares, to be issued at a price of 1.345 each, plus a premium to be fixed by the meeting at such amount that the issuing price does not exceed 1.800.

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Call Anderson Leasing
on 01-499 2272.

Tootal rationalisation will cost 536 jobs

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

THE DEPRESSED textile market claimed another victim yesterday when Tootal announced that it was to shut its Sunnyside Spinning factory in Bolton, with a loss of 548 jobs. The company also intends to rationalise production at the Sunnyside Weaving plant in the town, releasing 180 of its 482 workers. It is expected that the cuts will be made in July.

The Tootal decision is another blow to the North West mill, reeling from the recent closures announced by Lucas, GEC and British Leyland, and it will bring the renewed pressure for Government action.

Sunnyside Weaving has been incurring substantial losses for two years and the company is to spend almost certainly have been made 53.5m. of which the larger portion had it not been for the Temporary Employment Subsidy.

Edwards warns on 'too high' market hopes

MR. MICHAEL EDWARDS, of European Ministers of Sport chairman of British Leyland, warned yesterday that the balance of control in such a way that voting is done by politicians rather than sportsmen and in a way that does not represent the weight of participants in the company must be resisted.

Black president

The National Union of Students yesterday elected its first black president. He is Mr. Trevor Phillips, 24, whose parents came to Britain from Guyana in 1952.

In the election at the NUS conference in Blackpool, Mr. Phillips polled more votes than all his six opponents put together. Mr. Phillips, the candidate of the Broad Left alliance of Communist and Labour students, will take over in the autumn.

New plant

Magna, the U.S. specialty chemicals company, is investing £2m. in a new plant at Graythorpe, Leicestershire.

Howell warning

Attempts to bring international sports and international sporting bodies under the control of political organisations is a matter of great concern, Mr. Denis Howell, Minister for Sport, told a meeting

Islamic art attracts high bids

SOTHEBY'S continued its week of Islamic sales yesterday with an auction of oriental miniatures, manuscripts and Qajar paintings which totalled £449,085. A dramatic portrait of Fath 'Ali Shah in full armour painted by Mahr 'Ali in 1814 sold for £95,000, plus the 10 per cent buyers' premium, and Alighetti, an Iranian dealer, paid

SALEROOM

BY ANTHONY THORNCROFT

£80,000 for a portrait of his son, Dawlatshah, by Jafar. Other high prices were the £32,000 from an Iranian collector for a Female Musicians attributed to Abul Qasim; £25,000 for an erotic Turkish manuscript of 1773 with 85 miniatures; and £19,000 for a painting of a maiden kneeling on a carpet, attributed to Abul Qasim. The prices paid for Qajar paintings suggested that the market has settled on a steady, if still exalted, plateau after the sudden sharp rise and slight fall of recent years.

Islamic art attracts high bids

by Moise Kisleng, La Femme à la Jupe Verte, at £17,000. The sale, which totalled £1,134,410 was noteworthy for the number of Japanese buyers in attendance and French and German interests were also strongly represented. The major disappointment was the failure to find a buyer for Les Tournesols by Chagall which was estimated at around £80,000.

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HOME NEWS

مكتبة الشامل

Road budget put at £300m a year for next decade

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

A GOVERNMENT review of all budget greater than £300m. trunk road schemes has so far produced savings of £70m, and more can be expected, according to a White Paper published yesterday.

The policy statement envisages a stable annual road budget of about £300m. for the next ten years, by which time the Government expects most of England's road problems to have been overcome.

But during this period, the 'The road building boom of 1970-71 when £680m. at today's prices was spent will never return.'

Department of Transport will continue to re-examine roads in the preparation pool on design standards and priority listing in the programme. This review will be conducted in the light of scaled down traffic forecasts produced earlier this year in response to the findings of the Leitch Committee report on trunk road assessment.

Marked

The review has so far led to the scrapping of 11 schemes and substantial downgrading of a further 24. More than 180 schemes in a total preparation pool of 400 are also listed in the White Paper as being of yet undetermined standard. Under the terms of pre-1977 roads policy most of these projects were earmarked as being at least dual carriageways.

Department of Transport officials expect the initial review of both standards and priorities to take from six to nine months and it seems certain that many other plans will be reduced in scale or turned down in the process.

The White Paper's budget framework for the next decade, of £300m. a year, accepts that the road buildings boom of 1970-71, when £680m. at today's prices was spent, will never return.

It argues, however, that this situation is good for the road construction industry because it offers a period of stability free from the wild swings of Government spending in the past. The view of Mr. William Rodgers, Transport Secretary, is that he could not justify a

The White Paper accepts that demand for road space will increase for the rest of this century, although more slowly than in the past. But it suggests that 'not all demands for transport and personal mobility can or should be met.'

It says that traffic could grow by anything between one-third and four-fifths by the end of the century.

The Government notes a growth in public concern about the effects of road building on the environment, but says that industry still requires and deserves many road improvements. For this reason, the Government's existing priorities of the M25 London Outer Orbital Road and the roads to the ports remain unaltered.

It says the Government will in future favour a more selective approach to road building, having rejected the idea of a fixed blueprint for the roads network. On individual schemes, the Government undertakes to build on the criticisms and suggestions of January's Leitch report. The Transport Department has already started to use the Leitch-style 'framework' approach to assessment, where an attempt is made to give greater weight to environmental gains and losses which cannot be expressed in simple money values.

Sympathy

The White Paper also agrees with the Leitch report that more should be done to apply the revised criteria to the road schemes of local authorities. The Government will also look sympathetically at the idea of giving local authorities a larger slice of the proposed roads budget.

Another trend, supported by the White Paper is towards more open decisions, a theme dealt with in more detail in yesterday's White Paper on Highway Industry Procedures. The roads statement does, however, warn of the need to avoid blighting property by too early a release of information about alternative schemes.

On expenditure, the White Paper proposes, alongside the frozen £300m. construction budget to maintain spending on maintenance at current levels. The structure of the Transport Department's road building

SCHEMES WITHDRAWN FROM TRUNK ROAD PROGRAMME, TO BE REPLACED BY MORE LIMITED SCHEMES

Route Number	Scheme Withdrawn	Replacement Scheme
A1/603 A5	Sandy Junction, Bedfordshire Shrewsbury-Rhoswiel, Salop	Minor Improvements Smaller schemes Including Oswestry and Nesscliffe Bypasses Minor Improvements
A10 A11	Brandon Creek—Southern, Norfolk Scump Cross—Newmarket, Cambridgeshire	Minor Improvements Minor Improvements
A27 A41	Lewes—Beddingham, East Sussex A405—Berrystown Junction, Hertfordshire	Minor Improvements Minor Improvements
A41	M25—Whitchurch Bypass, Salop/Staffordshire	Minor Improvements
A45 A47	A1093—Levington Heath, Suffolk East Dereham—Hockering, Norfolk	Minor Improvements East Dereham—North Tuddenham
A47 A47	Hockering—Easton, Norfolk Kings Lynn—East Dereham, Norfolk (1980/82)	Minor Improvements Narborough Bypass Thorney Bypass and Eye Bypass and
A47 A49	Kings Lynn—Peterborough, Norfolk/Cambridgeshire no stated date	Minor Improvements Onbury Diversion
A49 A49	Hereford—Shrewsbury, Hereford and Worcester/Salop	Hunger Hill Diversion Free Press/Free Green Diversion
A59 A127	Hunger Hill—Dorington, Salop Shrewsbury—Whitchurch, Salop	Minor Improvements Smaller schemes in due course Minor Improvements
A127 A127	East and West Marton Diversion, North Yorkshire GLC Boundary—Southend, Essex	Minor Improvements Smaller schemes in due course Minor Improvements
A127 A392	Rayleigh Weir, Essex Basingstoke Northern Bypass Hampshire	Minor Improvements Smaller schemes Llanguna Village bypass scheme by Welsh Office
A458 A465	A5 West to the Welsh Border, Salop Llanguna Pontillas (English Section) Hereford and Worcester	Small schemes Thursby Bypass Minor Improvements
A483 A595 A1079	A5 South to the Welsh Border, Salop Thursby—Carlisle, Cumbria Market Weighton—York, Humberside/North Yorkshire	Small schemes Thursby Bypass Minor Improvements

administration is also to be reviewed. A team has been appointed to examine the role of the regional highway construction units, established in 1967 to implement the roads programme.

In a description of schemes in the preparation pool, the White Paper says that 24 schemes costing £90m. have been dropped from the programme or downgraded to be replaced by schemes totalling £20m.

In future, options on the size of a scheme will be kept open for as long as possible, but the paper adds that where plans are advanced to the point of being ready to let contracts, the two to three year delay resulting from a major design change may not be feasible.

Finally, it says the review is not a once and for all activity,

Pensions rules ignorance criticised

BY ERIC SHORT

NEARLY 100,000 employees are likely to retire this year on smaller pensions than they are legally entitled to, because of their employers' ignorance of pensions legislation and inland Revenue practice, according to Anthony Gibbs Pensions Services, a leading firm of pension consultants.

Most pensions are based on final salary and for many employees this will have been kept down by successive phases of the pay policy. But the inland Revenue will allow the employer to calculate salary for pension purposes taking into account recent inflation.

There are several definitions of final salary for pension purposes listed by the inland Revenue and two are relevant in this particular case.

The first is that one can take an employee's salary in any one year of the last five years to the date of retirement and revise this salary in line with the cost of living.

The other is to take the average of any three years over the last 13 before retirement and revalue them in line with the cost of living.

Mr. Graham Puttergill, chairman of Anthony Gibbs Pensions, quoted as an example an employee earning £11,000 in 1973 and now earning £15,000. Normally he would expect a pension of £10,000.

But he can base his pension on his 1973 salary and revalue it in line with the Retail Price Index. This has increased by 88.4 per cent. since 1973, so his pension could be based on two-thirds of £20,727, that is, £13,818.

The Superannuation Funds Office of the inland Revenue pointed out yesterday that in many cases considerable sums would have to be put into pension schemes by employers to meet the increased liability.

Report justifies Midlands site for exhibitions

BY OUR OWN CORRESPONDENT

THE DECISION to build the National Exhibition Centre in the West Midlands has been and contractor services, but of justified. a Government-sponsored report disclosed yesterday.

Two years of research, carried out by the Joint Unit for Research of the Urban Environment at the University of Aston, and commissioned by the West Midlands office of the Department of Environment, showed that in 1976-77 51 per cent. of the total exhibition and conference market available from British industry was obtained by the centre.

The report said that during that year, £21.8m. was spent by visitors and exhibitors, and that almost 90 per cent. of that figure came from trade shows and not public exhibitions.

The centre had created 1,192 part-time or full-time jobs and 1,110 casual jobs in the area, mainly in the catering facilities.

The report highlights an additional income of the area of £10.3m., but later adds that it could be considerably greater.

In 1976-77 exhibitors spent a total £14.5m. on exhibition stands and contractor services, but of that figure, less than a third (£4.5m.) was won by West Midlands companies.

Attendance Speculation that a Midlands site for the centre would be unable to compete with one in London has been disproved.

During 1977, the Mining Exhibition more than doubled its attendance, and 61,805 attended the International Business Show, compared with 39,000 when it was staged in the capital in 1975.

But the centre has not been without its problems. The report points to a need for further accommodation and restaurants in the immediate vicinity.

The lack of such facilities poses difficulties for the business, man who wishes to entertain clients.

A need also exists for more information and better promotion of tourist and leisure facilities elsewhere in the area, especially in Birmingham.

System X telephone exchange unveiled

BY JOHN LLOYD

SYSTEM X, the Post Office's new computer-controlled telephone exchange, was unveiled at the 'Communications 78' exhibition in Birmingham yesterday.

The system is still in the last stages of development, but the Post Office was able to present a number of models demonstrating the system's advantages and its ability to interface with existing electro-mechanical equipment.

The first trial-run will be in October next year, when a small prototype System X exchange will be the centrepiece of the Post Office's exhibit at the Third World Communications Exhibition in Geneva.

The system will begin to go into the U.K. network by 1981 at the earliest, when it will be introduced into a London exchange and the Cambridge exchange.

One of its chief competitors will be the Ericsson AXE exchange, marketed both by the Swedish company and by Thomson-CSF, which also had large stands at the exhibition.

The exhibition was opened by the Duke of Kent.

Private steel spending may rise

A CAUTIOUS HINT of further- could well be looking at the possibility of installing one or even two more in the next few years, day from Mr. Graham Wise, the GFM machine, made in group managing director of the Austria, updates the steel-making Sheffield-based Edgar Allen capacity of Edgar Allen Balfour Balfour group, now the leading steel by about 50 per cent. It U.K. high-speed and tool steel was commissioned on time maker.

Unveiling a new £2.35m. forging machine at the group's three-shift working. It can roll billets from 70 mm to 180 mm in diameter and is the machine justified itself over first machine of its kind in the next few months, his company private special steel industry.

Mr. Wise said that for many years he had been studying new technology which might be used to replace some of the specialised rolling mills still used in the British steel industry. He was confident the Austrian GFM machine fulfilled the requirements needed.

Openshaw plant was sold by British Steel Corporation in 1972. Operating a "no redundancy" policy, Edgar Allen Balfour has turned the works into a profitable operation, said Mr. Wise.

Taking the heat out of inquiries

THE GOVERNMENT'S plan to take the heat out of public inquiries into road schemes will be a first step in a new system of dominating inspectors and

SCHEMES WITHDRAWN FROM TRUNK ROAD PROGRAMME WITHOUT REPLACEMENT

Route Number	Scheme
A1	Gosforth High Street Division, Tyne and Wear.
A1	Skellow Cross Roads Flyover, South Yorkshire.
A6	Matlock Town Centre, Derbyshire.
A10	Foxton Level Crossing, Cambridgeshire.
A13	Lodge Lane Improvement, Essex.
A41	Hartpury—Brockley, Hertfordshire.
A45	Bury—Rougham, Suffolk.
A45	Haughley—Stowmarket, Suffolk.
A46	Painwick Bypass, Gloucestershire.
A46	M49/A47 Spur, Leicestershire.
A127	GLC Boundary—Moor Lane, Greater London.

access for objects to a wide range of previously secret information, write Ian Hargreaves.

But a White Paper on highway inquiries published yesterday rejects one of the anti-road lobby's key arguments: that objects at local inquiries

should have the right to challenge a central Government decision to put up a road plan in the first place.

This type of decision, the paper says, belongs to ministers answerable to Parliament.

"The purpose of highway inquiries is not to enable local objects to debate national issues nor to overrule the democratic decisions of Parliament."

The White Paper goes on, however, to make numerous concessions to the objects. It says that in future, inspectors, who have been characterised by the anti-road lobby as puppets of the Department of Transport, will be nominated directly by the Lord Chancellor rather than simply being selected by Government Ministers from a list approved by the Lord Chancellor.

In future, the Department will publish alternative routes currently with the draft order for the preferred route so that the inquiry can look at all options.

publish any brief or guidance notes given to inspectors.

open to inspection reports from consultants and the Landscape Advisory Committee.

give objects the chance to call for a re-opening of an inquiry where they can point to new evidence contradicting an inspector's findings.

set up pre-inquiry procedural meetings.

allow corrections of fact in draft inspectors' reports.

television filming of inquiries.

will be permitted so long as it does not "influence the proceedings."

In the Roads White Paper also published yesterday, the Government summarises its aim on public inquiries as "to make available for inquiries—or earlier when the information is available—the facts and analysis on which its proposals depend."

Report on the review of highway inquiry procedures, Cmnd. 7133. SO 35p.

RAC chief attacks protestors

Financial Times Reporter

AN ATTACK on environmentalists, whose protests had delayed completion of vital motorway links in the Midlands, was made in Birmingham yesterday by Sir Clive Bossom, RAC chairman.

Sir Clive said: "Lorries which at present choke up little villages will take full advantage of what, with the completion of the M40 and M42, will be a comprehensive Midlands motorway network."

"Those who object on the grounds of environment should come out from their caves, when they will find that the dinosaur is now extinct and the wheel has been invented."

Once you fill in our coupon you'll be well and truly in the soup.



Which will probably be a considerable improvement on where you are just now.

If you are a company director, or senior executive, we'd like to present you with a sample of our free twinpack offer. Two for the price of none, if you like.

Can one contains a very special 'Consommé of Pheasant', cooked in the traditional manner, flavoured with sherry and delicate spices. A small and symbolic sample of Scotland's prosperous life style. Which you may enjoy, whilst you reflect upon the contents of tin two.

The second can contains a very tempting 'Resume of Cumbernauld', to excite the palate and sharpen

the appetite. It provides food for thought.

Thoughts, for example, about one of the country's most successful new towns, established for 21 years. A town new in name and new in spirit, but old in experience. A town based right in Scotland's heartland, within 40 minutes of Edinburgh and Glasgow airports and little more from Prestwick. Midway between two major ocean ports, and right at the centre of the Scottish motorway network.

Thoughts about financial advantages in the form of generous grants, attractive loans—the best on offer in Britain.

Thoughts about available and willing skilled labour with one of the best industrial relations records in Britain.

And thoughts about a superb location with just minutes between your ideal home and your ideal office. Mountains, lochs and rivers a short drive away. Just about every facility for sport and recreation within easy reach.

So be warned. Our free offer could give you a taste for a whole new life style. But what a menu.

Dear Brigadier Cowan, I'm hungry for opportunities. Send me your Consommé and Resume to give me food for thought.

Chief Executive, Brigadier Colin Cowan, Cumbernauld Development Corporation, Cumbernauld House, Cumbernauld, Scotland G67 3JH

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Position _____
Company _____
Address _____
Tel. No. _____

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Daily 747 departing at 13.10.

Call your travel agent and ask about TWA's new Budget and Standby fares to Los Angeles and San Francisco. (These fares are subject to a seasonal increase from July 1st.)

TWA carries more scheduled passengers across the Atlantic than any other airline.

TWA No.1 across the Atlantic.

HOME NEWS

New tax rates on company cars tomorrow

THE Government has raised the taxable value of company cars by approximately 10 per cent, and increased the level at which the two higher rates are introduced from £8,000 to £8,500.

The rates come into effect at the beginning of the new financial year to-morrow and will affect the liability to tax of directors and employees earning £7,500 or more.

TAXABLE VALUE OF COMPANY CARS

Up to 1300cc or £2,500	1301-1800cc or £2,500-£3,499	More than 1800cc or £3,500
Under 4 years	Over 4 years	Over 4 years
190	130	165
250	255	365
380	550	585
£8,001-£12,000	£12,001-£16,000	£16,001-£20,000
880	1,180	1,480

Based on cylinder capacities where available, otherwise on market values up to £8,000. Above £8,000 based on value.

Rail chief is Voice of State Boards

By Our Industrial Editor

MR. PETER PARKER, chairman of the British Railways Board, has become the chief spokesman for the chairman of 20 of Britain's nationalised industries.

He has been appointed chairman of the Nationalised Industries' Chairmen's Group, which represents the 20 in their dealings with the Government and other organisations.

The previous chairman was Sir Denis Rooke, chairman of the British Gas Corporation, who remains the group's chief spokesman on the salaries of nationalised industry board members.

This means that both Mr. Parker and Sir Denis will be in the forefront of the issue which may develop with the Government over board salary levels when the Boyle Committee on Top Salaries presents its next report later in the spring.

The new chairman-elect of the group is Sir Frank McFadden, of British Airways.

Tighter profit rules for drug companies

By KEVIN DONE, CHEMICALS CORRESPONDENT

A MODIFIED price regulation scheme governing profits made by the pharmaceutical industry comes into operation this week.

The scheme follows a compromise deal agreed by the drug industry with the Department of Health nearly a year ago.

In return for an advantageous change in patents legislation, companies have accepted a slightly more onerous price regulation scheme, stiffened control of the contents of advertisements and a tightened industry code of practice.

For the first time drug companies must give the Government a forecast of their expected profits in the first three months of the financial year.

Previously, other than when applying for a specific price in-

crease, companies have had to provide only historical financial data.

The purpose of the new Pharmaceutical Price Regulation Scheme is to offer both the industry and the Government an early warning scheme of companies likely to make excessive profits.

Eventually if such profits are proved the Government could order price reductions, delay increases or order a repayment of a proportion of the profits. In practice such actions have only rarely been taken.

The main concession made to the drug industry by the Government was the withdrawal of the so-called Section 41 from the Patents Act. In the past this provision had allowed any com-

pany to apply for a compulsory licence for the manufacture of a drug.

Research-based pharmaceutical companies had feared that the Government might use the clause to provide licences for a state-owned drug company, as has been suggested in past Labour Party manifestoes.

In related moves the industry has agreed to tighter control of the quality of drug advertisements with regulations covering specific product details that must be included.

Under the strengthened code independent members from outside the industry have been added to the executive committee. Also sales representatives entering the industry for the first time will face compulsory examinations.

Manchester 'facing shortage of jobs'

FINANCIAL TIMES REPORTER

GREATER MANCHESTER could face a shortage of up to 150,000 jobs by 1986, unless new employment can be created. Councillor Tom Lupton, chairman of the county planning committee, said yesterday everything possible would be done to attract new industry but the main emphasis would have to be on stimulating growth and stability of existing industry, especially in areas of the county deprived of orders.

Introducing the Greater Man-

chester Council draft structure plan, he said the centres of most older towns in the county, as well as a number of overspill estates, deserved the level of priority now being given to inner city revitalisation.

The report blames contraction in traditional industries, such as textiles and mining, for the decline in Greater Manchester's industrial employment over the last 15 years.

In the ten years to 1975 an estimated 131,000 jobs were lost.

Newcastle seeks new industry

FINANCIAL TIMES REPORTER

NEWCASTLE-UPON-TYNE has launched a drive to attract 2,500 new jobs to the city in the next three years. It is to concentrate on the chemical, mechanical and electrical engineering industries.

Mr. Kenneth Galley, the city's chief executive, announced a £200,000 marketing campaign in London to back the city's employment policy programme which was set up a year ago.

English disease is endemic

BY OUR ECONOMICS STAFF

THE SO-CALLED English 'disease' is unlikely to be confined to Britain from now on but is set to become typical of advanced democratic economies.

This was the main conclusion of Mr. Samuel Brittan of the Financial Times, in the eighth Henry Simons lecture delivered yesterday at the University of Chicago.

The lecture, "How English is the English Sickness?" will be published in the October issue of the university's Journal of Law and Economics.

Mr. Brittan said the "English disease" pertains not to a particular country but to a stage in political and economic development.

The disease was that of collective action by special interest groups preventing a reasonably full use being made of our economic resources. Yet there was some hope that this disease,

like many others, might eventually produce its own cure.

There was a need to distinguish between the problems of the gap between the growth rate of the U.K. and that of other industrial market economies, and the more recent occurrence of high unemployment, high inflation and incipient protectionism which affected most Western countries in the 1970s.

The British inflationary excesses were recent, unlikely to persist and, therefore, not the most fundamental aspects of the British disease.

"Many other much-criticised British policies are also followed to a comparable degree by other governments, working under similar political pressures. Moreover, these errors are too recent to explain the longer-term weaknesses," Mr. Brittan said.

Inflation had not been conquered but at least the British

authorities now had evidence that budget deficits financed by excess monetary creation led to an inflationary crisis rather than real growth.

The temptation to inflate the money supply in the name of full employment policies was an aspect of the English sickness now more likely to be experienced in the U.S. than Britain.

In discussing other long-term influences, Mr. Brittan referred to the impact of the class system on British social status has less to do with merely making money than in almost any other western society."

He also discussed union power. "We do not know if the sustainable unemployment rate is too high for democratic stability or, if it is, what the role of union-type monopoly is in making it so."

Air survey will help to discover heat loss

By David Fishlock, Science Editor

A DOZEN large U.K. industrial companies are collaborating with the Atomic Energy Authority's Harwell observatory in an aerial survey of the heat lost from factories and commercial premises.

The Department of Energy said yesterday that it was funding night flights, expected to begin this week, over areas of the south, midlands and north-west of England, which would be filmed with a heat camera.

A multi-spectral infra-red camera will be used to film "hot-spots" along a flight path about one-third of a mile wide, showing where heat is leaking from plant or buildings.

The camera, imported from the U.S., is sensitive enough to show differences in temperature of as little as one-third of a degree centigrade from a height of 1,500 feet, when flown fairly slowly.

Infra-red surveillance of this kind is carried out at night to eliminate the disturbing effects of sunlight, and is best carried out during relatively short "windows" in the spring and autumn, when climatic conditions are most suitable.

A spokesman for Harwell said yesterday that the research centre hoped to offset the cost of the pilot survey—about £45,000—by raising about £20,000 from companies examined, in exchange for assistance in analysing their heat leaks.

These companies include ICI Fibres, GEC, Pilkington, and Reed International. The laboratory plans to augment the aerial survey with infra-red measurements made on the ground, using portable heat cameras.

In charge of the studies is the image analysis group at Harwell under Dr. Bill Gardner, which will be using the data from aerial and ground surveys to build up a detailed map of the heat leaks from pipes, valves, and roofs.

Britain's lighting bill could be reduced by over £80m. a year through better use of existing lights and the installation of more efficient systems, Dr. John Copeham, Under-Secretary for Energy, said yesterday.

Bank permission made \$ premium fraud possible

FINANCIAL TIMES REPORTER

THE ALLEGED role played by a Bank of England official in a big dollar premium fraud plot was outlined at the Old Bailey yesterday when six men denied involvement in currency offences.

The official is John Martin Wales, 42, of Hunt Mead Close, Chislehurst, who is accused with five others of conspiring to obtain money dishonestly from authorised dealers in investment currency between August 1, 1975, and April 30, 1976.

The other defendants, who also deny the charges, are Adrian James, 32, solicitor, of Bray, Berks, Leonard Ash, 39, panel-beater of Normanton on the Wolds, Notts, Alfred Taylor, 61, builder of Kensington, John Robson, 57, commodity trader of Hutton, Essex, and Reginald Atkins, 50, company director of Solihull Warwickshire.

Mr. D. Tudor Price, prosecuting counsel, claimed that Mr. Wales, who is presently suspended from his duties in the Exchange Control department at the Bank of England, had provided a blanket authorisation in 1975-76 for the dollar premium entitlement of certain foreign securities put forward by the plotters which virtually gave them "a licence to print money."

But the securities were non-existent and in the names of fictitious people, counsel added.

Conspirators

If the schemes had succeeded, they would have provided a profit to those taking part of more than £1m. at public expense. However, they fell through for various reasons.

Funds ranging from £25m. to £200m. were allegedly being sought by some of the conspirators to finance the schemes to get unauthorised dollar premium rebates. Later, sums as high as £80m. seemed to become part of their aspirations.

But in the end, despite efforts in London, the U.S. and else-

where, they could not get enough funds to finance their schemes. Additionally, one of the accused men, Alfred Taylor, had tipped off Scotland Yard early in 1976 about the potential fraud, and the Chase Manhattan Bank became suspicious about another proposed currency transaction in April 1976 and had contacted the Bank of England.

From March 1976, watch was kept on Mr. Wales, and he was seen to meet two of the people involved in the alleged plot at the Waldorf Hotel.

King of Colonia

He was alleged to have provided vital help in November 1975, when he opened a file in the Bank of England's Exchange Control Department on a man called Keith James Gardien, who is supposed to live in Alderney. But the name was entirely fictitious and had been supplied by Mr. Leonard Ash and another man, colloquially known to associates as "the King of Colonia" because he owned some Pacific Islands with the help of an accomplice.

Later, the name of a further fictitious holder of foreign securities, Mr. Michael Reed, was given to Mr. Wales through a solicitor's office and he was dealing with his affairs when the Treasury became suspicious and interviewed him.

Mr. Tudor Price alleged: "Mr. Wales was an essential party to the schemes because he was able to ensure that no errors were committed. He provided a safety net for the conspirators because he opened files to meet their needs. At times they spoke of him as 'our man in the Bank of England.'"

The stakes were high, as the amount the conspirators planned to put through the Exchange Control system varied from £25m. to £200m. and as much as £80m. was later mentioned.

The hearing continues to-day.

White Paper proposes unified structure for electricity supply

BY ROY HODSON

THE PRESENT structure of the electricity supply industry for England and Wales would be replaced under proposals contained in a Government White Paper published yesterday. The Electricity Generating Board and the 12 area electricity boards called the Electricity Corpora-

tion. The new corporation would be responsible to the Energy Secretary for the running of the industry. The Electricity Generating Board and the 12 area electricity boards would be established within the

reformed industry or Electricity Corporation. The White Paper basically consists of the draft clauses of a recently-prepared Bill for the reorganisation of the industry. The Government had to drop the Bill because of the refusal of the Parliamentary Liberal Party to support its passage through Parliament.

New powers proposed for the industry in the White Paper include:

● Power to manufacture and sell electrical plant or fittings and the by-products of electricity generation.

● The right to search for, and extract, any mineral except coal and petroleum which is used in the generation of electricity. This power is clearly directed towards the proposed corporation engaging in uranium exploration and extraction as a raw material source for the growing nuclear power programme.

The White Paper states that the Bill was drafted to meet certain Government objectives for the industry, namely:

● That the Government accepts the need for a new unified statutory framework which promotes more effective policy-making for the industry as a whole.

● There must be safeguards against over-centralisation and the industry must continue to be fully responsive to consumers' needs at local level. To ensure that point the White Paper proposes that the Energy Secretary should continue to appoint the leaders of the industry by having the powers to appoint the chairman and members of the Electricity Corporation, and that he should also continue to appoint the members of the subsidiary generating and area boards.

● The industry should pay due regard to wider national objectives and its social responsibilities.

Other principal duties proposed for the corporation are: to organise the E.C. to devolve maximum managerial responsibility to the Boards; to avoid undue preference in the supply of electricity to have industry's needs to be met after consulting the existing consultative Councils.

The Select Committee on Nationalised Industries decided to start a study into the effects of the proposed reorganisation of the industry on the supply of electricity. The study will be undertaken by a committee of the House of Commons, which will be undertaking a series of public hearings on the subject.

Mr. Tudor Price said the Bill was drafted to meet certain Government objectives for the industry, namely:

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London Clearing Banks' balances as at March 15, 1978

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. Tables 1, 2 and 3 are prepared by the London clearing banks. Tables 1 and 2 cover the business

of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. Table 3 covers the parent banks only. In this, it is comparable with the figures

produced by the Bank of England, which show the reserve positions of all the banking sectors subject to credit control. Minor differences here arise from the exclusion from the clearing bank figures of County, a subsidiary of National Westminster but a clearing bank in its own right.

TABLE 1. AGGREGATE BALANCES

	Total outstanding	Change on month
LIABILITIES	£m.	£m.
Sterling deposits:		
U.K. banking sector	4,239	+229
U.K. public sector	25,261	+372
U.K. private sector	556	+129
Overseas residents	2,209	+107
Certificates of deposit	2,359	+20
Of which: Sight	34,625	+91
Time (inc. CD's)	14,476	+171
Foreign currency deposits:		
U.K. banking sector	3,596	+148
Other U.K. residents	834	+12
Overseas residents	10,352	+114
Certificates of deposit	1,084	+3
Total deposits	15,926	+246
Other liabilities	50,551	+337
TOTAL LIABILITIES	58,138	+847

ASSETS	
Sterling	
Cash and balances with Bank of England	
Market loans:	
Discount market	
U.K. banks	
Certificates of deposit	
Local authorities	
Other	

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES

	TOTAL	Change on month	BARCLAYS	Change on month	LLOYDS	Change on month	MIDLAND	Change on month	NATIONAL WESTMINSTER	Change on month	WILLIAMS & GILPIN	Change on month
LIABILITIES	£m.	£m.	£m.	£m.	£m.	£m.	£m.	£m.	£m.	£m.	£m.	£m.
Total deposits	50,551	+337	13,920	+48	9,362	+4	10,612	+163	15,043	+206	1,614	-75
ASSETS												
Cash and balances with Bank of England	990	-106	297	-35	179	-20	191	-45	284	-8	39	+2
Market loans:												
U.K. banks and discount market	10,414	-53	2,829	-48	2,360	+3	1,312	+68	3,259	-47	254	-30
Other	9,453	-61	2,582	+58	2,380	-37	1,581	+39	2,407	-90	386	-28
Bills	1,163	+38	228	-32	118	-2	381	-36	416	+111	19	-3
Special deposits with Bank of England	823	+11	253	-	117	-	183	+5	241	+5	27	-
British Government stocks	2,241	+143	510	+30	437	+5	365	+121	784	+131	145	+38
Advances	26,787	+322	7,856	+10	3,997	+28	6,230	+192	7,793	+72	911	+14

TABLE 3. CREDIT CONTROL INFORMATION (Parent banks only)

(Parent banks only)	
Eligible liabilities
Reserve assets
Reserve ratio (%)

Banking figures

(as table 9 in Bank of England Quarterly Bulletin) ELIGIBLE LIABILITIES, RESERVE ASSETS, RESERVE RATIOS, AND SPECIAL DEPOSITS

1-Banks	March 15, 1978	Change on month
£m.	£m.	£m.
Eligible liabilities		
U.K. banks		
London clearing banks	23,963	+174
Scottish clearing banks	2,612	+7
Northern Ireland banks	819	-5
Accepting houses	1,869	+11
Other	6,172	-29
Overseas banks		
American banks	3,911	+99
Japanese banks	240	+9
Other overseas banks	2,783	+90
Consortium banks	203	-7
Total eligible liabilities	42,575	+352
Reserve assets		
U.K. banks		
London clearing banks	3,160	+91
Scottish clearing banks	353	+5
Northern Ireland banks	116	+1
Accepting houses	309	-36
Other	863	-31
Overseas banks		
American banks	620	+51
Japanese banks	36	-
Other overseas banks	517	+24
Consortium banks	51	-3
Total reserve assets	6,016	+102
Constitution of total reserve assets		
Balances with Bank of England	266	-114
Money at call:		
Discount market	3,373	-274
Other	249	+14
Tax reserve certificates	718	-4
U.K. Northern Ireland Treasury Bills	718	-4
Other bills		
Local authority	88	+31
Commercial	726	+32
British Government stocks with one year or less to final maturity	596	+417
Other		
Total reserve assets	6,016	+102

Ratios %	March 15, 1978	Change on month
	%	%
U.K. banks		
London clearing banks	13.2	+0.3
Scottish clearing banks	13.5	+0.2
Northern Ireland banks	14.1	+0.1
Accepting houses	16.1	-2.0
Other	14.0	-0.4
Overseas banks		
American banks	15.9	+1.0
Japanese banks	14.9	-0.5
Other overseas banks	18.6	+0.2
Consortium banks	25.2	-0.4
Combined ratio	14.1	+0.1
N.B.—Government stock holdings with more than one year but less than 18 months to final maturity amounted to	41	-483
2-Eligible liabilities	333	-5
Reserve assets	34.9	-0.1
Ratio (%)	10.5	+0.1
Special deposits at March 15 were £1,236m. (up £16m.) for banks and £10m. (unchanged) for finance houses.		
Interest-bearing eligible liabilities were £28,700m. (up £24m.).		

Manager urge £2.5bn. tax cuts

By David Freud

THE BRITISH Institute of Management yesterday published full details of Budget tax recommendations made to Chancellor in February.

The Institute urges a 2 per cent reduction in personal tax over the full year, with the £3.6bn. put forward by the CBI's revised Budget recommendations earlier this week.

LABOUR NEWS

Leyland workforce urged to oppose new incentive scheme

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

SHOP FLOOR opposition is mounting to the proposed new incentive scheme for Leyland. Stewards have urged the 20,000 workers at Longbridge, Birmingham, to reject the deal, which they describe as "bogus".

Some 7,000 workers at the Coventry plant, Solihull, have voted by a show of hands to oppose the scheme, which offers the prospect of an 8-9-week bonus. At Castle Bromwich, Birmingham, the 500 workers have been recommended by their stewards to boycott the ballot, now under way.

The company, after failing to reach agreement with the trade unions, decided to put the issue to a vote of the workforce. The scheme, which would be in force for a six-month trial period, would award a bonus of up to £1,000 to workers whose productivity gains result in more redundancies, in addition

to the 12,500 cut in the labour force that Mr. Michael Edwards, British Leyland chairman, has said will be necessary this year.

Mr. Grenville Hawley, the Transport and General Workers' Union national secretary for the automotive industry, said: "We are not going to create a redundancy situation just to put in a nebulous incentive scheme."

At Chrysler, Coventry, there are hopes that the 4,000 workers at the Stoke engine plant will be recalled to-morrow. The 70 fork-lift truck drivers, on strike since Monday, will vote to-day on a peace formula hammered out by management and unions yesterday. The dispute centres on disciplinary action against two shop stewards.

Major talks on railmen's pay likely to be delayed

By Pauline Clark, Labour Staff

NEGOTIATIONS on a pay deal for some 200,000 railwaymen are expected to be further delayed to-day, while unions and management concentrate on plans to solve the relatively minor inter-union dispute over bonus payments to train guards.

A British Rail Board spokesman said yesterday that this would almost certainly delay further the tabling of a firm pay offer to more than 200,000 employees, although unions and management were planning to discuss pay and productivity before the implications of an investigation of the dispute under Lord McCarthy were tackled.

The train drivers' union, ASLEF, says that it will agree to an examination by the industry's negotiating machinery of what it describes as a "sectional" pay deal for train guards in the National Union of Railwaymen, as suggested by the McCarthy advisory panel.

But it has yet to agree with the NUR on when the examination should take place and the prospect of industrial action over the issue remains.

Leaders of the NUR are placing priority on achieving an annual settlement due on April 34 and have opposed the train drivers' attempts to have the bonus issue dealt with first.

The forthcoming national pay offer is said to have undergone "some manoeuvring" of the figures following the eruption of the row over the bonuses.

The Board has been working on an offer within the Government's 10 per cent. guidelines which includes a productivity arrangement to yield an extra £3.50 a week.

This would be dependent, however, on unions co-operating with further manning reductions and changes in work practices.

It seems unlikely that the Board's proposed formula for working out productivity will be left unchallenged by the unions.

The formula, known as the Business Performance Index, would be based on measuring the number of hours worked by railwaymen against total passenger and freight miles achieved by the railways.

The unofficial three-day-old strike which has brought British Rail engineering workshops at Doncaster to a standstill spread to York yesterday. Some 2,400 shop floor workers walked out in support of their colleagues after a mass meeting, following picketing by the Doncaster strikers, protesting about the management sending home a colleague.

Banks' union to stay in insurance field

BY NICK GARNETT, LABOUR STAFF

THE National Union of Bank Employees yesterday committed itself to further incursions into the insurance industry, in defiance of the wishes of the TUC leadership.

The union's annual general conference overwhelmingly defeated a motion calling for the withdrawal of its representation in insurance companies and building societies to concentrate in banking.

The union's executive sees the vote as a mandate to step up recruitment in insurance, an executive member, issued a veiled warning that unless the union maintained and consolidated its presence in insurance, it would face being "gobbled up" by the association.

Meanwhile, the bank employees' union has negotiated profit-sharing schemes worth about 4 per cent. at Midland and Lloyds banks, and intends securing similar productivity payments within the rest of the English clearing banks. Recently negotiated deals in the Scottish banks include 4 per cent. productivity payments.

The union's executive was instructed to press for a reduction in the banks' house purchase loan interest rates for employees from 5 per cent. to 3 per cent. Twelve managers' associations in leading insurance companies have formed the Confederation of Insurance Managers' Associations. The confederations aims are to collect information concerning the employment of managers in insurance companies, to represent the views of the member associations to other bodies, and to offer guidance to member associations in dealings with their executive management on aspects of employment.

Lorry owners hit at British Rail

BY OUR TRANSPORT CORRESPONDENT

THE ROAD Haulage Association yesterday joined the dispute over the Government's decision to restore British Rail's right to engage in commercial road haulage operations.

Mr. George Newman, the association's director-general, said in a letter to Mr. William Rodgers, the Transport Secretary, that the result would be still more overcapacity in road haulage.

Furthermore, British Rail's usage of "marginal costing" would depress haulage rates and, because the services would run at a loss, inevitably become a burden on the taxpayer.

The Government's decision to restore powers lost by British Rail in the 1968 Transport Act has come, an amendment to the Transport Bill now before Parliament.

This amendment is designed, the Government says, simply to allow the Freightliners road and rail container carrying company, which the Bill restores to British Rail ownership, to continue its present operations unhindered by the law.

The association's worry is that British Rail will take advantage of the phrasing of the amendment to take a much wider role in road transport.

The amendment gives British Rail the freedom, where "it appears expedient" to use its vehicles "for the carriage by road of goods of any description" and the ability to carry out a contract for rail carriage using road vehicles if necessary.

Although the amendment clearly gives British Rail wide powers, the nature of the Freightliners business does involve use of road trucking vehicles in, for example, places where rail facilities are not suitable. Without the amendment, it would not be able to meet all of its existing commitments.

Road and rail unions have also expressed anxiety about the amendment.

APPOINTMENTS

New chairman for Mitchell Cotts

Mr. P. P. Dumbley, deputy chairman and managing director of Mitchell Cotts Group, has been appointed chairman and managing director in place of Mr. J. K. Dick, who has retired. Mr. Dick will continue his other business activities from Hume Holdings, of which he is chairman.

Mr. William Kenyon, a director of BARKER AND DOBSON, has been made chief executive of the company.

Mr. R. H. Stames has been appointed chairman and Mr. J. W. Stokes, managing director, of WATNEY'S SOUTHERN in place of Mr. D. P. Johnson, who has left the group. Mr. Stames remains as chairman and managing director of Watneys London.

Mr. John P. Harrison has been appointed director of the KNITTING INDUSTRIES' FEDERATION. He succeeds Mr. Alan Kershaw, who has retired.

Mr. Eric Bond has been appointed executive director (production) of EDGAR VAUGHAN AND CO. and Mr. George Clayton has become technical representative.

Mr. W. B. Lander has retired as a director of CARRINGTON VITELLA GROUP.

Mr. Peter Hill, sales division manager, has joined the Board of TUNNEL REFINERIES. Dr. Trevor Palmer has been made technical director on the Board.

Mr. J. B. Mays has been appointed to the Board of GLANVILL ENTHOVEN (MARINE), part of the Charterhouse Group.

Brigadier S. v. R. Theron has become chairman of Hawker Siddeley Electric Africa (Pty.), a subsidiary of Hawker Siddeley Africa (Pty.).

Mr. I. M. Jack, managing director of British Transport Hotels, has been appointed a member of the governing council of the CITY AND GUILDS OF LONDON INSTITUTE to represent the interests of the hotel and catering industry.

Mr. Alec Sharp has been appointed to the Board of ENNIA INSURANCE COMPANY (U.K.).

Mr. J. B. MacKirdy has been appointed managing director of WINTEN GROUP and relinquishes his position as managing director of W. Vinten, but remains on the Board of that company. Mr. A. R. MacMath has become managing director of W. Vinten.

Mr. Ian S. Gordon has been appointed a director and Mr. John D. Knight assistant director of MANSON BYNG (REINSURANCE BROKERS).

Mr. E. H. E. Davenport retires from HESELTINE MOSS AND CO., stockbrokers, on April 14. Mr. R. A. Corbin, who has been with the firm since 1958, joins the partnership in the London office on April 17.

Mr. Alan Orr has been appointed managing director of ROADSTONE CONSTRUCTION.

Singer chiefs to hold Rolls-Royce talks on U.K. factory dispute closes plant

SENIOR executives of the Singer Company, in New York, are to hold talks later this year with the Prime Minister and other Ministers about the future of the firm's Clydebank sewing machine factory in Scotland which employs 4,000 workers.

Mr. Joe Flavin, president and chief executive of the U.S. company, is to visit the U.K. in June, after Singer has completed a world-wide sourcing survey of their future manufacturing requirements.

After a meeting yesterday in London hotel between Clydebank shop stewards, union officials and Mr. Ed Keen, Singer's resident of European operations, a joint statement said the discussions with Ministers would involve possible options for the plant as formulated by the survey.

Mr. Keen added that he was confident the Clydebank factory would continue to have a place in Singer's world-wide thinking, or the future.

Mr. John McFadyen, Clydebank stewards convenor, said that there was no immediate threat to jobs at the plant.

"We are really looking to the future. We want Singers to invest in Clydebank and we want them, if necessary, to go to the Government for the cash."

Rumours about the future of the plant, which manufactures both domestic and industrial machines mainly for export, have abounded since last year in the Clydebank area, where Singers are the main employer.

But the company insisted it could not give any detailed information until the sourcing survey was complete.

Already, production of some types of machine is being phased out at Clydebank, with a loss of 150 jobs by the end of next month.

MINERS in Nottinghamshire have been urged to strike over plans to close down Tattersall Colliery. The call to the 3,000 miners was made by the National Union of Mineworkers' Area Executive after Mr. A. Wedgwood Benn, the Energy Secretary, said in a letter that he was not prepared to intervene over the Coal Board's proposal to close the pit in 1981.

By Philip Baxter

THE ROLLS-ROYCE aero engine factory at Ansty, Coventry, was closed down yesterday when 350 staff were sent home to join the 1,400 manual staff laid off because of a pay dispute.

The total number laid off at Ansty and Rolls-Royce's other aero plant at nearby Parkside, where manual workers are sitting in, is now nearly 6,500.

But 1,700 staff in the industrial and marine division at Ansty, who can work without the manual workers, are expected to turn up to-day.

Informal talks between shop stewards, full-time union officials and Rolls-Royce management have been arranged for to-morrow. The dispute is over the timing of a small percentage of a 10 per cent. annual wage award.

SIXTY tugboatmen yesterday accepted a 17 per cent. pay rise and cleared the way for the opening of Britain's newest port. The men have boycotted the new £38m. Royal Portbury dock at Bristol for two months in pursuit of a 27 per cent. pay increase.

Power by Parachute

This Bosch generator fell, quite literally, from the heavens. It was delivered by parachute, together with tents and other material, as part of a training exercise for the German Emergency Relief Service. This was only an exercise, but when a real emergency arises, Bosch generators are always there ready to supply on-the-spot power.

"We were able to work round the clock and secure the dam only because we had sufficient light for the job. Our generator plant was operating non-stop", rescue workers from the Emergency Relief Service recalled. During the severe flooding along the north German coast in 1962 they had been called in to mount a continuous watch over the threatened dam. Even in those days Bosch generators were part of the rescue teams' standard equipment. Today hundreds of thousands of Bosch generators are in daily use under much less dramatic circumstances: as portable power supplies for subcontractors on construction sites, for track-layers working on railways, for a host of industrial concerns requiring supplementary power sources and last but not least, for the many campers, caravaners or do-it-yourself enthusiasts who want a reliable portable power supply.

Bosch generators are really mobile power stations. The smallest gives out a useful 650 watts, while the largest produces some 65,000 watts, enough to meet the requirements of an entire block of flats during a power cut.

Bosch generators are used throughout the world in 100 different countries.

They will give reliable service even under tropical or sub-arctic conditions. They will even stand up to humidity levels of 95%. On request, Bosch can supply fully mobile trolley-mounted

generators with sound-deadening cowl covers. Safety features to guard against the risk of faulty operation are built in. So whether your Bosch generator falls from the skies by parachute or arrives by rather more conventional means, it is a heaven-sent gift for all who require instant portable power.

There's more to Bosch than you think: Your car engine almost certainly has some Bosch parts; and it may well be tested by Bosch equipment at its next service.

Many of the goods people buy in their supermarkets have been packed with machines produced by Bosch. These provisions may be stored in a Bosch refrigerator or freezer in a Bosch kitchen.

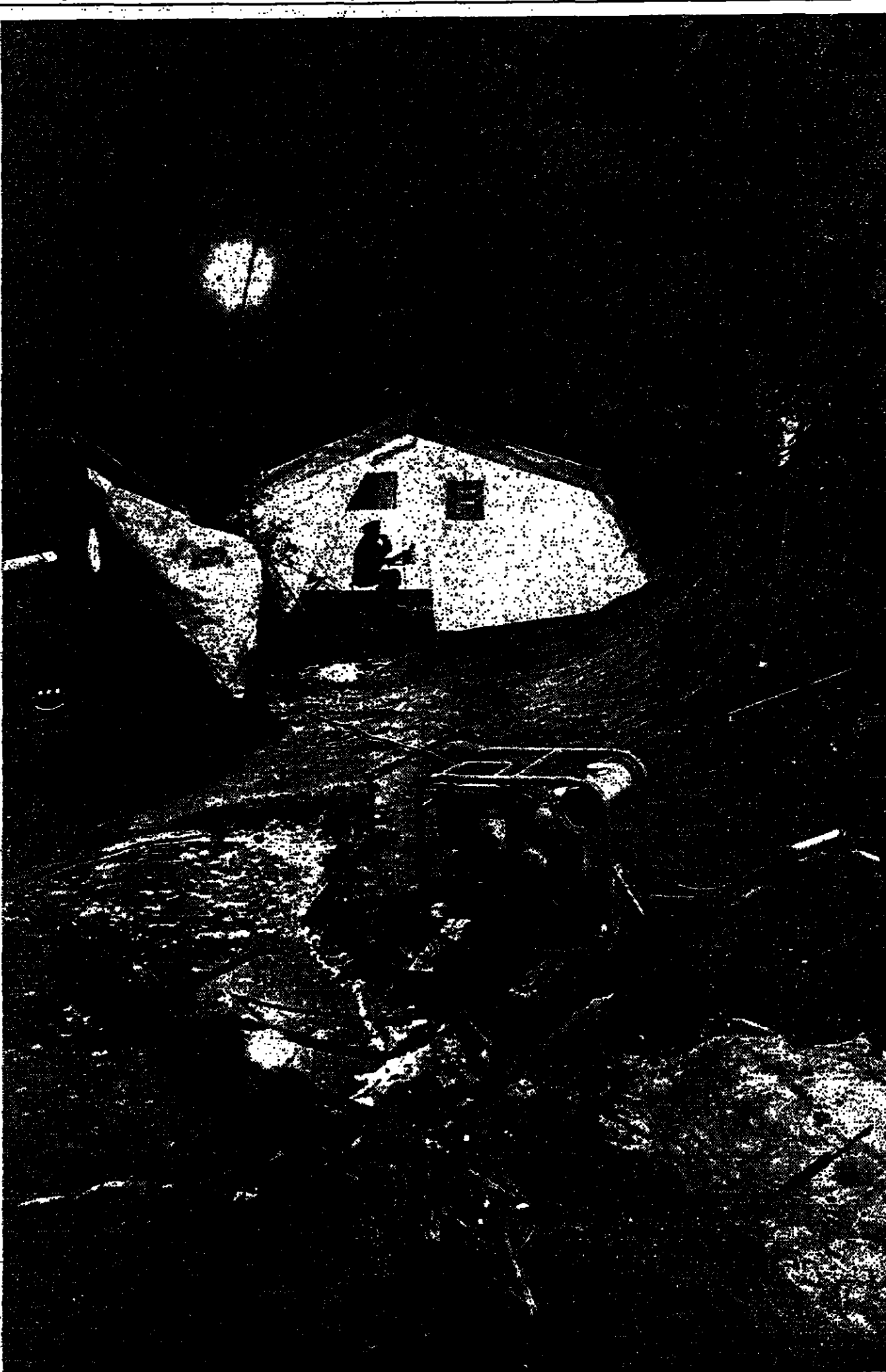
Television viewers will have seen the Olympic Games through Bosch eyes, as many of the sporting events were televised by Bosch Fernseh cameras. News and entertainment in cars can be received with Blaupunkt auto sound systems.

Bosch power tools are at work in industry, on construction sites and in homes world-wide. Bathrooms and kitchens are equipped with Bosch fittings and built-in units. Deep-cooled blood stored in many European hospital blood-banks is restored to body temperature with Bosch medical equipment.

Bosch employs 5,700 people in research and development alone. Bosch have at present 10,000 patents throughout the world, with 15,000 pending.

Bosch UK: Robert Bosch Limited, Watford, Hertfordshire

BOSCH



PARLIAMENT AND POLITICS

Neutron bomb
policy unclear

THE PRIME MINISTER yesterday declined to confirm or deny a report that Britain had agreed to deploy the American neutron bomb in the UK.

In a brief reply, Mr. Callaghan said that he could not accept responsibility for reports on ITN, the BBC, or in newspapers.

As regards the neutron bomb, it is a question of weighing the very substantial political disadvantages against whatever military advantage may be presumed to exist," he added.

But he told Labour backbenchers that he would be grateful if they did not press him any further on the matter at present.

NF ban
deplored

By John Hunt, Parliamentary Correspondent

THE PRIME MINISTER said yesterday that workers should not be faced with dismissal because of their political views, no matter how objectionable those views were.

Answering Commons questions, Mr. Callaghan declined to comment on the decision by the National Union of Railwaysmen last week to ban members of the National Front from their union.

But he added: "I deplore utterly, and do not find it at all acceptable, that people should be dismissed from their employment because of their political views, however objectionable they may be."

Some professions, like the police, might have to be treated differently, but generally speaking, said Mr. Callaghan, "this should be the rule, and I hope people will accept it."

He was replying to Mr. Robert Adley (C, Christchurch and Lymington) who had said the NUR's decision could have serious implications if the National Union of Journalists were to do the same, resulting in political censorship.

Tory peers ponder
what's in a name

BY IVOR OWEN, PARLIAMENTARY STAFF

TORY PEERS flexed their muscles last night at the start of the Committee stage of the Scotland Bill, with Earl Ferrers, Deputy Leader of the Opposition in the Lords, warning the heavily outnumbered Government ranks to avoid unnecessary confrontation.

He issued this cautionary injunction before peers had even begun to discuss the first major amendment which—with all-party and cross-bench support—seeks to base elections to the Scottish Assembly on the additional member system of proportional representation.

Lord Ferrers, backed by cheers from the Tory benches, claimed that the attitude taken by the Government in resisting an early amendment which urged that the title of the new legislative body should be changed from the Scottish Assembly to the Scottish Convention, was a bad augury.

Led by the Earl of Selkirk, a

former Tory Minister Opposition peers argued that without such a change the new body would be the Committee of the Church of Scotland, and the long-established and authoritative General Assembly of the Church of Scotland.

Lord McCuskey, Solicitor-General for Scotland, maintained that there was no possibility of confusion. Supporters of the amendment, he insisted, had relied on a shadow argument with no real substance.

He said it boded ill for the remainder of the committee stage, particularly the 60 clauses which had not been discussed at all during the early proceedings in the Commons.

Lord McCuskey stressed that the Government had already given careful consideration to all the arguments which peers had used against the title Scottish Assembly, and had also discussed the matter with representatives of the General Assembly of the Church of Scotland.

But, in more conciliatory mood, he promised that they would be considered again and this undertaking led Lord Selkirk to withdraw the amendment.

Lords 'threatened
by Wales Bill'

BY OUR PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT was yesterday accused by the Conservatives of trying to use the Welsh devolution legislation as a back door method to limit the power of the House of Lords.

Under the terms of the Wales Bill, the Secretary of State for Wales can over-ride the Welsh Assembly if he believes that it has exceeded its powers.

His decision then has to be approved by the Commons and the Lords. But if there is a disagreement between the two Houses of Parliament the Commons can go ahead and confirm the decision alone.

During the Committee stage of the Bill in the Commons last night, the Tories moved an amendment which would prevent the House of Commons having sole jurisdiction in the matter. But the amendment was defeated by a majority of 25 (170-145).

Mr. Francis Pym, the Conservative devolution spokesman, accused the Government of a fight into unbecoming. The Bill would give the Commons the power to over-ride the Lords. If the Government thought that a decision by peers was inconvenient.

A PLEA for special help for the 33,917 people who had been out of work for more than a year was made in the Commons yesterday.

Mr. Max Madden (Lab., Sowerby) suggested crash training or re-training courses for this category of jobless people. He said many were married men with dependent children.

Mr. Albert Booth, Employment Secretary, said about a third of the long-term unemployed were over 55. Special employment needs advisers had been appointed to look into their particular needs, especially in the field of re-training.

Mr. Dennis Skinner (Lab., Bolsover) suggested that Mr. Booth look at the Tribune Group's alternative strategy for dealing with long-term unemployment, rather than introduce piecemeal measures.

Mr. Booth said he was convinced there had to be policies for dealing with both short and long-term unemployment.

Dr. Keith Hampton (C, Ripon) said he had grave doubts about the effectiveness of the Manpower Services Commission and Training Services Agency courses in helping the long-term unemployed.

Six to
contest
Glasgow
seat

By Ray Perman, Scottish Correspondent

NOMINATIONS closed yesterday for the Glasgow seat in the Scottish Parliament. Six candidates are standing.

The poll was caused by the death of Mr. William Small (Lab.), who had a majority of 7,626 over the Scottish National Party. The new Labour candidate, Mr. Donald Dewar, 40, a member of the Scottish executive of the Labour Party, was MP for Aberdeen South from 1966 to 1970.

The SNP candidate is Mr. Keith Bovey, 50, and Mr. Iain Lawson, 25, is fighting the seat for the Conservatives. The Communist candidate is Mr. Sammy Barr, a hattermaker's shop steward at the Scotstoun Marine shipyard.

Two parties are fighting the election as their first Parliamentary contest. Mrs. Shiona Farrell, a lawyer, working as an immigration counsellor is standing for the breakaway Scottish Labour Party and Mr. Peter Porteous is the Socialist Workers' Party candidate.

Thatcher reproof

BY PHILIP RAWSTORNE

THE PRIME MINISTER was yesterday accused by a Labour backbencher of "monopolising" Prime Minister's Question Time.

Mr. Eric Heffer, MP for Walton, called on the Speaker to hold talks with the party leaders concerned after the Tory leader had gone to the despatch box three times in the 15 minutes set aside for questions.

Mr. Heffer said he was

convinced there had to be policies for dealing with both short and long-term unemployment.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

AUTOMATION

Brick-sized unit to control big engine

THE PRIME DIGITAL CONTROL of three gas turbines has been successfully demonstrated by Hawker Siddeley Dynamics Engineering. The unit, which is the same size as a brick, is being used to control a gas turbine engine used in a helicopter.

The unit is a digital control system which is being used to control a gas turbine engine used in a helicopter. The unit is a digital control system which is being used to control a gas turbine engine used in a helicopter.

SHIPPING

Lofting for smaller shipyards

NEW SHIPBUILDING methods have been developed by the British Ship Research Association (BSRA) to enable smaller shipyards to produce ships of up to 1,000 tons. The new methods involve the use of computer-aided design and production techniques.

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INSPECTION

Without docking

SEVEN YEARS of research and development by VP-Plintas AG has resulted in a system of in-water survey which uses ultrasonic thickness measurement and close-up television recording to inspect the hull of a vessel without the need for dry docking.

The system is virtually self-contained and can be used in a minimum of 10 minutes. The system is virtually self-contained and can be used in a minimum of 10 minutes.

PACKAGING

Easier to open the pack

THOUGHT to be Britain's first "E" fluted carton which can be opened by means of a tear strip, a design produced by Corrugated Products, King Edward Park, Lockerbie, has been developed for large detergent cartons from E10 size upwards.

The tear strip carton is thought to have applications in other areas including confectionery and the whisky industry. The tear strip carton is thought to have applications in other areas including confectionery and the whisky industry.

MATERIALS

Additive makes floor wear-proof

RESIN flooring systems based on an epoxy formulation have been extended with a new admixture which can provide a surface of extreme hardness. The product, called Bauxite, is broadcast on the surface of the floor.

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SAFETY

May be used in fire-risk areas

FLAMEPROOF heat detectors manufactured by Gravinier have been given approval for use in hazardous areas by the Health and Safety Executive. The detectors are designed to detect heat in fire-risk areas.

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COMMUNICATION • CRYOGENICS

Radio data terminal Metal test for liquid gas runs

LOOKING a little like a portable transistor radio, a data terminal put on the market by AEG-Telefunken allows two-way transmission to a central data processor.

The radio section can work in the 80, 160 or 480 MHz bands with 20 or 25 KHz channel spacing, so that up to 32 "portables" can be in communication with the central point using selective calling. Each portable has a numeric keypad which is used to key data into a built-in memory, and the portables are then polled in sequence by the central station, each sending 90 bits when addressed, with transmission at either 1200 or 2400 bits/sec. With 32 stations in the system this gives a call-off cycle time of 10 and 5 seconds respectively.

Each terminal also has a small, single line display on which 14 characters can be displayed—either what is being sent, or what has been received from the central station—for example, an instruction. The system allows for the number of terminals in use, but removes from the calling-off cycle those from which there has been no data sent for some time.

The fixed station radiates six watts of power while the portables emit one watt, making the system suitable for docks, airports, freight terminals—wherever line communication is not available or is unsuitable.

If necessary the terminals can be used as radio telephones. More from AEG-Telefunken (UK), 202 Kensington Church Street, London W8 4DP (01 299 9244).

LIQUID nitrogen, supplied by the BOC Gases Division, has been used to test operation of low temperature loading arms to natural gas liquids (NGL) into tankers at the Phillips Norway Group's Ekofisk North Sea oil terminal at Teesside.

BOC had been invited to put forward proposals for simulating operating conditions for the loading arms, pending the availability of various liquefied petroleum gases which are scheduled to be produced at the NGL processing plant at Seal Sands. A test method was developed by BOC in collaboration with Parsons, Brown and Harris, consulting engineers to Phillips Petroleum Company, operator of the Teesside terminal.

The loading arm selected for test was one designed for the transfer of refrigerated liquid ethane (operating temperature minus 97 degrees C). Liquid nitrogen at minus 196 degrees C was chosen for the tests as being the most readily available substance able to sustain a low temperature throughout the whole of the loading arm system to match that of liquid ethane at all crucial points.

Apart from the speed with which liquid nitrogen can be expected to cool the loading arm system to an extreme low temperature and its ease of distribution, a third factor is that, being inert, nitrogen is completely safe to use under experimental conditions.

The arm, constructed from 31 per cent nickel steel, has an operating temperature limit of minus 100 degrees C.

In order to ensure that the loading arm temperature during the test was contained within the permissible test limits, a closed circuit system was arranged by manifolded two adjacent loading arms at the jetty head and at the tanker couplers. BOC engineers carried out the low temperature tests using a special forced draught vaporiser.

Liquid nitrogen, injected from a BOC road tanker into the vaporiser unit, was turned into cold gas, the temperature of which progressively rose as it passed through the closed circuit and returned to the vaporiser unit.

Thermocouples measured the temperature at specific points in the loading arm system and the rate of nitrogen injection was manually controlled to ensure that the loading arm temperature was maintained within experimental and safe operational limits. When the required temperature had been reached, the circuit was pressurised using gaseous nitrogen from cylinders. The loading arm was moved through part of the operating envelope and all joints were checked for leaks.

Kier is the main contractor to Phillips Petroleum Company for building the jetties. The loading arms were fabricated by the National Supply Company, Stockport. BOC on Rotherham 2161.

COMPUTERS

More power for business users

PHILIPS Data Systems is to launch two new computer systems in June—the first major announcements from the company since 1976.

The two new machines are the P330, to be the most powerful member of the P300 electronic accounting and visible record computer range, and the P430, a new model in the larger P400 small business systems range.

In Amsterdam this week, Peter de Vos, managing director of the Dutch electronics and electronics giant's computer division, was aggressively confident of its recent achievements. "Let there be no doubt that Philips is continuing in electronic data processing, in spite of the rumours circulating after the collapse of Unidata and since, in certain quarters."

Unidata was a short-lived venture undertaken in 1973 by Philips with Germany's Siemens and France's CII in a bid to produce a European answer to the U.S. dominance of the large computer market. Unidata failed, de Vos said, because "We mis-evaluated the political issues."

The current rumours he referred to are understood to be spread by enemies from rival computer makers. After Unidata, Philips chose to concentrate on the market for office computers—a term which it claims to have coined—with impressive success. Now, Philips has over 75,200 installations worldwide, with an average of 15 per cent of the market in each of its countries of operation, where "we are always in the top three," says de Vos.

Of the new system, the P330 is a big brother to the P310 and the P320, and can handle input and output from the flexible magnetic discs of the P310, the magnetic ledger cards of the P320, or both. This combination is claimed by Philips to be unique. Prices are expected to start at £12,000.

In the bigger P400 range — rivals include the ICL 2903 and IBM System/34 computer — the P430, but in the U.K. it is likely to be called an enhanced version of the only model currently in the range, the P410, launched in 1976.

Other European countries have for some time sold two other machines in the range, the P440 and P450, but according to Data System U.K.'s managing director, Dr. Richard Horsnell, these were not deemed suitable for the U.K. market.

The P400 range has always been promoted as a bridge between office computers and expensive mainframes. Horsnell described the appeal of the new computer as: "It allows users to grow from a single workstation magnetic ledger card system to a seven terminal network. This is the only system available which allows this."

P430 — or enhanced P410 — prices will start at about £19,000.

ENERGY

Reduction of fouling saves power

SIGNIFICANT energy savings in refinery and petrochemical operations are reported by Essochem Europe affiliates for an energy conservation system they are now actively promoting. The system involves plant simulation and antifoulants marketed under the Coradit brand.

Essochem's method measures thermal fouling of specific feeds lower maintenance costs through and permits selection of the longer intervals between turn-around. The test Esso Chemical, Arundel, simulates plant steam towers, Portland, Dorset, and takes into account critical Southampton SO9 2GW. 0703 process variables such as temperature, feed composition, antifoulant activity and concentration. Also, it permits meaningful data to be collected in a brief period of time, even for low-fouling streams.

When used in units which have a heat exchange function, antifoulants can reduce the build-up of solid waste matter which would otherwise reduce heat transfer coefficients by up to 70 per cent. Less fuel is therefore needed to attain the required operating temperature. In addition to energy savings, use of these products can yield two further significant benefits: higher effective capacity and lower maintenance costs through and permits selection of the longer intervals between turn-around. The test Esso Chemical, Arundel, simulates plant steam towers, Portland, Dorset, and takes into account critical Southampton SO9 2GW. 0703 process variables such as temperature, feed composition, antifoulant activity and concentration. Also, it permits meaningful data to be collected in a brief period of time, even for low-fouling streams.



Handling of liquid hydrocarbon gases at very low temperatures—typically minus 162° C for natural gas—places major stresses on the pumping equipment employed. Siemens has developed the submersible motor-driven pump shown here and indicates that it is the first such unit produced in Europe. Collaborating with Rheinwette Wiesbaden, Siemens designed the unit for a capacity of 35,000 cubic feet per hour, operating inside the liquid gas tanks on board LNG carriers. It also tested it to withstand rough weather and other forms of mechanical strain, apart from conferring on it ability to operate without trouble at extremely low temperatures.

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IN SPITE of the inroads made into the mechanical switching market in recent years by solid state techniques, there remains a strong demand for small, electromechanical multi-switching devices that are relatively cheap and can offer a high insulation resistance between input and output.

The company has therefore introduced a ratchet-driven three level unselector contained in a can 1½ inches in diameter and three inches tall. It will perform at least 34m steps without adjustment or maintenance and in view of this has been given complete protection by enclosing it in a metal casing spun into place.

The device is mounted using a jack which is retained in position with a nut, giving easy electrical and mechanical connection. With three levels each of 12 outlets, the switch can be used for decade counting and, because the moving parts are of low mass the unselector will self-drive at between 85 and 130 steps per second.

More from the company at Exning Road, Newmarket, Suffolk CB8 0AX (0638 5161).

High power transistor advance

DEVELOPMENT OF what is described as the most efficient power transistor is claimed by General Electric Corporation's Research and Development Centre at Schenectady.

One of the first applications of the transistor will be in a pair of experimental electric vehicles now being developed under a contract from the U.S. Department of Energy. GE says the new transistor is capable of switching 400 volts and 350 amperes on or off in less than one-millionth of a second. It requires an external drive of one-tenth ampere to operate the switch. The device is a silicon chip measuring ¼ by 1 inch, mounted in a copper heat sink.

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BUSINESS and the EUROPEAN COMMUNITY DIRECTIVES

LONDON
April 10 & 11 1978

The Financial Times in conjunction with World Accounting Report, is organising a conference, "Business and the European Community Directives", at Grosvenor House London, on April 10 & 11 1978. To clarify and assess the European Community's action on the harmonisation of company law and accounts, the Financial Times feels that now is the time to call this conference because as yet, generally, there has been little study of its impact upon the conduct of business in Britain and other member states. The conference will provide practical guidance on this important and complex subject. The list of distinguished speakers and their topics will include:

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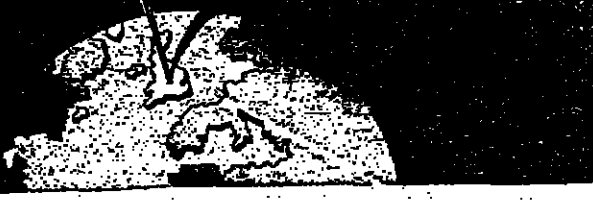
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The Management Page

David Fishlock reports on why Merck is launching its drug for the 1970s in Britain

The 'better aspirin' that may cure a drug giant's headaches

MERCK, Sharp and Dohme, the U.S.-based pharmaceutical group, has not had a big commercial success since the 1960s. A third was to concentrate almost exclusively on ethical products. Tempting though they can be commercially, says Cohen, over-the-counter medicines and "fringe medicine" products such as chemicals — which Merck was in originally — to pharmaceuticals by buying the drug company Sharp and Dohme in 1953. A third was to concentrate almost exclusively on ethical products. Tempting though they can be commercially, says Cohen, over-the-counter medicines and "fringe medicine" products such as

slowdown of the bureaucratic process for drug licensing in the U.S., which can delay a launch by four or five years compared with such countries as Britain and West Germany (where MSD's last drug was launched). Nevertheless, they stress, Britain is no "soft option" in terms of drug regulation, but a powerful example

Morson and Son, to manufacture diflunisal, the new analgesic compound.

Mr. Nicola Pignatelli, Cohen's new deputy, and recently recruited from running Gulf Oil's international operations from London, has been a long-serving member of an overseas panel advising MSD on international relations. Pignatelli

Executives speak, for example, of new vaccines that may eradicate pneumonia, hepatitis, even tooth decay. They hint at a new motivating agent "that may arouse people quickly from a deep stupor," and even a drug that may "cure" obesity.

Ideally, says Mr. A. E. (Barry) Cohen, president of MSD International — which accounts for almost half MSD's sales — the company needs one big success every decade, and one or two important new drugs on average every year. He believes the big one for the 1970s will be Dolobid, the new analgesic, announced yesterday, which MSD plans to make and market worldwide from Britain.

Cohen, 41 and Indian-born, sees Merck as future market leaders in pharmaceuticals. To day it ranks second in sales to Hoechst in the most recent Chemical Insight league table of leading producers, having overtaken American Home Products in 1976. It reached this position, he says, by taking certain key management decisions over the past few years. One was to be a research-based group, genuinely searching for original products. MSD executives claim quite different motives. One is the

Ranking '76 ('75)	Company	Sales \$m.	Ranking '76 ('75)	Company	Sales \$m.
1 (1)	Hoechst (W. Ger.)	1,560	14 (11)	Rhone-Poulenc* (F)	644
2 (3)	Merck & Co. (U.S.)	1,396	15 (21)	Takeda (Jap.)	644
3 (2)	American Home Prod. (U.S.)	1,387	16 (16)	Schering-Plough (U.S.)	640
4 (4)	Hoffmann-La Roche (Switz.)	1,148	17 (14)	Squibb (U.S.)	630
5 (5)	Ciba-Geigy (Switz.)	1,097	18 (19)	Johnson & Johnson (U.S.)	623
6 (10)	Bristol-Myers* (U.S.)	1,063	19 (17)	Sterling Drug* (U.S.)	616
7 (8)	Pfizer (U.S.)	930	20 (20)	Glaxo* (U.K.)	605
8 (7)	Warner-Lambert (U.S.)	916	21 (22)	Abbott (U.S.)	512
9 (9)	Bayer (W. Ger.)	890	22 (23)	Beecham (U.K.)	495
10 (6)	Sandoz (Switz.)	881	23 (25)	Schering AG (W. Ger.)	446
11 (12)	Eli Lilly (U.S.)	761	24 (27)	Alkzo (NL)	436
12 (15)	Boehringer-Ingelheim (W. Ger.)	719	25 (24)	Cyanamid (U.S.)	426
13 (13)	Upjohn (U.S.)	695			

Notes: * Estimated. † Includes food.
Source: Chemical Insight, No. 140, December, 1977. 44, The Keep, Blackheath, London SE3 8AF.

toothpaste and hair treatments merely dilute the innovative effort. Last year MSD sold its Calgon consumer products business to Beecham for £40m. But why Britain as the launchpad for a product he rates as importantly as Dolobid, the drug MSD invented to replace aspirin? Are Britons, for whom 27m. NHS prescriptions are written each year for painkillers (a £24m. market), to be the guinea pigs for the latest discovery of Merck's American research? MSD executives claim quite different motives. One is the

sees MSD as a multi-national which is well-tolerated by the Government in Britain, where any serious threat of nationalisation of the drug industry has receded beyond the horizon.

Merck believes that this is the first time a foreign drug company has chosen Britain from which to launch a major new product. Initially, it plans to import the raw material from its Stonewall, Virginia, plant for a seven-stage synthesis which, it is estimated, will add about 30-fold to its value. Britain will be responsible for worldwide supplies of what, in

Even so, what MSD claims it has discovered in a search that began in 1954 is "a better aspirin" for those people who suffer from chronic pain — from rheumatism, arthritis, etc. The scientists say it is four times as potent, with a longer half-life, and much less of an irritant — "everything we had hoped for." People can take it overnight and wake up free from pain.

Dolobid, however, is not typical of the mainstream of Merck's research effort to day. It only ameliorates the symptoms of disease. Dr. Roy Vagelos, president in charge of research, claims that MSD probably does more research in preventative medicine to-day than any other drug company. A former university professor who had "never made a drug," Vagelos joined MSD only three years ago, inheriting one of the oldest drug industry research efforts — it began at Merck in 1932. The big innovations that interest Merck are not achieved by two-man units, he says, but by "critical masses" of the order of 250 people. He directs about nine teams of this size, engaged in what he calls "basic targeted research." It requires

close interaction between many disciplines to design a drug with the specificity demanded to-day. The targets, says Vagelos, are tough but self-evident — "recruiting the best people in the world is really my problem."

Serendipity — the world Walpole invented for the faculty of making happy discoveries by accident — is a word often heard around Merck's two main research centres, at Rahway, New Jersey, and West Point, Pennsylvania. Between them, the two laboratories account for about 80 per cent. of MSD's research effort. Serendipity steered the scientists from a drug that might have prevented malaria but proved too toxic, to the first of its animal health products — a business that reached 15 per cent. of sales last year.

In spite of a large programme on antibiotics there is general recognition at MSD that antibiotics will never prevent diseases. Ultimately the organisms causing disease will acquire immunity to every antibiotic. Vaccines Merck management firmly believes, are a much more promising quest. But here above all a big team with many different scientific disciplines is essential. Vagelos has about 11 kinds of vaccines at various stages of research or development, for bacterial as well as virus diseases.

Success can bring its own problems for researchers. One is the "development trap," when the research team becomes so captivated by the problems of developing a discovery into a new product — a lengthy process which these days can also demand much first-class science — that it neglects the more basic search for new compounds and new mechanisms for combating disease. "Our solution," says a senior bacteriologist, "is to set the research far enough away from people to have time to think." He extricated his team from one development trap by setting up a new research group 3,000 miles away, in Spain.

Another trap is to expand research facilities faster than the research management can accommodate without disrupting the research programme itself. For that reason MSD is treading warily in planning its next big research centre. But one decision has already been taken, says Barry Cohen — the next big laboratory will be in Britain.

Product design: a raw nerve

THE LAST thing the galaxy of top businessmen and designers expected from the "little woman" — as she described herself — was a series of searing blows below the belt. A few minutes later, heads were shaking in irritation, or bowed in pain, as their illustrious



Helen Robinson: "It's just like Alice in Wonderland"

the product seem an unimportant area for top management, she complained — design exempting her own organisation from such blame. With committees, sub-committees and the attending of meetings with Government departments, there was little time for the chief executive "to effectively accountable for only thing in the long run: really matters," Mrs. Robinson argued.

Later in her speech she had have touched many a raw nerve with her call for a loosening of "the reins of inertia administrative technique which produce little but a for politicking," so that management "could just concentrate on the shape things to come."

Accusation

Unrepentant after her setting address, Mrs. Robinson has since been prepared to insult to injury. She saw many companies of having priorities turned upside down of putting such matters as image with the City far below their scale of priorities. getting the right products the market, in the right and at the right price, just like Alice in Wonderland she maintains.

owners considered the all-too-serious import of what they had expected to be a lightweight after-dinner speech.

What Mrs. Helen Robinson, Debenhams' chief stylist, was complaining about in her speech to the annual dinner of the Society of Industrial Artists and Designers, was the low priority given by much of British industry to good product design. Her impact was all the more telling for the fact that her definition of "design" was not confined to styling — which is what the term "industrial design" has unfortunately come to mean in this country (see this page, March 14) — but the entire design process, including the product's suitability for efficient manufacture and its economic viability. "The design and making of

To back up her case, she counts her experience out in fields, when she accounts Debenhams' buyers to the rooms and factories of suppliers. The purchasing of a company such as hers, 70 stores, is unusually so the suppliers regularly out their top brass: the aging director, and his tors of marketing and plus — quite often — the production director. But the of times they presented one with responsibility sign — either in narrow or all terms — "can be count the fingers of one hand," Robinson says sadly.

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BY OUR LEGAL STAFF

Claim and counterclaim

In 1968 I sold my business after 24 years of successful trading leaving part of the purchase price to come later and rented the premises to the purchaser. After three years the purchaser claimed the business was not what it was made out to be and issued a writ claiming rescission of the contract. No further moneys, no rent was paid. In 1971 the company was compulsorily liquidated and the purchaser walked out. He has done nothing to bring his case to trial and my solicitor tells me that if I go to court and apply for the action to be struck out, I also lose my claim for the balance of the purchase moneys and for rent. Last August he told me that he had arranged with the other side to have the matter go to arbitration, but nothing seems to have happened. What, please, do you advise?

We agree that the matter appears to have been handled in a very dilatory manner on your behalf. You can strike out a claim without losing the counterclaim, although by now both might be in jeopardy. If the company which you say is in liquidation is the purchaser, your counterclaim may have little practical value in any event. You might do well to instruct different solicitors to take over the matter and press for a speedy resolution, if any resolution is likely to produce practical results. You are not obliged to go to arbitration unless you have agreed in writing (for example, in the contract) to do so.

Company loan

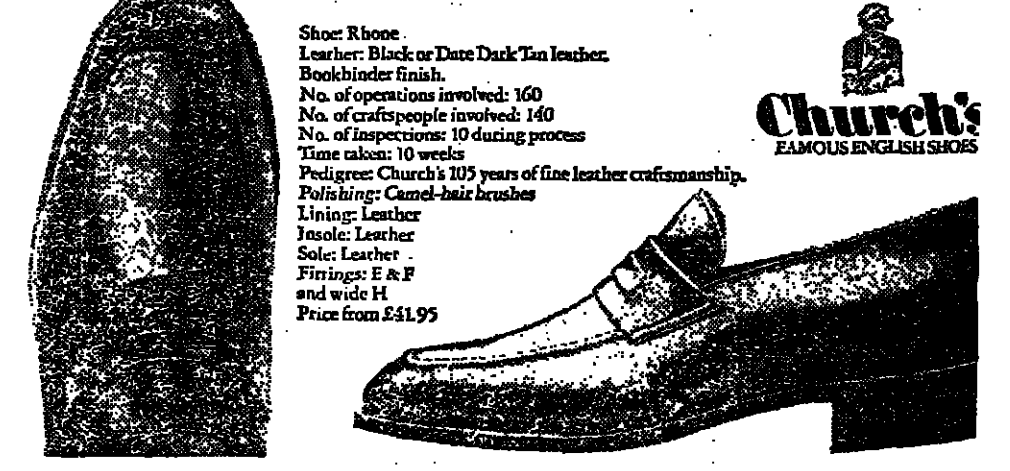
I hope to set up a small company with a £3,000 loan and an overdraft. (1) Would a repayment of the loan be assessable as a distribution? (2) If the loan were by means of a loan stock and the company failed, would the loan stock lose be eligible as a capital gain tax loss?

It is unwise to set up a close company without seeking professional guidance beforehand, unless you know more about tax law than your enquiry suggests. Briefly, the answers to your questions are (1) no, but it might lead to an apportionment, under paragraph 12(1) (a) of schedule 18 to the Finance Act 1972; (2) yes. Close company taxation is beset with pitfalls for the unwary and self-help is likely to prove a false economy.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

What makes one pair of Church's worth two pairs of most other shoes?

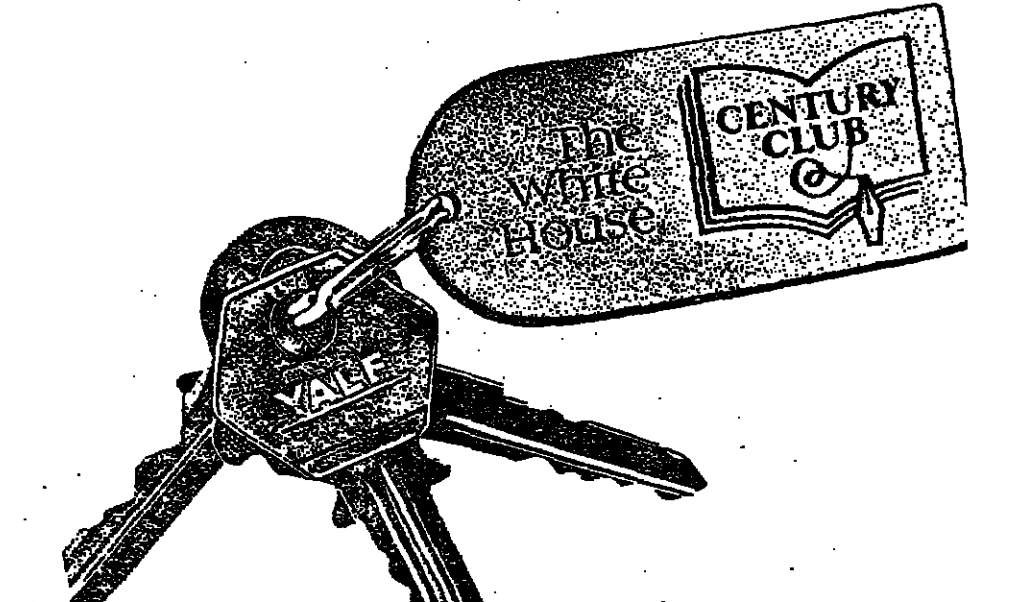
On average a pair of Church shoes cost twice as much as a pair of most other shoes. One glance will tell you why.



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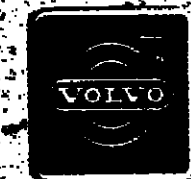
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IT'S GETTING BETTER ALL THE TIME.

A ritual drama in Germany

BY ADRIAN DICKS

WITH the conclusion of a new wage contract for engineering workers in North Westphalia, North Baden in the small hours of Monday morning, the main excitement of this year's West German bargaining round is now probably over (though a note of caution is still in order until this week's ballots of the rank and file have been held, for the dockers in February threw out a hard-earned pay deal at first sight).

As in past years, you would have had to be somewhat of a devotee to savour fully the long drawn-out, almost ritual drama. Yet it actually serves the purpose of the bargaining round, for the employers and the unions, both sides rejected an arbitrator's award of 4.8 per cent.

The flexibility of the procedure has lain in the inclusion, for the first time in a comparable West German wage contract, of the provisions on job security and reclassification in the event of labour-saving technological change. This issue, even more than the size of the 1973 wage increase, gave the negotiations their particularly hard edge—just as the printers' dispute which ended two weeks ago was mostly concerned with the future under electronic, cold-type technology of men highly skilled and highly paid under the traditional hot metal process.

Expensive

Of course, the percentages are important, both as part of the employers' wage and social security bill, and in terms of the German Government's target of a 5.5 per cent. rise this year in real earnings, with which the industrial deal is just about still compatible. No-one, including the unions, is in any doubt of the significance of even tenths of 1 per cent. in the current context of a relentlessly climbing Deutsche Mark, which has already made this country's workers the world's most expensive.

Reaction to the Stuttgart settlement has been something less than enthusiastic. Employers in other regions have called the 5 per cent. increase too high, and have warned that the customary, virtually automatic, adoption of the contract's terms for the rest of the country is by no means assured this time. From the Ministry of Economics, whose 5.5 per cent. rise for total earnings implies wage rate increases of well under 4 per cent., there has so far been a deafening silence.

Yet the engineering industry negotiations and three-week-long strike and lockout have served other purposes, that are perhaps even more vital than that of the traditional yardstick for the rest of the wage round. They have

Forum

Before its demise, the concerted action conference might have provided a forum for the discussion of such fundamental issues as the trade-off between job security and technological change. Instead, the unions, unhappy at the way in which that instrument of the social contract had become loaded against them, have raised the matter in two separate industrial and wage issues, each with its own set of questions. They will almost certainly squeeze business a little further at a time when the external factors are already alarmingly painful.

But then, outsiders must always guard against the conclusion that West Germany's social stability has ever been either painless or cheap.

THERE ARE two distinctive sorts of perennial plants in your garden: those which flower beautifully a year or two after planting and then disappear and those which creep slowly along, looking wretched, until three years or so have passed and they suddenly become uncontrollable. They remind me at times of raccoons. When you admire a clump of tall blue Anchusa flat out in flower at a height of five feet within three months of buying them, you are like the man who always backs the horse which leads by miles on the first circuit of the course, in the belief that it will stay there. Alternatively, a small group of pot-grown Japanese Anemones, which you have almost forgotten them. Then, elbowing all their neighbours out of the light, they will take over half a flowerbed and prove themselves a winner.

It ought, then, to be easy to match the two. Crambe, Poppy, and Verbascum could be used to go between clumps of the slow-movers. Owners of new gardens should indeed take these quick plants seriously: it is still not too late, though no longer cheap, to buy them for this year, wrapped in a black polythene 'pot' round their roots. How, though, do you replace them when they disappear within two years?

On the whole, these quick plants are not too reliable from seed. Sometimes, they germinate thinly. Often, they have been bought because they are a particular colour and will not come true to it from seed. Far the simplest way to increase them is to imitate the nurserymen and take cuttings of their roots. Gardeners are still too timid about this. We all pay too little attention to the spread and angle of the roots when we plant something. But after that, a root is sacred. Put so much as a fork through a rose-root after it has been pushed in to fit its hole, and you feel that the morning's work has been more than good. Last winter, I set about the roots of a beautiful border-pole plant and cut them up. I am now enjoying the results which are not, I assure you, disastrous.

The ease of rooting a root-cutting first dawned on me through a mistake. I had been

impressed by the big clump of leaves of *Crambe cordifolia* were sprouting everywhere and I had turned a pleasant bed of daisy-lilies into something more like a cover for foxes. Spring was clearly a time when you could increase a plant which still sells at 70p for a root. If the kale would do it, why not the *Anchusa*, *Poppy*, *Sea*

packet. I suppose that it is still not too late to try this out, though you should act at once and tell yourself it is a late spring. Dig up one of these plants with as much of its tap-root as you can extract. If you break a box, being sure only that you know which ends were once their top-end, the end nearest the surface of the soil. Discard the top end is the one and only trick to taking a good root-cutting. When you have the tap root, cut it up into bits an inch to two inches long. Again, put these in the box with all top ends pointing in the same direction. Take the box to another, preferably quite a deep one. This should be filled with a sandy or gritty light loam, well sieved and damp, but not so damp that it clogs into a ball when you hold it. Into this mixture, merely prick out your bits of root, making sure that the top side is still nearest the soil's surface. These go in vertically, just as if they were still on their parent. Press them firmly down and cover them over with half an inch of

GARDENS TO-DAY

BY ROBIN LANE FOX

Popular Win likely to beat rest of Haydock handicappers

TEN HANDICAPPERS, all with winning form last season, line up for this afternoon's £5,000 Haydock Handicap over a mile and 40 yards at Haydock. A closely fought race with a wide betting market seems assured.

My idea of the likely outcome is that the victory will go to the Ryan family. Popular Win, who has made the long trip to the North-West from Farnham, Surrey.

This chestnut daughter of Lorenzaccio impressed all who saw her, when disposing of the Habibi in Goodwood's Farnham Stakes in July.

She again caught the eye when putting up a particularly creditable performance at Newmarket. There, Popular Win finished

RACING

BY DOMINIC WIGAN

seems likely to be yielding ground. Popular Win can take advantage of the 5 lbs she carries from the rest of the field. Backward Homing, a Habibi colt out of the Princess Royal Stakes winner Heavenly Thought,

New style tennis trophy

BY JOHN BARRETT

THE third Trophée Pernod circuit, a team competition for tennis players under 21, will have new venues and a new format for this year's competition, to be held between September 25 and October 7.

It will be reduced from three weeks to two and the first tournament will be played at the Nottingham University Sports Centre. The second will be played at the new Stevenage Leisure Centre, where the indoor bowls hall seating 800 will be adapted to international tennis competitions, and the first prizes have been raised to £200.

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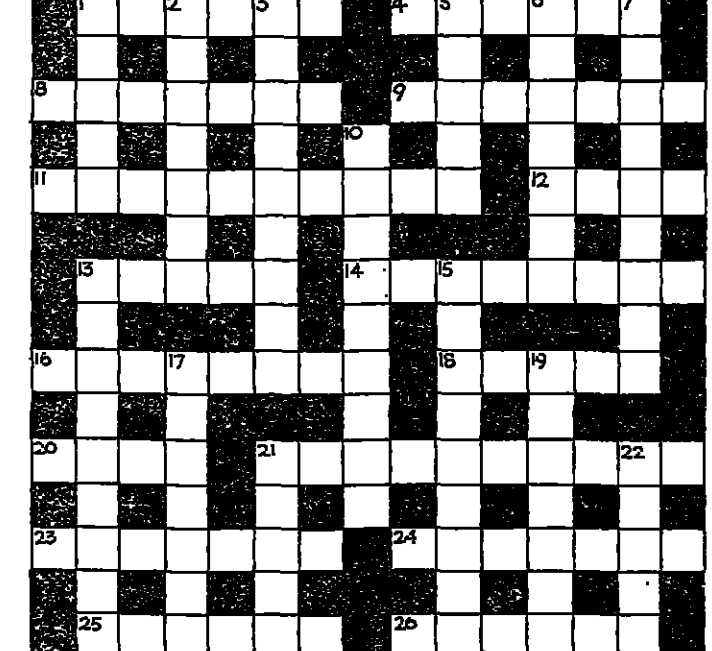
TV/Radio

BBC 1

Indicates programmes in black and white

6.40-7.35 a.m. Open University.
12.45 p.m. News. 1.00 Pebble Mill. 1.45 Bagpuss. 3.30 Regional News for England (except London). 3.55 Play School. 4.20 Sunday's Comedy. 4.40 The Sooty Rats. 5.00 John Craven's Newsround. 5.10 Grange Hill. 5.35 Ludwig.
5.40 News.
5.55 Nationwide (London and South-East only).
6.20 Nationwide.
6.50 Young Musician of the Year. 7.20 Big Henry and the Polka Dot Kid.
8.10 Miss England 1978.

F.T. CROSSWORD PUZZLE No. 3,634



- ACROSS
- 1 Person beginning month with hard water (7)
 - 2 Looked after by servant saying farewell to Mr. Heat (7)
 - 3 Prepare to fire gun (colt) at child's plaything (9)
 - 4 Cbat at the inn with stable prospects (6)
 - 5 Smooth oil on water (5)
 - 6 Bounty was a great ship (7)
 - 7 Bird's pledge to piece on heard (6, 4)
 - 8 Charge an instrument that's designed to get by an Inspector (3, 6)
 - 9 Best part put on paper (5, 4)
 - 10 Substantive of superlative (5)
 - 11 Studies cathedral in close fashion (7)
 - 12 Cultivation lasts as far as one's later years (7)
 - 13 Plate in service with parent given clear backing (5)
 - 14 No soldiers to sign for the future? (4)
 - 15 Die fighting at the front to conform (4, 2, 4)
 - 16 Two girls join in casing a joint (7)
 - 17 South Africa against girl reaching grandstand (7)
 - 18 Boring rubbish that could bring the house down (3, 8)
 - 19 Notice an opening coming (6)
- DOWN
- 1 Sound expertise? By no means (5)

RADIO 1

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Tucking away the future

by CHRIS DUNKLEY

Every now and then a programme is produced which seems from all the advance publicity in Radio Times, Press handouts, preview columns and so on to promise to be quite an ordinary, unremarkable thing, but which then sneaks out of the cathode ray tube into your sitting room and—in a manner of speaking—whacks you round the ear with a cricket bat.

It happened on Friday with an edition of BBC's *Horizon* called "Now The Chips Are Down". By its very nature, of course, *Horizon* is rather more likely than most programmes to produce this sort of effect. Being (as I assume, anyway) concerned with the idea of keeping the intelligent layman provided with continuously revised and relatively easily interpreted maps of territories being explored by the sciences, it is a lot more likely than say—*Gardeners' World* or *Coronation Street* to present the viewer with mind-blowing ideas.

BBC's *Tomorrow's World*, which recently celebrated its 500th edition, may occasionally come up with a programme having a similar effect. But the early evening slot (implying a lot of child viewers), and the long standing traditions of *Tomorrow's World*, have brought the series the sort of mechanical gee-whizzery that was once, and to some extent still is, characteristic of the Science Museum. There is nothing wrong with that: *Tomorrow's World* is not only informative but often highly entertaining.

The great strength of *Horizon*, however, is that its editors, including Simon Campbell-Jones who is now in charge, always seem to have been willing—in fact keen—to move outside the purely mechanical or theoretical aspects of science and to look at the social applications and effects of whatever scientific harvest of horror may be the subject of the week.

Last week it was microprocessors, and if Edward Goldwyn's account of the development of these little silicon chips (hence the title) is anywhere near accurate then the extension of

Horizon to allow for a studio discussion was, however unusual, still nothing like enough. It was, in fact, one of those rare programmes which are so interesting that even though they also leave you seething with annoyance that they have not gone a great deal further.

"Now The Chips Are Down" begged at least as many questions as it answered. It started with a history of the microprocessor and in the first few moments declared that they are "the reason why Japan is abandoning its ship building programme." Unless I missed something, this odd claim was one of several things the programme never explained. Another was exactly what a silicon chip is: it may be enough for some to be told that it replaces transistors which in turn replaced valves—but others among us still need to be told exactly what transistors and valves do. (Or did.)

The growth of the chip industry in "Silicon Valley," spreading outwards from Professor Shockley at Stanford University, via the Fairchild

Company, was graphically conveyed. The industrial process by which the chips are manufactured was intriguing, but less clearly explained: nobody ever said what silicon is, so hearing that a second layer in the microcircuit "grows" over the first was a little baffling. Yet haste was understandable, because it was the uses of the chips that really concerned Goldwyn: it was he told us, the silicon chip that made possible pocket calculators and digital watches, and with the digital watch Europe lost a £200m. industry to America. It was the silicon chip which was used to turn petrol pumps into automatic dispensers—thus making pump attendants unnecessary.

Now supermarket checkouts are moving in the same direction, and we saw warehouses being run by machines using chips. *Horizon* did not actually show a mechanical television critic, but it did show how two or three "word processors" can do the work of 10 typists, given a series of standardised paragraphs. Other industrial applications rapidly became obvious, and the programme even touched on automated medical diagnosis and farming, showing a tractor ploughing a field without benefit of driver.

The programme's normal 50 minutes came to an end with the assertion that there had been a startling silence from the British government on the question of what effect this revolution would have on society. And for once the word "revolution" seemed quite justified: the programme had done enough to show that the effects of unlimited use of microprocessors could conceivably be as profound as the effects of the first industrial revolution.

The studio discussion, chaired by Richard Kershaw, which followed had a highly impromptu look and feel about it, which was not particularly surprising since it was not billed. Nonetheless it did manage to cover a lot of ground: the organisation of a society in which lifelong work may no longer be common; the problem of distributing wealth once machines have taken over most of the work; Britain's standing in the hardware and software markets, and so on.

It was a brave and certainly an interesting attempt to provide a suitable commentary on the startling facts brought together in Goldwyn's programme. And it should be emphasised that the programme was one of the most arresting to have been broadcast in years.

It is possible, I suppose, that it was a lot of fuss about nothing; or at any rate that *Horizon* had vastly over-estimated the significance of microprocessors. But if so the programme should never have been shown.

If not, and the importance of these little chips was estimated fairly accurately, then the criticism that must be made is of broadcasting system which will allow such material to be tucked

away in a programme on an allegedly minority channel, not even starting until 10.15 by which time most viewers have switched off and gone to call the cat in from someone else's garden.

It is as though the Financial Times were to have a full account of an impending 1978 Wall Street crash, and insist upon tucking it away at the bottom of page 29 because that happens to be the place for news about foreign banking.

Perish the thought that the workings of Fleet Street as a whole should be held up as an example to television, yet it is worth noting that when the Rome correspondent (or the political editor, or the science correspondent) of a newspaper feels that he has an item worthy of leading the paper, he will say so to the editor and stand a fair chance of being given plenty of space on the front page.

What this *Horizon* really needed was a pair of 50 minute programmes plus a 50 minute discussion on successive nights—or better still a whole evening devoted to the topic. Furthermore the duty of the BBC as journalists was either to put it on BBC1 or to promote it a lot more heavily on BBC2.

The argument of the broadcast-casting mandarins against a flexible scheduling system allowing this sort of thing to happen is a lot of doctrinaire claptrap, having rather more to do with anxiety over ratings than any consideration of excellence.

The irony is that since the very beginning of BBC television, drama has occupied a special place, with few of the restrictions suffered by current affairs or documentaries in terms of tailoring material to fit slots. Thus James Cellan Jones's production of George Farquhar's 270-year-old Restoration comedy *The Beaux' Stratagem* was able to run for two hours and five minutes right through next viewing time on BBC1 on Sunday night.

As it happens it was a highly successful production, having a big cast with no weak links, beautiful design by Tony Abbott with every scene photographed against a dark brown or black background which suits colour television wonderfully well, and with direction from David Jones which sustained the required pace but eschewed the tedious tricks which some other directors have felt necessary in televising Restoration comedy. The play itself has lasted incredibly well, perhaps because it contains more steel than most of its contemporaries.

It was very pleasant to finish the week with a whole evening of Farquhar. But surely we should be allowed to spend an evening also—just one—on the course of the current industrial revolution. In fact, according to *Horizon*, is going to alter not just the lives of our distant descendants, but our own—and pretty soon.



Martin Friend, Adrienne Posta and Barbara Young

Sarah Kahn and Harry Kahn, sive of the anti-Fascists in 1936, the heads of the family whose fortunes Arnold Wesker follows in his Trilogy, meet defeat in Spain, is disillusioned by different ways. Weak, idle, Stalinist and builds hand-made furniture in Norfolk, taking his final decrepitude, not caring Sarah's daughter Ada with him. (As Sarah says) to live and not Young Ronnie, who at school was caring to die. Sarah, who has tried all his life to nag him into manhood, remains unchanged. Paris, disillusioned not only with the Party but with life.

Wesker charts this progress with mastery understanding. His characters are portrayed, not necessarily in profile detail, but in just as much well-chosen detail to make them live as part of the landscape of East End society. Life in the Kahns' home involves one as if one were a long-standing part of it, whether in the played in their different ways by Barbara Young, erect, dictatorial, certain of the socially therapeutic value of cups of tea, and Martin Friend, capable even after two strokes of hysterical despair is kept at bay by Sarah's strength, her naive credulity, capable of controlling his bowels.

Around them, their society disintegrates. Monty, most aggressive, his sick girl.

The musical speech of the first-generation English East Enders is handled with great skill, its intrinsic humour never self-conscious or intrusive, though I did feel that some of the comrades were using vowel sounds that would have seemed a bit posh to their mates.

The production, under Anthony Cornish, is a good one, inhabited by a company easy to believe in. Perhaps Frank Baker looks a good deal too old to be a 16-year-old schoolboy in Act Two (though it's fascinating to watch him in the mannerisms that when *Roots* comes next month, we shall see copied by Beatie Bryant); in the final act, his simple distress than with his extemporised poetry ten years before. As his sister, Ada, Adrienne Posta is truer to life as the gamine activist in her teens than later as the immensely smart political drop-out complaining of her fellow-workers' lipstick.

A practical note: however sentimentally attached the City Music Society may be to the shrill treble and thin, tangy middle register of Myra Hess's old boudoir Steinway, the time is surely not far off when they should think of matching the high musical calibre of their series with a proper concert grand?

Hamish Milne is the pianist, lunchtime programme for the City Music Society yesterday included three pieces from the disc, *Three Hymns in Praise of Toi*, short, affectionately Rakhmaninov himself reputedly much admired, delivered by Milne with attractive poise and lyrical warmth.

He had begun with Busoni's arrangement of the Bach "St. Ann" prelude and fugue grandly conceived and powerfully weighted; and by contrast Chopin's flat Ballade more restrained, at its climax even CRD 1038/39, is devoted to a rather oddly understated. But survey of the work of Nicholas Medtner (1868-1951)—and in his

Bishopsgate Hall Hamish Milne by DOMINIC GILL



Brenda Bruce, Tom Conti, Ian Ogilvy and Zoe Wanamaker in 'The Beaux' Stratagem'

Air Gallery, WC2 Campiello Band

After some lighter-hearted forays into crypts and foyers at the National Theatre, the Serpentine Gallery and St. John's, Smith Square, Michael Nyman's Campiello Band has settled down into the role, originally conceived for it as a "serious" (though by no means humourless) experimental group. The ensemble still plays the same bizarre collection of instruments: but the camp in Campiello has cooled; the more exuberant Verdi arrangements have been discarded; and even the players of the non-chromatic instruments like curlics, shawm and bombard, as well as those of the tricky rebeck and lute de bracco, have been persuaded, more or less successfully, of the virtues of playing in tune.

The programme on Monday of the Campiello's first, serious London concert, given at the Air Gallery in Shaftesbury Avenue, was devised and composed by Nyman himself: it contained no arrangements at all. Closest perhaps to the genre, at least of sassy rearrangement was in *Re De Giovanni*—the first 16 bars of the Catalogue, Aris' dismaying and exuberantly reassembled for piano, two violins, banjo, euphonium, bass clarinet and Chinese flute; though in its new form, far more like a medieval Paul Anka's *Diana* than anything from Mozart.

It was an evening, indeed, of familiar harmonic sequences made still more familiar variations on a local theme, treated with simple chromatic reverence, laid out in simple patterns em-

Festival Hall Perlman and Ashkenazy

Both players warmed more to the third of the op. 12 sonatas, the one in E-flat. Ashkenazy matched Perlman's poise in the Adagio with a wonderfully liquid bass-line which spoke tenderly in the softest possible undertone. He was tempted to scamper ahead in the Rondo; the semiquavers took possession of his fingers, leaving the violin to sound unfairly tame and sturdy.

It was left to the "Kreutzer" Sonata to draw on their full powers. The outer movements were brilliantly fleet, but not so much urgent, as simply mercurial: showers of silver broken by brief, intimate reflections—never heavily pondered, but stated quietly. The centre of gravity was fixed inamovably in the great Andante con Variazioni, which trilled and sang more and more richly, each variation seeming to take up the threads of the last without an intervening breath. The movement took on a sustained radiance, and the darker suggestions of the music became luminous in it. Not the only possible view of the Sonata, but a taking lovely one, and realised with effortless grace.

DAVID MURRAY

Four Oscars for 'Annie'

The only controversial note struck at the 50th annual award of "Oscars" by the Academy of Motion Picture Arts and Sciences in Los Angeles on Monday night came from actress Vanessa Redgrave who, when receiving an Oscar as best supporting actress for her performance in *Julia*, made an acceptance speech which was regarded as "political," by the 500-strong audience.

For the rest, the awards were typically uneventful. As expected, *Annie Hall* came out top, winning the best film award, the best actress award for Diane Keaton, and two Oscars, for best director and best screenplay, for Woody Allen.

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| 2. General Motors | 102. CTS | 202. Emhart | 302. J. M. Manufacturing | 402. NPP |
| 3. Ford | 103. IBM | 203. General Electric | 303. J. M. Manufacturing | 403. NPP |
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| 50. General Motors | 150. DuPont | 250. Stauffer Chemical | 350. J. M. Manufacturing | 450. NPP |

Tommy Steele in G & S

Tommy Steele is to play Jack Point in a large scale open air production of Gilbert and Sullivan's *The Yeomen of the Guard* in the moat of the Tower of London.

The production, by Anthony Besch and involving several of the country's leading opera singers, will have a four week season from July 17 to August 12.

COMPANY NOTICE

It is being presented by the City Arts Trust to mark the 900th anniversary of the Tower of London's White Tower and will be one of the highlights of this year's City of London Festival.

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MARINE MIDLAND BANK All figures as of December 31, 1977.

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Wednesday April 5 1978

The monetary run-up

THE MONETARY indicators published yesterday, the last before next week's Budget, are both better and worse than they appear. Take first the drop in the official reserve of foreign exchange last month. The net drop, after omitting various special transactions, is \$100m. smaller than the gross drop of \$381m. and is tiny compared with a total of around \$20bn. Movements of this size, it can be argued, especially at a time when exchange markets are exceptionally unsettled, are too small to mean much one way or the other.

On the other hand, the drop of \$281m. stands against a rise of \$236m. in February and is the first net drop for a good many months past. The change in direction may point to a change in the climate of opinion about the outlook for sterling. What is more, the books were closed for the month on March 28—before, that is, the fairly heavy pressure on sterling which occurred at the end of last week and, to a lesser extent, at the beginning of this. It may turn out that the actual cost of intervention by the authorities was not large and that leads and lags will be reversed once the lesson of that determined intervention—that there is no intention of allowing the exchange rate to slide precipitately down—has been grasped. But sterling and the reserves are now clearly sensitive to the Budget proposals in a way that they were not a few months ago.

Bank lending

The banking figures, similarly look reasonably encouraging but leave room for the pessimists to remain pessimistic. There are two opposite kinds of pessimism, of course, about the prospect for economic recovery and the prospect of keeping inflation under control. So far as the former is concerned, it may seem disappointing that the sterling advances of the London clearing banks are (after rough adjustment for seasonal factors) up by rather less than in recent months and that the increase has gone mainly to the services sector. But the financial position of companies has improved con-

Money supply

Provided that it is a reasonably accurate guide to the movement of M3, the official position is this. The money supply on this broader definition rose faster than the rate laid down for several months for special reasons—first, the heavy inflow of funds from abroad, then window-dressing by the banks—so that growth over the financial year will probably exceed the original target of 9.13 per cent. On the other hand, if it is now back again to a reasonable rate of advance, there is no point in taking drastic steps to hit a target laid down 12 months ago. That is the official view. But there are those who hold that strict adherence to targets is necessary to maintain confidence in the Government's commitment to monetary moderation and that the much faster growth in alternative measures of the money stock must be taken seriously. Since their opinions influence markets and the Government has to sell stock, Mr. Healey will have to take account of them in his Budget—not only in his fiscal measures, which may well be acceptable, but in his new target for monetary growth.

A new policy on roads

THE GOVERNMENT appears to have gone about as far as could reasonably be expected towards allaying genuine public unease over the aims and assumptions of the trunk roads building programme and the methods of implementing it. The recommendations of the Leitch committee on the methods used for forecasting road traffic, appraising new road schemes, choosing routes, and deciding design standards have been accepted. A new standing advisory committee, under Sir George Leitch's chairmanship, is being set up to keep these matters under continuing review. Proposals have been drawn up in consultation with the Council on Tribunals with a view to improving procedures at road inquiries. And the first of a new annual series of White Papers on roads policy has been published, setting out among other matters the results of the review of the roads programme in the light of the Government's more selective approach to road construction and the recommendations of the Leitch committee.

The result of these changes will be to create stiffer hurdles for future road proposals—estimated 34 schemes costing an already £90m. have been dropped to be replaced in many instances by less ambitious proposals costing in all some £20m., while the standards of many others have been reduced—and to provide a more informed and more open examination of road proposals at public inquiries.

These improvements are unlikely to appease the anti-roads lobby although by raising public confidence in the conduct of roads inquiries they may help to isolate the more fanatical opponents. The irony is that the changes are being made when the roads programme is well past its peak and when, according to the Transport Minister yesterday, the main inter-urban needs may be within a decade or so of being fully met. The more sceptical public attitude towards road building could well reflect a sense of how much has already been accomplished, and the Government is right to have seen what could be reasonably done to accommodate it.

Essential role

What the Government has not done, and what it could not do, is to change the basic system by which roads policy is determined and implemented. It is for Ministers answerable to Parliament to decide national policy and to draw up priorities. Neither these broader aspects nor technical issues such as the methods of road assessment which are applied nationally can be suitably debated at local inquiries. New roads can confer considerable benefits on a large number of people over a wide area, but their planning and construction can be extremely disturbing for those living in the

A new chemistry of turning coal into electricity

BY DAVID FISHLOCK, Science Editor

ON A hillside near Schenectady about 160 miles north of New York a research team has begun to demonstrate what it believes will be the technology of a new kind of electricity power station in about ten years' time. For Britain, the pilot plant has two important implications at this stage. First, its further development could draw heavily on research in coal utilisation being done in Britain. Second, it could point a way to overcome one of the most depressing difficulties in power station construction in Britain to-day—the low productivity on power station construction sites.

For the past four years researchers with U.S. General Electric's corporate research and development centre near Schenectady have been developing a new kind of coal-fired power station. Their goals have assumed that environmental restraints on burning fossil fuels in the future are going to be very tough in the U.S.; that higher efficiencies can be achieved; that plants may have to use coals dirtier than those burnt to-day; and that the electricity industry will want highly automated generating plants.

In the last few weeks the team, directed by Dr. Roland Schmitt, responsible for the energy research programme, has demonstrated as an integrated system the key components of a new coal-burning technology. What they have is a system which Schmitt sees as the quickest route to a new kind of fossil-fuel generating plant for the U.S. electricity supply industry. In essence it is much closer to chemical technology than conventional power station technology.

The starting point, says Dr. Schmitt, was whether the company could find a new way of "throwing coal into a combustor." Both the U.S. and Britain have worked on the idea of a coal-fed gas turbine, in which finely powdered coal is fed into the combustion chamber instead of a liquid or gaseous fuel. The big problem is ash—the speed with which it erodes the costly materials used in a gas turbine. General Electric has been searching for a new clean fuel to feed the gas turbine—one of its big product lines—since 1945.

Its answer is a new kind of gasifier, first demonstrated at the research centre about two years ago. Although a direct descendant of a technology for making a fuel gas from coal that goes back 100 years—and thus a less radical departure than the fluidised-bed type of gasifier under development in

Britain—it nevertheless includes big technological advances. For example, the gasifier is designed to be continuously and automatically fed with coal and cleared of ash while operating at up to 400 lbs. per square inch pressure, by way of pressurising chambers—like airlocks on spacecraft—at the top and bottom of the plant. Coal dust, a problem because it is produced in large quantities in underground mining but tends to be blown about through a gasifier, is handled by means of a "coal pump." The dust is bound with tar into a black "toothpaste" that can be continuously extruded into the pressure vessel of the gasifier, where it breaks up into lumps of fuel.

Almost concealed among trees on the slopes of a laboratory campus most famous for its electrical and electronic discoveries is a \$31m. gasifier called GEGAS-D, built by General Electric, burning coal at the rate of 1 tonne an hour. The contents of its pressure vessel are constantly stirred to keep the wall clear of clinker and the bed of coal broken up and burning efficiently. The researchers believe it will burn any kind of coal the electricity industry may have to accept.

The gasifier is the heart of the new kind of power station GE researchers believe could be a commercial proposition by the late 1980s. In effect it would replace the boiler, the dominant feature of fossil-fuel generating plant to-day, and in Britain the cause of considerable delays in construction because of the necessity for erecting these huge structures on site. Grain and lace B are examples of new British fossil-fuelled stations long delayed by on-site problems with boiler erection. But even for countries such as the U.S. where the problems of managing large-site construction are less horrendous, there is a considerable financial incentive to get as much construction as possible done in factories, and shipped to site as tested assemblies. The GE gasifier can be classified as "advanced Lurgi" in gasmaking terms; that is, of the type from which British Gas has developed its famous slugging gasifier-process for making synthetic natural gas. In essence it is a chemical reactor, accepting coal, steam and compressed air (where the slugging gasifier needs oxygen), and yielding a low-BTU fuel gas. This gas, at about 300 lbs per square inch pressure, rates about 160 BTU per cubic foot. For comparison, natural gas is about 1,000 BTU.

One feature of the gasifier's design is how little steam it requires, a significant economic advantage. Another—a safety feature—is how quickly the process can be stopped simply by shutting off its air supply. But a feature of all gas-making

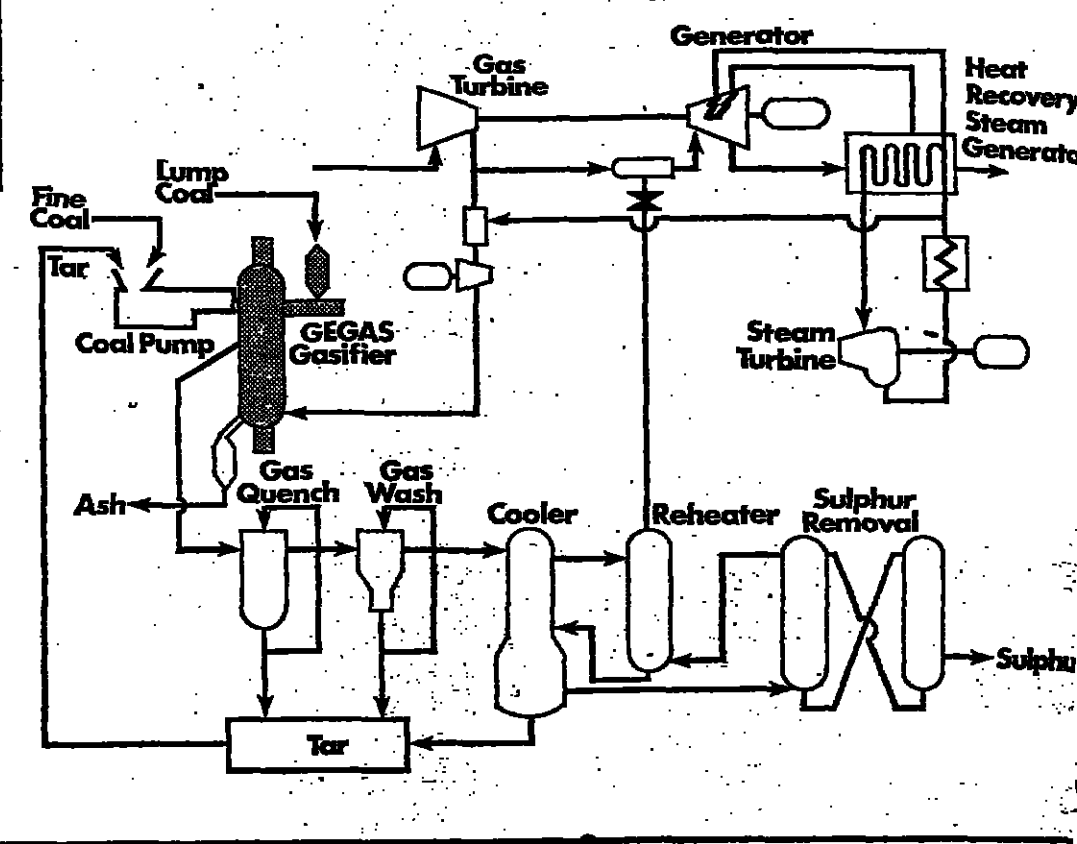
technology for the past 100 years is how much more of an art than a science it has been. The GE research team has recognised that it has little hope of selling its new-technology package of chemical units to the U.S. electricity industry unless it can show that the package will operate as smoothly as conventional electricity plants.

The due to this course is the computer. For the past year the researchers have been programming a computer to run the gasifier, including scheduling maintenance of the plant. Within recent weeks they have been able to demonstrate the integration of all units, by means of the computer, into a pilot power plant with the potential for turning coal into electricity with an efficiency of 43.4 per cent. Britain's latest coal-fired station, Drax B, making the completion of the Drax complex, is expected to have an efficiency of about 35 per cent.

In parallel with the development of the gasifier and gas-cleaning processes the GE research centre has been developing a new kind of gas turbine, designed to operate at much higher temperatures than those used to-day—in the range 2,600-3,000 degrees F, compared with 2,400 degrees F peak for aircraft turbines. The aim has been to achieve such temperatures without the necessity for



ELECTRICITY FROM COAL—1990's STYLE



How General Electric of the U.S. envisages electricity will be generated by the late 1990s, using a series of chemical reactions integrated with gas and small steam turbines. Top left is Dr. Roland Schmitt, head of energy research at GE's corporate research and development centre.

new—and inevitably still more costly—types of material for the critical components such as turbine blades and discs. The GE research team has recognised that it has little hope of selling its new-technology package of chemical units to the U.S. electricity industry unless it can show that the package will operate as smoothly as conventional electricity plants.

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The GE turbine will be about 36 feet in length and 12 feet in diameter—big for a gas turbine, but much smaller than either the turbine, generator or boiler of a conventional coal-fired plant. The GE turbine will be about 36 feet in length and 12 feet in diameter—big for a gas turbine, but much smaller than either the turbine, generator or boiler of a conventional coal-fired plant.

With the combination of gasifier and ultra-high temperature turbine—expected to be the first commercial package—GE believes it may be possible to erect a 300-500 MW power station in the U.S. in only 24 months on the same time scale as new chemical processing plant requires. The first demonstration of this kind of technology is the Powerton project, planned by Commonwealth Edison of Chicago. This joint government-industry project aims to demonstrate a 25MW combined-cycle plant by the early 1980s.

Britain has a dual interest in developments in Schenectady. Like GE, which since it purchased Utah International in 1976 has had a major stake in coal, Britain has a big interest in utilising coal more efficiently. Last summer GE and the National Coal Board signed a bilateral agreement on coal

can scarcely ignore. But for Britain the incentive could be the a tions of breaking the bottlenecks in power plant construction. The Board has at least 12,000 of new construction scheduled, much of it three and some six or seven years out. Productivity at station sites in Britain varies a factor of three, from 10 hours per kilowatt at Scottish sites to over 30 hours per kilowatt at sites in England. At least the more intractable regions in which at present in Merseyside and the South—the prospect of assembling power stations from made modules is one U.K. electricity supply and

MEN AND MATTERS

Cubans stop the traffic

When Luis Lamas de Oliveira arrived yesterday afternoon in John Street, near Gray's Inn, London, he was greeted like a visitor from another planet. Oliveira is the general manager of the Benguela Railway, that time-honoured and now rather battered asset of Tanganyika Concessions. Until the Angolan war, the line had a revenue of more than £20m. a year, largely from traffic carried through Lobito Bay to Zambia and Zaire.

To-day a strong contingent of Cubans controls the line where it crosses into Zaire at a wild spot called Dilolo. "We do not even know if the border bridge is up or down," says Rory McNeil, secretary of the London committee of the railway. "None of our staff is allowed up there." McNeil seemed vague when I asked him about the railway's current level of receipts—scarcely surprising, since no money is coming out and communications are uncertain. But spares for the rolling stock and locomotives are still being sent from Britain.

The last annual report of Tanks, which owns 90 per cent. of the railway (the Angolan government has the remainder) paid warm tribute to Oliveira.

It said that he and his staff were working in "most difficult circumstances" which could be viewed as an understatement. Life was made no easier when an abortive invasion of Zaire was mounted along the railway route from Angola. Oliveira speaks only Portuguese and is on his first visit to London. Yesterday he was so busy giving the Tanks directors in John Street the latest news from Lobito that there was no chance of interviewing him. When I asked McNeil about the prospects of reopening the line right into Zambia he replied: "I'm not all that optimistic."



"Do you think they know something we don't know?"

Party picture

Vanessa Redgrave was the centre of more than one uproar on the night she received her Oscar. Resigned to being stood up by the relentless amazon of the Workers Revolutionary Party, due to her commitments in California, I none the less made my way to the National Film Theatre for 157-minute saga, The Palestinian, was showing, the product of more than 44 hours shooting by Redgrave and friends in the Lebanon.

Even before the film began, WRP central committee member Roy Battersby was caught up in a noisy barrage of heckling from Israeli sympathisers in the auditorium; he even threatened one with a suit for slander. The mood for the WRP faithful was set by a centre spread on the PLO in the party's daily, News Line, headlined, "Facing up to the enemy firmly."

Battersby explained that Vanessa had been the subject of a witch-hunt by the London newspapers. But few of the noisy questions put to him related to

her film—though why it was so boring, was one. Even then, function as driving home the Battersby declared that the only people he had met who disliked it were Zionists and fascists, although he did concede that there might be others.

Comic tips

If Baroness Seear has her way (and she seems set fair to do so), employers in Britain will be hearing a great deal more about Clause 111B of the Sex Discrimination Act. "The clause is dynamite," she says, "although few people seem to realise it." Lady Seear yesterday launched a picture-strip book to tell women about the rights they have under the new legislation. Produced with funds given by the Equal Opportunities Commission, the booklet follows the adventures of a fictional heroine, whose husband has left her and who goes back to work.

Lady Seear is chairman of Action Opportunities, an organisation set up by a somewhat disparate quartet—Women Pilots, the Women's Gas Federation, the Women's Liberal Federation and the Fawcett Society—to advance the status of the traditionally gentle sex. The heroine of the booklet (which has a touch of "True Romances" and a slightly hectoring undertone), gives all-comers a tough time. Her employer looks suitably chastened when he finds he has to give her two years' back pay for equal work.

One of the main outlets for the book, Lady Seear told me, will be through the TUC. I asked about the Tory ladies. "They were not hostile at all," she replied. Lady Seear, who teaches at the London School of Economics, says that Action Opportunities, a ginger group, was launched with £1,500 from the EEC Social Fund. It does not mean to be permanent, but

Men's lib.

The laws to end discrimination against women job-hunters are not always ineffectual, however. They can even work to the benefit of men, as Sealink's experiences in Scotland prove. Last year, newspapers in Northern Ireland, Scotland and northern England were adorned with advertisements for "Princesses," as the girl couriers on the Larne-Stranraer ships are called (it is known as the Princess Line). Result: Sealink found itself in hot water with the Equal Opportunities Board in Belfast.

So this year, the advertisements were more modestly worded. They announced vacancies for Princess Couriers. Result: no complaints from the Equal Opportunities Board—and six male applicants. They are all Irish. I asked yesterday if there was any reason why the couriers should not be men. The reply on the telephone from Sealink's Glasgow office was brief and gritty: "None."

Watch your step

As a colleague was going into a Lambeth shop last Tuesday he saw a "Beware Of The Dog" sign on the door, but the only animal he could see inside was a chihuahua puppy. "Is that what I'm supposed to be aware of?" he asked the proprietor. "That's right," came the reply. "Before I put the notice up people kept treading on him."

Observer

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FINANCIAL TIMES SURVEY

Wednesday April 5 1978

Finance and Investment in the U.S.

Because of its dominance, the problems of the U.S. economy tend to become those of the world. They are numerous, but despite this many companies of international standing in Europe and Japan thought it worthwhile to establish American offshoots to take advantage of the giant U.S. market.

Some hard choices ahead

By Stewart Fleming

New York Correspondent

5 per cent. rise in real terms, which has been underway in the three years since the 1974/75 recession. The gloomier forecast is that the economy will not only be slowing down but will be heading for recession at a time of rising inflation which will only make the recession worse.

Fears that events will move in this direction have been heightened by the persistent weakness of the dollar, which poses a threat not just for the U.S. but for the world economy and which is causing mounting anxiety in financial markets. Observers are increasingly coming to the conclusion that the actions the Administration may need to take to help the dollar in the short term will rebound adversely on the domestic economy.

Thus the Administration seems to face some difficult economic policy decisions if it is to try to head off the threats of inflation and recession and contain the dollar problem during this year's mid-term Congressional elections and the run up to the Presidential election.

American business is watching anxiously to see whether the trick can be turned. There are many who say that the political commitment to keeping the

economy moving into 1980 will prove self-defeating and merely spawn the recession the politicians are aiming to avoid.

Outside business and political circles there does not seem to be much public awareness of the dangers ahead, apart from a smouldering anxiety about inflation, spurred for the most part by sharp rises in food prices in recent months. This is not really surprising since consumers have been enjoying three years of sustained economic growth at a rate well above recent historical levels and seem to be destined to enjoy a fourth consecutive year of growing prosperity in 1978 in spite of a poor first quarter.

Since President Carter took office just over a year ago, unemployment has declined from over 7 per cent. to under 6 per cent. At the same time more Americans than ever before are working as commerce and industry have created millions of new jobs, successfully absorbing new workers, particularly women, into the labour force. (Urban unemployment, with rates among black teenagers running at 30-40 per cent., remains intractable, however.)

Rising incomes and consumer spending have powered the economy upwards and, for all the concern about car sales in 1978, conclusive evidence of a weakening of demand has yet to appear.

In the financial markets the Dow Jones Industrial Average has plunged 24 per cent. since January, 1977, and short-term interest rates have risen more than 2 percentage points, taking commercial bank prime rates up to 8 per cent.

The markets—but not all the brokerage houses—have so far taken these adjustments calmly. Trading in the long-term corporate and Treasury bond markets has been thin but creditworthy corporations have had no difficulty in raising debt finance for 20 or 30 years at interest rates often no more than 40-50 basis points higher than a year ago.

These "fundamental" strengths have provided evidence for the Carter Administration to argue that the foreign exchange markets are undervaluing the dollar. But there is another side to the argument.

The most pressing concern is inflation which is now, it seems, accelerating and is higher than in some other industrialised nations, West Germany and Japan in particular. The evidence is not limited to the recent surge in food prices, increasing social security payments, the rise in the minimum wage or the prospective rise in energy costs as part of an energy policy or simply to help the dollar.

The inflationary pressure can be detected too in what are given recent productivity trends, inflationary wage settlements, Evidence of declining produc-

tivity in the U.S. economy in the 1970s at a time of high wage settlements with built-in cost of living adjustments no doubt in part reflects the shift to a more service-orientated economy. But it is probably another facet too of the sluggish rate of new capital investment in productive equipment, an indicator which is worrying economists and leading to questioning of a whole range of government policies from taxation to environmental regulation.

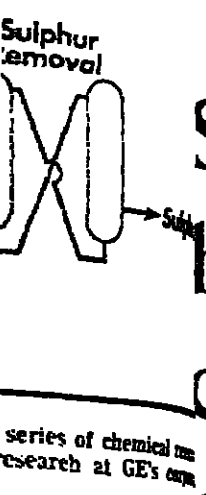
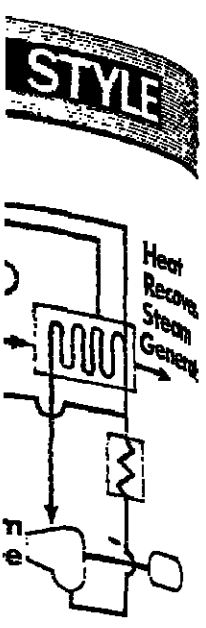
There is fragmentary evidence that at least among some Americans an inflationary psychology is beginning to take root. The continued heavy demand for housing and rising house prices, fuelled sometimes the purchase of investment properties are one indicator.

The Carter Administration is correctly bringing the inflation issue to the front of the economic policy debate but in doing so it runs the risk that if it fails to find an effective anti-inflationary policy the debate will provoke price and wage demands designed to protect companies and workers from inflation.

There is a growing recognition, too, that the decline in the dollar may have a more severe inflationary impact than the significance of imports in the economy might suggest. There is no doubt that U.S. car prices, for example, especially in the sub-compact sector, have risen more sharply because of price increases on leading imported makes prompted by the dollar's decline.

Pressing Domestically as well as internationally the dollar is thus becoming a more and more pressing problem and heightening the nervousness of the financial markets. There is scepticism about whether the most widely recommended "solution," an energy policy involving higher oil prices to curb imports, will have the effect needed quickly enough, even though it would undoubtedly provide much-needed reassurance about the President's own standing.

The sceptics suggest that curbing oil imports is only part of a more complex problem. On the trade account it is suggested anxiety. But as economists have watched the shifts and turns in policy on such issues as taxation, or the significance of the dollar's performance, their reservations about the Administration's performance have deepened. Having given the simply not geared to take advantage of the declining dollar and increase their export earnings, and that in a world of increasing international trade this is a structural weakness they feel is lacking.



series of chemical research at GE's am

search American uses particularly advanced types of development between

under the auspices of the Board's Energy Research Council, which is working on a series of experiments to develop a new type of nuclear reactor, the Advanced Gas-cooled Reactor (AGR), which is designed to produce electricity and heat for industrial processes.

But for Britain the nuclear industry could be the key to breaking the barrier of power plant construction. Electricity Generation and the use of gas turbines in power stations is a major area of research and development for the UK.

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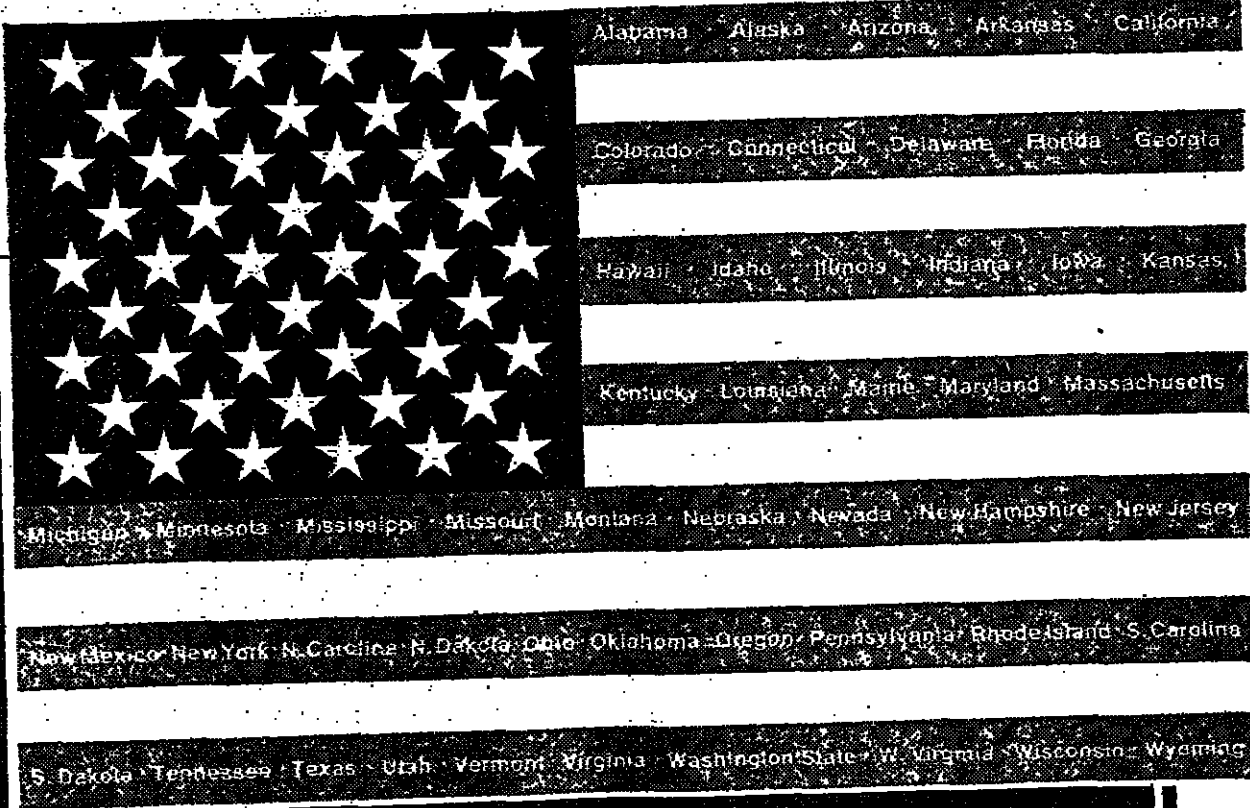
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Growth fails to boost confidence

IN THE first quarter of this year, the U.S. became the world's first \$2,000bn. economy. There has been no rejoicing at the achievement of such a landmark, or any celebration at the fact that the country this month entered its fourth consecutive year of sustained economic growth.

One of President Carter's misfortunes was to have taken the helm at a time when, peering backwards in order to forecast the future, many economists and businessmen were expecting signs of a recession. While the President's policies in his first year of office did little to dispel this pessimism, the actual performance of the economy gave better grounds for confidence.

Yet confidence has been in short supply not least because of the shocks delivered by the 1974-75 recession. These two years yielded declines in the real Gross National Product for the first time since 1946-47. During the whole of the 1960s, moreover, there had been no single year in which GNP had fallen. Thus American business had come to believe in steadily increasing prosperity. But the 1970s have produced a world of unexpected and dramatic change.

Reminders

Three years of economic growth since 1975, at an historically rapid pace have not been sufficient to repair confidence shattered by the oil embargo and the shift of financial resources to the Middle East. Real growth there has been since 1975, but it has been accompanied by constant reminders that the U.S. economy is far more vulnerable to the twists and turns of the international economy. American business, which has helped to create the world's present economic interdependence, has been made painfully aware that it can no longer ride above a storm in world markets.

Domestically, the vulnerability of the U.S. has been demonstrated by increasingly volatile economic development, at home and abroad by the fragility of the dollar. Annual rates of GNP

growth in real terms since 1970 have ranged from minus 1.4 per cent. in 1974 to plus six per cent. in 1976. Within a single year, economic progress has been more of a switchback ride than a steady progression. In the fourth quarter of 1976, for example, GNP growth was 1.2 per cent. in real terms and the following quarter it leaped to 7.5 per cent. Inflation rates have been no more steady.

In the placid post-war period up to 1970, American business could plan on the basis of price stability as well as stable growth for inflation lodged satisfactorily at around 2 per cent.

During the last seven years, however, prices have never increased at a rate below 4 per cent. They ran close to 10 per cent. for two consecutive years, and are currently locked into a 5 to 6 per cent. rate of increase and may well be rising even faster.

This climate has made the job of running a business in the U.S. immensely more complicated for executives who learned their skills in the calmer 1950s and 1960s. Managing stocks, controlling costs, planning manpower requirements and predicting market conditions have all become much more a matter of finesse.

Uncertainties have been compounded by a lack of consensus on what the nation's economic priorities should be. During the past year the disagreement between the administration and the financial community, conveniently labelled Wall Street, has if anything widened, with the Federal Reserve sitting uneasily in the middle trying to pursue a money supply policy which has satisfied neither.

For at least a year, Wall Street has been preoccupied with the rate of U.S. inflation and the country's failure to bring it down more in line with the prevailing rates in West Germany and Japan. It is argued that a 6 per cent. rate of price inflation has fast become part of the U.S. economic structure and that as a result major perils lie in wait for the economy. These anxieties were somewhat muted in the second half of 1977 when the consumer price index slowed down to an annual rate of advance of a little over

4 per cent.—but then the renewed instability of the dollar. President Carter's proposals for a budget deficit of around \$60bn. for 1978-79, followed quick signs of a double-digit annual rate of inflation in the January economic indicators, have added to the clamour for the Administration to identify inflation as the Number One public enemy.

By late March there were signs that President Carter was ready to do so, although the Administration's counsels were apparently divided as to what the precise nature of the attack should be. Seen from Washington, the economy has been coming along nicely with a 4.9 per cent. real growth rate in 1977, and a prospect of between 4 and 4½ per cent. in 1978.

The Administration denies needed to sustain a 4-4½ per

cent. annual growth rate. Among the several encouraging signs are a "10 per cent. increase in manufacturers' order books since last July, an 8 per cent. annual increase in the production of business equipment, a projected 7 or 8 per cent. increase in business capital spending and enough spare capacity in manufacturing industry to allow any anxieties about bottlenecks or overheating. While housing starts in January and February were down about 20 per cent. on December 1977, total construction permits were well up.

The arrival of spring weather promised to revive consumer spending and a surge in car sales in mid-March started to give credence to the manufacturers' predictions which had

hitherto seemed excessively optimistic. The alignment for the sound very like his predecessor, Dr. Arthur Burns, in advance in M2 and not as previously r. Declines in the February supply were also trimmed. As a result, many analysts convinced that, sh interest rates, having stable since early Jan, be moving upwards towards the second half of the year. Whether this will be a drag on the growth remains to be seen, but are grounds for fearing forward momentum in economy may well be lost by early next year.

Stewart F. and John

Competition spreads on Wall St.

WHILE THE number of public economic policies, Dire warn- ings of the imminence of Socialism are by no means uncommon in the conference rooms of Wall Street. By and large this is more Wall Street's problem than it is America's. The dual phenomena of a weak dollar and falls in both the equity and fixed interest markets have occurred at a time when the securities industry has been increasingly preoccupied with its own problems and when some of its members have been in poor shape to cope with such external difficulties. As a result major brokers and investment houses have been as "risk averse" as the institutional fund managers whose business is such a vital contributor to the income of Wall Street.

Institutional trading is one of the industry's key problems, along with governmental pressure to create a national market system and the difficulties of acquiring sufficient capital to guarantee a future when the securities business will be dominated by fewer but larger companies. The abolition of fixed commis-

sion charges on institutional accounts was mandated by the Securities and Exchange Commission (SEC) from May 1 1975 and its impact was undoubtedly shielded by the stock market recovery of 1975-76. Until last year many brokerage houses had been able to compete in the discounting war sparked off by negotiated rates but the fall in the market coupled with the increasing reluctance of institutions to maintain their equity portfolios produced critical revenue problems for some companies.

Dropped

Negotiated rates are reckoned to have cost the industry close to \$1bn. revenue, with the result that more than one-third of the purely institutional brokerage houses had ceased trading by the end of last year. In 1976 some 63 per cent. of the industry's total income came from commission charges but by last year this had fallen to 44 per cent. In the case of Merrill Lynch, Pierce Fenner and Smith, the world's largest security firm, commissions have dropped as a proportion of revenue from 46.9 per cent. in 1973 to 32.5 per cent. in 1977.

Against this background the industry has been scrambling to widen its revenue base through diversification into other financial and non-financial fields—ultimately through mergers. Some of the most famous names in Wall Street fell into each

others' arms last year, seeking the protective security of merging the capital base in view of the prospect of the removal of off-the-floor trading restrictions in equities which is symbolised by the New York Stock Exchange's rule 390.

Although SEC postponed its proposal to remove 390 from January 1, 1978, its disappearance seems inevitable in view of the SEC's mandate from Congress to widen competition in equities through the creation of a national market.

The proposal to abandon 390 was an expression of the SEC's impatience, under the lash of fixed commissions was to increase competition within the securities industry. Destructive competition may not have been foreseen, however, and the discounting on the old fixed rates of up to 60 per cent. has proved an exercise which has done nobody any good—except perhaps the institutions. Earlier this year a serious move did get under way to try and claw back some of the lost revenues, led by the New York Stock Exchange, may well be in the offing. The NYSE has devised limits beyond which they would not go and Goldman Sachs, one of Wall Street's leading block traders, offered some support for this stiffened resistance by declaring that it too would be more discriminating in its charges to institutions.

Some brokerage houses have had increasing difficulty in finding the capital needed to fund the principal transactions needed for positioning, block trading and the execution of

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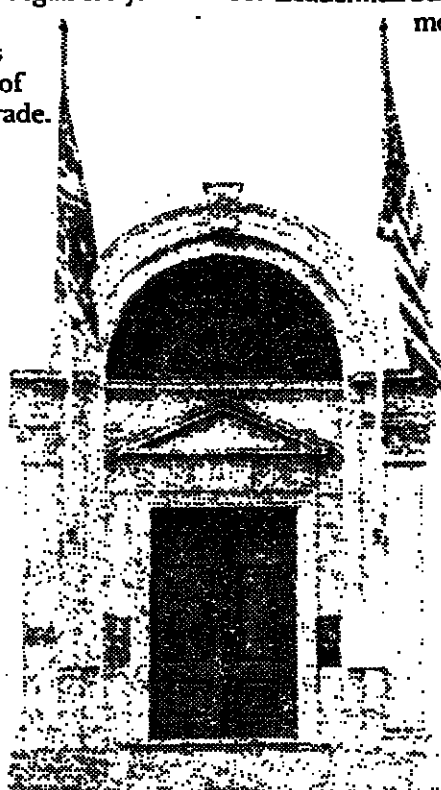
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Inflationary omens for the bond markets

AFTER TWO years of steadily rising prices, expanding new issue volume and healthy profits for investors and trading departments alike, the New York bond markets became increasingly nervous during 1977 and early 1978.

In retrospect, the break in bond prices which ushered in 1977 and left many investors to absorb heavy losses proved to be the bottom of the downward movement of both long and short-term interest rates following the credit squeeze of 1974. Federal funds then traded at a peak of 13.75 per cent. and yields on new issues of AA-rated utilities moved up to 10.6 per cent.

Since hitting a low of 4.53 per cent. at the beginning of last year the Federal funds weekly average rate has risen to a round 6.75 per cent., while commercial bank prime rates have risen from 6 per cent. to 8 per cent. Money market rates like these have risen more sharply than long-term bond rates, however. Thus yields on AA-rated securities are up from 7.8 per cent. to around 8.8 per cent. a few weeks ago over the same period.

The impact of these changes on investors has been charted by New York investment bankers Salomon Brothers in their 1977 annual review of the bond markets. This suggests that during 1976 and 1978 as interest rates generally declined and corporations raised record amounts in the bond market, investors in different segments of the fixed interest sector were able to obtain total returns, including capital appreciation, of between 9 per cent. and 30 per cent.

But in 1977, say the investment bankers, the total return on bonds (measured by price change plus interest as a percentage of starting value) was "just moderately positive for

most sectors of the market and negative for a few obligations."

They point out, for example, that the total return on long-term Treasury issues, which was 15 per cent. in 1976, was zero in 1977, while good quality long-term corporate bonds, which recorded a total return of 18 per cent. in 1976, showed only 2 per cent. last year.

Although investors in the bond markets last year did less well than in the previous two years borrowers continued to raise historically large amounts of new money. States and municipalities raised a record \$45bn. and during most of the year on better and better terms, with interest rates in this sector moving against the general upward trend. Corporations borrowed \$28bn., close to the 1976 amount.

But savings flows were more than adequate, especially since the major institutions, pension funds and insurance companies withdrew again from investing in ordinary shares. The market might well have been under greater pressure had it not been for the willingness—if that is the right word—of foreign investors, mainly central banks, to take up new issues of U.S. Treasury Securities.

Bankers Trust, for example, has estimated that foreigners absorbed around \$321bn. of Treasury issues, close to two-thirds of the marketable securities the government issued. While this foreign investment may have helped to keep down interest rates it reflected in the main foreign central bank support for the dollar.

In retrospect the ability of the bond markets to absorb these heavy financing requirements during most of 1977 is

surprising given the uneasy economic and financial background.

Much of last year was taken up with a heated debate on the course of monetary policy, and by October one of the most common complaints on Wall Street was that in spite of engineering sharp upward movements in short-term interest rates the Fed has not its ability, or its will, to control monetary growth.

But while short-term interest rates moved up sharply, the fears that the over-rapid expansion of money supply was only fuelling inflation this year and probably next were not widespread enough to unsettle the long-term bond markets severely until the later months. Then, increasingly and into 1978, dealers and investors began to retreat to the sidelines, spreads widened and trading thinned. There was growing awareness that the economy was after all growing more strongly than many supposed and that inflation was showing signs of gathering pace.

Thus as bond market investors entered 1978 they were faced with a succession of disturbing omens.

The continuing weakness of the dollar and the Carter Administration's decision to try and shore it up in part through engineering an increase in short-term interest rates dealt the Treasury sector in particular a blow. This was reinforced by the recognition that the Government budget deficit of about \$50bn. in 1977-78 was on the increase and would be \$80bn. the next year. Analysts pointed out that in what would then be the fourth year of sustained economic growth since the last recession the Government was not borrowing more.

To these concerns were added

Stewart F. and John

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NEW YORK STATE

FINANCE IN THE U.S. IV

Articles on this and succeeding pages review the extent of direct foreign investment in the U.S., its impact on the economy as a whole, methods of financing purchases and the sectors of industry mainly favoured by the corporate buyers—most of them European or Japanese.

The lure of a large free market

IN THE past five years foreign added some \$3bn. to their direct investment where it is financed by banks in the U.S. They do not measure the total of foreign-owned assets—funds borrowed in the U.S., for example, are excluded. There are no up-to-date figures on total assets—the last reliable figure being one produced for 1974 which showed that foreign investors controlled assets of \$174bn., nearly half of which was in finance, insurance and property.

Much of the growth has been of the traditional kind, with European, Japanese and Canadian companies investing in U.S. manufacturing industries either through expansion of existing operations or by acquisitions. Unilever's as yet uncompleted purchase for around \$485m. of National Starch and Chemical and the move into U.S. pharmaceutical businesses by such European companies as Glaxo, Beecham, Nestle and Bayer have been among the notable acquisitions in the past year.

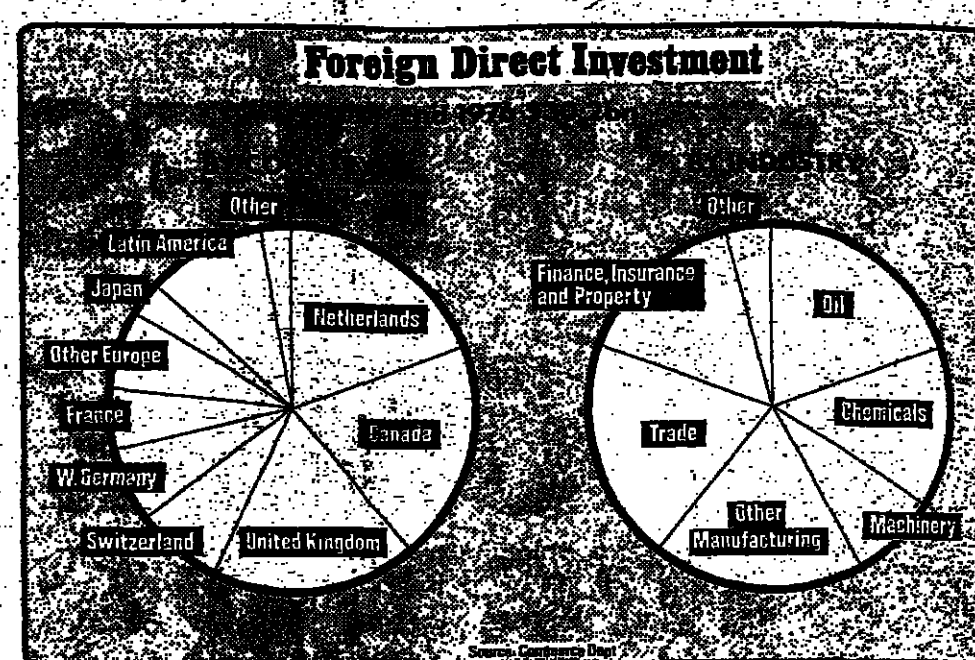
But decisions by companies such as Imperial Chemical Industries, Solvay et Cie. and the German electrical giant Siemens to enter into new joint ventures in the U.S. or construct new plants have also figured prominently in the multi-million dollar category of investments.

Less well publicised, and sometimes deliberately suppressed, has been the steady flow of foreign investment into U.S. property, farmland and into small U.S. businesses. There are no entirely satisfactory statistics on the sums being spent, which often represent efforts by wealthy individuals to diversify their assets geographically into the U.S. because of political or social uncertainties in their home countries. This form of investment can best be summed up in terms of

a qualitative phrase "flight capital." While nobody is sure just how much is involved, investment bankers and property brokers in the U.S. are confident the figures are large. Commerce Department statistics for 1977 suggest that some \$560m. was invested directly by foreigners in U.S. property. Not all of this came from the private investor as distinct from the corporate or institutional investor—British pension funds, for example, have been buying some U.S. properties.

But the private investor is a significant figure in the market. Some reports have suggested that last year several hundred million dollars of private foreign capital flowed into the purchase of U.S. farmland. But firm statistical information to corroborate such claims is not available.

The latest surge of foreign direct investment is best seen as a continuation of a trend which got under way in 1973, particularly in so far as corporate investment is concerned. In 1980 Commerce Department statistics suggest that foreign direct investment in the U.S. had a total value of \$70n. The figures measure foreign direct and indirect ownership of U.S. equity assets. They take into account the nominal value of equity, net loans from



the overseas parent and the value of reinvested earnings. Currently a holding of 10 per cent of the voting equity or its equivalent qualifies for inclusion in the statistics, although at that time the figure was 25 per cent.

By 1970 the figure had risen to around \$13bn., but after 1972 growth surged to the current level of around \$33bn. Inevitably, perhaps, the figures are best treated as a guide. In spite of efforts to tighten up reporting in the wake of the 1973 oil embargo, this is a move which reflected among other things the fear—so far unrealised—that the newly rich Middle East oil countries would start buying up U.S. investments on an unprecedented scale.

In fact OPEC nations have confined most of their investment in the U.S. to a significant increase in portfolio investment and bank deposits. Middle East OPEC nations made net purchases of some \$50n. of U.S. equities between 1974 and 1977 after having been negligible purchasers of U.S. stocks previously. They have also invested in fixed interest securities.

Thus the pattern of direct investment in the U.S. in the past five years has to a considerable extent followed traditional lines, albeit on a much increased scale and with one or two shifts of emphasis such as the rapid expansion of the Japanese presence. This is disguised in the Commerce Department statistics but the Department's study which produced total assets figures concluded that in these terms Japanese investors were the largest single country source, accounting for around a fifth of assets. A substantial proportion of this will, however, have been in banking, for example, rather than representing a long-term equity position.

These factors aside, the bulk of the new investment is still coming from the major West European industrial countries—W. Germany, the Netherlands, Switzerland and Britain. Between 1974 and 1976 Britain was the leading source country for acquisitions, mergers and equity increases, accounting for \$1.2bn. of the \$4.4bn. spent.

So far as the direction of the flow is concerned, the bulk of the funds is still going into various forms of manufacturing, with electric and electronics equipment the leading industry group for equity investment including mergers and acquisitions. In the 1974-76 period manufacturing accounted for two-thirds of the number of transactions, with the electrical sector, accounting for almost \$750m. of the \$4.4bn. of investment identified by value. Non-electrical machinery accounted for \$246m. in this period and chemicals and allied products \$425m.

Although the Commerce Department statistics understate the assets which foreign investors have invested directly in the U.S., the fact remains that across U.S. industry as a whole

foreign direct investment has a negligible economic impact. A Conference Board study estimated in 1976 that foreign-owned businesses accounted for less than 2 per cent of the U.S. Gross National Product and now they of the U.S. economy as a per cent.

Looking at the list of countries which have been establishing new operations in the U.S. in the past few years, it is clear that another factor is the desire to expand geographic on the part of foreign companies which have been growing rapidly, partly through mergers and now feel that they are size where they want a ment in the U.S. more co-surate with their size. Unilever, for example, is reflected the company's that its U.S. base, although significant in terms of sales, is still a long way from being a major operation. On the other hand, about protectionist against their exports, some Japanese electronics companies to the U.S., while the growth of the dollar in trade has been one of the behind the rapid growth of investment by foreign banks.

Predicting whether or not a rapid expansion of the U.S. corporation's stake in the U.S. will continue is a hard exercise. There is, to be sure, a built-in momentum in the U.S. investment in new projects and new earnings. Current the Commerce Department basis about half of the year now being invested from retained earnings, with the U.S. inflation rate higher than some industrial countries and costs rising, a mood is emerging.

Last year, for example, statistics suggest some of the pace in the fourth quarter, reflecting perhaps a payment of dollars from affiliates to their foreign companies. On the other hand, the factors which have led to major U.S. mergers and acquisitions have been the boom of the past 18 months and the U.S. stock market boom of the past 18 months. These trends have also tended to make U.S. acquisitions

Stewart Fie

PLANT EXPANSION		
(Some major plant expansions announced in the U.S. by foreign-controlled corporations)		
Project and State	Location	Co.
Shell Oil	Ethylene plant Louisiana	
Alumax (controlled by Amax)	Primary aluminium plant S. Carolina	
50 pc. Mitsui 45 pc. and Nippon Steel 5 pc.		
ICI/Solvay et Cie./Champlin Petroleum	Ethylene cracker Texas	
Hoffman La Roche	Plants in Texas and New Jersey	
Honda	Motor cycle plant Ohio	

BUYERS FROM EUROPE	
(Some actual and proposed acquisitions of U.S. businesses during the past year)	
Buyer	U.S. Company
Unilever (U.K.-Holland)	National Starch and Chemical
Nestle (Switzerland)	Alcon Laboratories
Thyssen (W. Germany)	Bald Company
Bayer (W. Germany)	Elies Laboratories
Beecham (U.K.)	Calgon
Henkel (W. Germany)	General Mills Chemical
Recal (U.K.)	Milge Electronics
Turner and Newall (U.K.)	Phillips A. Hunt Chemical
Cadbury Schweppes (U.K.)	Peter Paul
Consolidated Goldfields (U.K.)	Hydro-Condut
Glaxo Holdings (U.K.)	Mayer Laboratories
Tilling (U.K.)	Clarkson Industries
C. and J. Clarke (U.K.)	Hanover Shoes
Boots (U.K.)	Rucker Pharrmal

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EAB
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FINANCE IN THE U.S. V



The trading floor of the New York Stock Exchange.

Setting up cash for a deal

ONE OF the first things any foreign company planning a U.S. acquisition learns quickly is that financing the deal is generally the least of its problems. The U.S. has the largest capital market in the world and with upwards of 14,000 banks the financial community is hungry for business. If Chase Manhattan turns its nose up at a deal, that is not to say that the First National Bank of Boothill will do the same. It pays to shop around.

Most foreign acquisitions are made via an untested cash tender offer. One of the requirements which need to be met when this route is being followed is that the purchaser demonstrates to the Securities and Exchange Commission how it is going to finance the acquisition. For the big Continental companies such as Bayer, Nestlé, or whichever, this is rarely a problem since they simply transfer cash from their domestic resources. However, for U.K. companies it is slightly more difficult because of the stringent Bank of England Exchange controls which limit the amount of capital which can be exported. U.K. companies could send money out through the dollar premium but in practice this is very much a last resort. In practice U.K. companies normally finance the bulk of their U.S. acquisitions either locally or through the Euro-dollar market.

The easiest type of financing in the U.S. is bank financing, and this forms the key plank in most foreign acquisition strategies where it is necessary to raise external funds. One of the obvious advantages of borrowing from a bank is that there is tremendous flexibility. A company might want to refinance its acquisition in the Euro-bond or private placement market at some future date, but in the meantime the acquisition can be financed by bank loans. This enables a foreign company to wait until conditions are just right in the debt markets and there is normally no penalty for pre-paying a term loan early. Consequently, a foreign company could raise a five year bank loan for the full amount of the acquisition and then find after 18 months that the time is right to refinance its acquisition in the long term debt market.

There are plenty of other advantages. A bank line of credit can be put together in a matter of hours for a top corporate name. The amounts of money which can be raised are substantial and run into hundreds of millions of dollars. In addition to speed and size, bank borrowing is done behind the scenes and requires nowhere near as much disclosure or documentation as private placements, for example. For many European companies this is an important attraction.

Naturally, the banks often impose restrictive covenants on the borrowers but there are no hard and fast rules. The bigger the company the less restrictive the covenants tend to be. As far as maturities are concerned

borrowers can normally raise funds for 5-7 years. There are cases of banks going as long as ten years and some are even prepared to lend fixed rate money for that period as well.

Once a company has decided to seek bank finance, it has to choose whether to raise it in the domestic U.S. market or the Eurodollar market. In both markets the proceeds are the same but at any one time one of the markets is cheaper. In the U.S., upwards of \$20bn. is channelled into loans normally priced according to a formula linked to prime rate with an allowance made for compensating balances. In the Eurodollar market there is no need for compensating balances but a commitment fee of perhaps 1 per cent is charged.

Eurodollar rates are normally slightly higher than U.S. domestic rates but since the removal of capital controls earlier in the decade both markets appear to have been an equally important source of funds for financing U.S. acquisitions. At the moment Eurodollar borrowing is slightly cheaper and a good quality company could probably raise five-year money at 1 of a per cent over London Interbank Offered Rates (LIBOR).

Choice

Given that bank finance is not normally available for terms beyond 10 years, most companies wish to refinance their U.S. bank borrowings at some stage. Apart from the small elite such as ICI and BP which have gone through the whole paraphernalia of registering with the Securities and Exchange Commission and thereby gained access to the public debt market, foreign companies normally have the choice of tapping the Eurobond market or the U.S. private placement market.

Until the beginning of last year the Eurobond market was closed to U.K. borrowers with the exception of a handful of top names, such as ICI. However, now that it is open again and maturities are stretching out to 15 years it has become an attractive source of finance for U.S. acquisitions. Unlike the bank market, the big attraction of the Eurobond market is that a borrower can raise fixed, as opposed to floating rate money. Since the U.K. debenture market has been closed for some years this is especially attractive to U.K. companies. In addition, the degree of disclosure and the documentation is considerably less onerous. The traditional Eurobond investor—the infamous Belgian dentist—is far less demanding than the big U.S. institutional investors when it comes to covenants and disclosure. This is one of the main reasons why the market has been so successful, and on balance U.K. companies normally prefer to tap this market unless it is seen to be much more expensive than the U.S. debt market.

However, the Eurobond market is not always open to U.K. borrowers and consequently they then have to turn to the private placement market.

There are instances where private dollar placements have been done in Europe and in the Middle East but rarely does the maturity extend beyond ten years and apart from the fixed rate this source of finance has little advantage over a traditional commercial bank loan. For domestic U.S. companies the U.S. private placement market is a very important source of finance for periods of 15 to 20 years and upwards of \$20bn. is channelled through this market annually. Top quality companies can easily raise anything from \$10m. to well over \$100m. at one go, but it is still a slightly mysterious market for foreign companies and although its advantages are well rehearsed, foreign companies have probably raised less than \$1bn. on this market since U.S. capital controls were scrapped, and the figure may be as low as \$500m.

There are a number of problems. First of all, the main investors in this market—the U.S. insurance companies—have legal limits on how much they can lend to foreign entities. Typically, it is just 1 per cent of their assets. Naturally, this puts a ceiling on the amount of money which can be raised. In addition, the institutions are conservative and put a premium on quality and size. Consequently, it would be difficult for a relatively unknown U.K. company with a net worth of less than \$50m. say, to come to this market. When a foreign company does tap the market it has to disclose a considerable amount about itself and agree to certain covenants which are often more onerous than it is subject to back home. Legal fees tend to be high and one banker in London, for example, cited a case where up to 12 sets of lawyers were involved in a complicated private placement. The big institutional investors are much more thorough than their European counterparts.

However, there are signs that the big U.S. institutions are becoming more agreeable to investing in foreign companies—the opportunity to visit the borrower's head office in Paris rather than Newark, New Jersey, may partly explain this. More important, foreign borrowers are now structuring their loans so that they can be treated as a U.S. domestic borrower. If a foreign borrower can "domesticate" the loan, the amount of money that the insurance companies can put up is considerably increased since they do not have to abide by their 1 per cent rule. Consequently, if a foreign company can prove that its U.S. acquisition is strong enough to borrow in its own right, access to the private placement market is made much easier. In addition, the amount of money available is growing because a number of new institutions are moving into this market such as the Savings and Loan Associations and pension funds.

When the money is available the terms normally look attractive by U.K. standards. A top U.S. borrower would probably be able to raise \$50m. of 15-20

year money at around 8 1/2 per cent. At the moment a foreign company would have to pay a premium but would normally be able to raise the funds at below 10 per cent.

The premier source of U.S. capital for any foreign company is the public debt market which is traditionally referred to as the "Yankee" bond market. The bulk of the money raised here is for foreign Governments and only a handful of foreign companies have access.

The disclosure requirements are such that few companies are prepared to make the effort. When ICI first came to the market a few years ago it had to change its accounting policy and spent a staggering amount of money and legal time complying with SEC rules. Presumably, it feels it was worth the trouble and it now has access to a cheaper source of finance than either the bank or private placement market—at the turn of the year it issued \$175m. of 25 year debentures on a coupon of 8 1/2 per cent. But for most U.K. companies, getting an SEC registration is more trouble than it is worth.

Swaps

In recent months a number of U.K. companies have been financing their U.S. acquisitions through currency swaps. This is a relatively new on-shoot of the back-to-back or parallel loan which has been a popular means of financing U.K. investment trusts' Wall Street portfolios in the past. Continental Illinois Ltd., the U.K. merchant banking arm of the Chicago bank, has carved a special niche for itself in this specialised field. Basically, what CI does is to find a U.K. company with surplus liquidity which wants to acquire dollars and then matches it with a U.S. company which has plenty of dollars and wants sterling. And CI stands in the middle. The currency swap, as its name implies, is a straightforward exchange of currency rather than a loan agreement and whereas a back-to-back loan can inflate a company's balance sheet and adversely affect its gearing the currency swap has the advantage of being off the balance sheet.

It will only appear as a footnote indicating a contingent liability. CI reckon that around \$350m. of such deals have been put together over the last year. The sums raised vary between \$5m. to \$25m. and maturities of ten years are about maximum at the moment.

While this sort of deal is attractive to U.K. companies at the moment because they have plenty of surplus liquidity its potential is limited for deals above \$25m., since it is hard to find counterparties willing to advance very large sums. For the big company, bank finance will continue to be the main financing vehicle with the Euro-bond and private placement markets providing the opportunity to refinance borrowings at some later stage if necessary.

William Hall

مكتبة النخيل

American Express International Banking Corporation

CONSOLIDATED BALANCE SHEET At December 31, 1977

Assets	December 31, 1977	December 31, 1976
Cash and due from banks	\$ 427,586,000	\$ 351,486,000
Time deposits	694,201,000	567,231,000
Investment securities—at cost:		
U.S. Government obligations	70,177,000	88,373,000
U.S. Government agencies' obligations	23,857,000	40,316,000
State and municipal obligations	176,887,000	165,391,000
Foreign government obligations	227,654,000	178,036,000
Other bonds and obligations	70,769,000	38,953,000
Total market: 1977: \$570,237,000; 1976: \$510,658,000	569,344,000	511,069,000
Investment securities—preferred and common stocks, at lower of aggregate cost or market cost: 1977: \$10,553,000; 1976: \$10,817,000	9,581,000	9,733,000
Loans and discounts, less reserves: 1977: \$56,300,000; 1976: \$51,800,000	2,503,744,000	2,030,679,000
Accounts receivable and accrued interest (net)	127,462,000	85,810,000
Land, buildings and equipment—\$12,904,000; 1976: \$7,620,000 less accumulated depreciation and amortization: 1977: \$16,453,000; 1976: \$15,165,000	36,230,000	31,303,000
Other assets	148,751,000	62,887,000
Other assets	50,152,000	31,955,000
	\$4,607,031,000	\$3,751,933,000
Liabilities and Shareholder's Equity		
Customer deposits and credit balances:		
Demand	\$1,249,405,000	\$ 937,897,000
Time	2,506,597,000	2,036,072,000
Total	3,756,002,000	3,003,969,000
Special deposit liability to U.S. Government	143,653,000	85,000,000
Federal funds purchased and other borrowed funds	22,741,000	15,286,000
Due to American Express Company	89,770,000	110,334,000
Due to subsidiaries (net)	65,851,000	62,008,000
Drafts outstanding	149,211,000	82,885,000
Accounts payable	98,565,000	74,302,000
Other liabilities	69,532,000	51,522,000
Total liabilities	4,394,135,000	3,578,016,000
Shareholder's equity		
Capital stock:		
Preferred—5% cumulative, \$1,000 par value: authorized and outstanding—1977: 40,000 shares; 1976: 25,000 shares	40,000,000	25,000,000
Common—authorized and outstanding: 60,000 shares of \$100 par value	6,000,000	6,000,000
Capital surplus	31,391,000	28,329,000
New unrealized gains on equity securities carried at lower of aggregate cost or market	(705,000)	(759,000)
Retained earnings	126,210,000	175,347,000
Total shareholder's equity	\$1,212,896,000	\$1,212,896,000
	\$4,607,031,000	\$3,751,933,000

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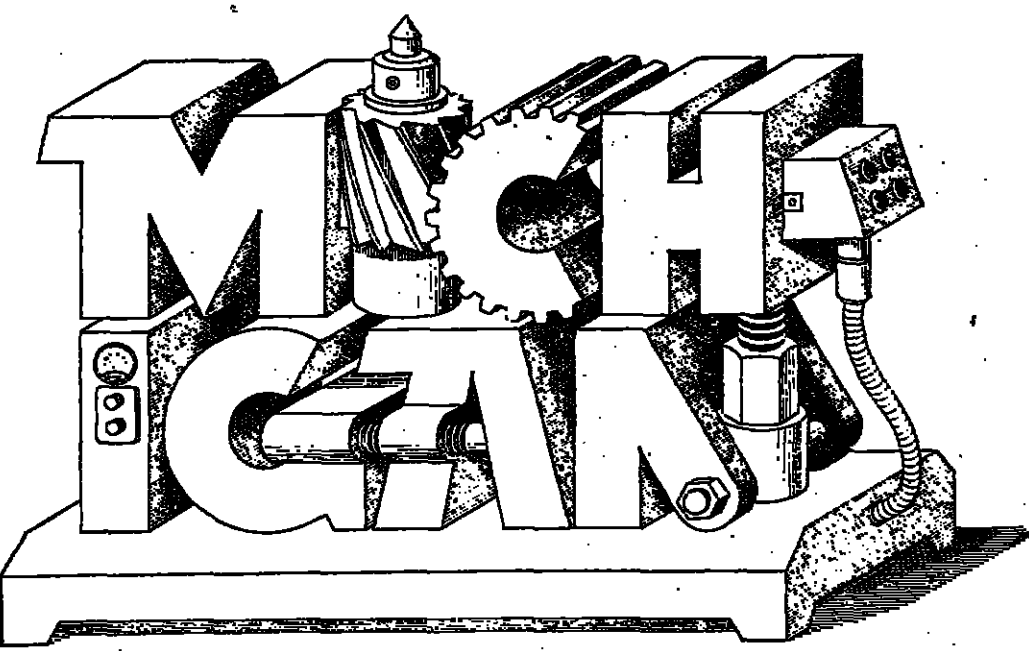


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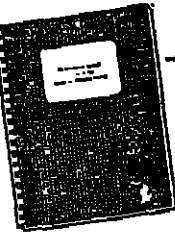
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FINANCE IN THE U.S. VI

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THERE HAVE been times during the past year or two when the rush by European companies to invest in the U.S. has shown signs of becoming a stampede. While the underlying economic and commercial reasons for making U.S. acquisitions are sound, there is a danger that some companies, in the desire to keep up with the latest fashion, will make bad buys. One is reminded of the period immediately before and after the U.K.'s accession to the EEC, when a number of British manufacturers tried to establish themselves quickly on the Continent by buying a local company and later found they had bought nothing but a collection of management problems. The indications so far are that the new U.S. investors have learnt from these mistakes — and from the "merger mania" of the 1960s.

Most of the acquirers have been taking a cautious and realistic approach. The tendency has been to go for well-managed, medium-sized companies which have a strong position in a particular market — not necessarily a market in which the acquiring company already competes (this could lead to antitrust complications), but one which is near enough to its main business for the management to understand.

Ideally

Ideally, perhaps, the investing company should be so confident in its technology, the quality of its products and its selling ability that it can afford to put up its own factories and attack the market in its own way and with its own people. This was the route followed, for example, by Michelin of France, which since its first investments in the U.S. in 1974 has steadily enlarged its share of the domestic tyre market — mainly on the basis of the technical merits of its products.

Clearly this is a policy which is much easier to pursue if the market has already been de-

veloped by direct exports from the home base. Thus Volkswagen already has a nationwide network of dealers built up from many years of exporting to the U.S.; the products from the German company's new Pennsylvania factory, due to come on stream later this year, have a ready-made outlet. In the same way Sony built its own TV set factory in California, and Honda is planning to build a factory to make motor cycles, perhaps to be followed by a car assembly plant.

Yet even those manufacturers which already have an established market for their products prefer to acquire a domestic company in the same field. Such an acquisition provides a manufacturing presence in the market more rapidly than the construction of a greenfield plant and often brings marketing advantages. It was for that reason that Matsushita, instead of following the example of its rival Sony, decided in 1974 to buy the TV set operations of an American company, Motorola — although the subsequent performance of that acquisition may have made the Japanese company wonder whether its own greenfield operation might not have been preferable.

As in any other country, the well-managed company with a strong market position tends to be expensive; the owners are reluctant to sell, except at a

price/earnings multiple which some European investors find hard to swallow. The Motorola plant would presumably not have been for sale had it not been in commercial difficulties, in common with most of the smaller TV set manufacturers in the U.S. Philips, the leading European consumer electronics company bought Magnavox in 1974 for much the same reasons as Matsushita.

The idea of deliberately looking for a badly managed company, buying it cheap and then making a killing by turning it round is not one which has appealed to European investors. Where foreign owners have found themselves in the position of having to rehabilitate a company in trouble, the results have not been impressive. For example, Creusot-Loire, the French special steels and engineering group, first tried, in 1974, to establish a relationship with Alan Wood, a family-controlled steelmaker. Although it acquired a minority stake it was unable to develop a partnership and later sold its shares. Two years later the French company bought control of Phoenix Steel, a special steels manufacturer which had had a poor profit record. The hope was that with new management, better technology and

a substantial investment in modern steel-making facilities the company could greatly improve its market position and start making healthy profits.

It is still too early to judge the results of Creusot-Loire's investment, but the impression from this and other cases is that European investors should not be over-optimistic about the speed with which a sick American company can be restored to health. Another less-than-successful experience, at least in the early stages, was that of Plessey, which bought Alloys Unlimited in 1970 and had to put up with several years of losses before the company began to come right.

The reasoning behind Plessey's purchase could not have been faulted. To quote from the explanatory letter to shareholders in 1970, "Your company will acquire immediately a number of products and know-how which are important to our successful development in world markets and which, because of the rate of change of technology, it would be impossible to attain on our own on an acceptable time scale or at a tolerable development cost... At the same time we shall achieve in the U.S. a substantial technological and manufacturing base and an opportunity for our

existing businesses to increase their penetration of the world's leading market."

It is precisely this line of argument which has led other European electrical and electronics companies, such as Philips and Siemens, to acquire stakes in the U.S. integrated circuit and micro-computer industries. Siemens, which now has control of Litronix and a minority stake in American Micro Devices, needs access to American technology if it is to maintain and improve its position in the world electronics markets. Similarly GEC has made no secret of its desire to establish a bigger presence in the U.S., probably though not necessarily in the electronics and related fields. It has hired Mr. Geoffrey Owen, formerly managing director of ICL, to act as an American-based "scout" to look for businesses which could be of interest to GEC.

Risks

Investing in the U.S., especially in advanced technology sectors, involves high risks; it is easy to make mistakes. One way of reducing the risks is to form a partnership with an American company which already has an established position in the field. This can sometimes lead to antitrust complications (for example, the joint venture between Bayer of Germany and Mobil in polystyrene chemicals had to be dissolved), but where the joint venture has only a small share of the relevant market these problems are unlikely to arise.

One interesting example of this approach was the decision by Fiat and Allis-Chalmers to pool their worldwide interests in construction machinery in a joint company controlled by Fiat. In one sense this was a move by Fiat to fill-out its line of construction equipment by including the larger machines developed by Allis-Chalmers for the U.S. market. But another objective was to secure, through the relationship with Allis-Chalmers, direct access to the world's largest market for this type of equipment. Allis-Chalmers, though very much

smaller than the leaders in the field such as Caterpillar, had an established position on which Fiat could build. In much the same way Siemens has formed a partnership with the same American company — again with a minority position — in power generating equipment. Another example is the marketing agreement announced last week between Renault and American Motors.

An extension of this approach, involving higher risks but avoiding the financial and management problems of a partnership, is to buy outright the unwanted subsidiary of a large American group. During the past few years there has been something of a "de-merging" process going on in American industry. After the 1973 oil crisis and the general realisation that growth and profitability would be more difficult to achieve in the future, a number of U.S. companies decided to divest themselves of peripheral businesses which they had acquired, for reasons of diversification, in the 1960s and early 1970s.

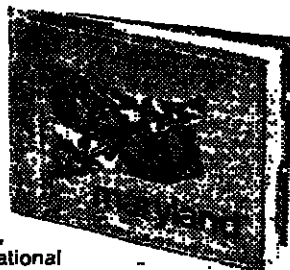
Many of these businesses were perfectly sound, but were considered too remote from the parent's main field of activity to justify further investment. This process has created opportunities which European acquirers have been quick to seize. Henkel of Germany has bought the chemical subsidiary of General Mills. Beecham has bought the Calgon water-treatment business from Merck and more recently an animal health business from Rohm and Haas. Thomas Tilling is planning to buy Eaton Corporation's security products business. These are some recent examples. As long as the price is right this type of purchase can offer the best of all worlds — an established business with a strong market position, a sound management already in place and none of the legal and other complications of appealing directly to shareholders. For many foreign companies it is the preferred method of entry into the U.S. market.

Geoffrey Owen

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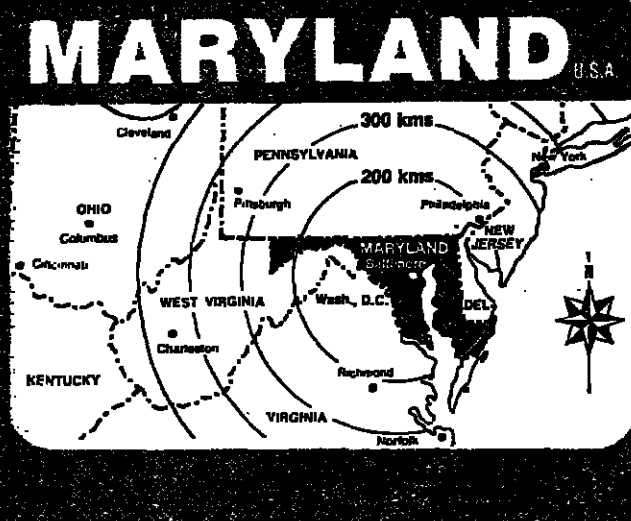
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A FINANCIAL TIMES SURVEY WORLD BANKING

PART I MAY 22, PART II MAY 30 1978

The Financial Times annual Survey on World Banking will be published in two parts—Part I on Monday May 22 and Part II on Tuesday May 30. The proposed editorial content is set out below.

Part I
INTRODUCTION The world economic and financial scene. World-wide recovery from recession remains sluggish, despite growth in the U.S.
INTERNATIONAL MONETARY ARRANGEMENTS The International Monetary Fund calls for more rapid economic expansion; the role of the Fund and central bank arrangements in providing support for countries with balance of payments problems.

OIL FUNDS Outlook for the oil price against the background of the decline in the dollar; impact of the growing import demand of the oil-producing countries.

INTERNATIONAL BANKING Further growth in international activities against the background of generally depressed home demand in the industrialised economies.

INTEREST RATES Sharp declines in many European countries, particularly Britain, reflecting in part the weakness of the dollar.
GOLD The market price has risen sharply to its highest levels for nearly three years as demand has revived.

EUROPEAN INTEGRATION The idea of monetary union has been revived by Mr. Roy Jenkins.

BANKING REGULATIONS Important steps have been taken within the European Community towards the harmonisation of banking controls; new legislation expected in the U.K.
THE CITY OF LONDON The City has held on to its position as a leading international banking centre, but there are signs of increasing competition from other centres.

FOREIGN BANKS IN LONDON The international banking community continues to find the City attractive as a centre for offshore operations.
MULTINATIONAL BANKING Considerable changes have taken place in the consortium banking business.

EXPORT FINANCE Important moves in Britain to reduce reliance on sterling and continued international concern over the issue of competition in export finance.

The remaining articles will review economic and industrial developments in the countries listed, with particular reference to the banking and financial sectors:

FRANCE
WEST GERMANY
ITALY
NETHERLANDS
BELGIUM/LUXEMBOURG
DENMARK
IRELAND
SWITZERLAND
AUSTRIA
NORWAY/SWEDEN

SPAIN
PORTUGAL
AUSTRALIA
NEW ZEALAND
CANADA
SINGAPORE
HONG KONG
FINLAND
TURKEY

Part II
THE POUND The sharp revival of confidence in sterling, coupled with the weakness of the dollar, has presented problems for the U.K. Government.

THE DOLLAR Sustained pressure on the U.S. currency against the background of the growing U.S. balance of payments deficit.

EUROMARKETS Further expansion of activity in both the medium-term credit market and Eurobond issues.

PROJECT FINANCE Development of international banking to meet the needs of large-scale project finance.

NON-OPEC DEVELOPING COUNTRIES Reliance on a recovery of commodity prices as the industrialised countries expand; balance of payments problems and concern over possible defaults on their debts.

DEVELOPMENT FINANCE The role played by private banks and the official agencies in overcoming the difficulties of the less developed countries.

NEW CENTRES Growing competition felt by the established financial centres from new markets and offshore banking centres. Economic, financial and industrial developments in the following countries:

U.S. (home)
U.S. (abroad)
JAPAN (home)
JAPAN (abroad)
COMECON
YUGOSLAVIA
ISRAEL
GREECE
ARAB WORLD I
ARAB WORLD II

SOUTHERN AFRICA
BLACK AFRICA
IRAN
THE CARIBBEAN
INDIA
PAKISTAN
SRI LANKA
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Union movement image short of lustre

ONE OF the starkest contrasts in the U.S. to-day is between those responsible for running large American corporations and those with the task of representing some of their employees. The economic instability which has marked the 1970s has shorn American management of much of its complacency and nowadays the quest for improving managerial skills and innovative techniques occupies a great deal of time and resources.

The trade union movement, on the other hand, has never had less cause to be complacent and yet rarely has it seemed so lacking in initiative and in dominant personalities to give leadership and direction. Not it must be pointed out, that this is a common perception of most very points to a widespread belief that the union movement has too powerful a leadership which has only to pull a string for the Administration and Congress to jump. Unions are widely seen as excessively monopolistic and self-interested and as a group altogether too powerful. This image is part of the paradox of American unionism.

The American Federation of Labour—Congress of Industrial Organisations is a highly professional lobbying organisation skilled in the exercise of political leverage. American laws governing working conditions and the maintenance of health standards are among the most enlightened in the world and testify to a union leadership which has had other priorities apart from the pay packet. Standards of pay and fringe benefits gave the American industrial worker a quality of life which was the envy of his counterparts around the world.

Yet rarely has trade unionism stood in such low public regard in the U.S. and rarely have trade unions found it more difficult to extend their membership lists. Twenty years ago some 35 per cent. of the American labour force belonged to a trade union; to-day the unions organise a little over 20 per cent. and the proportion is declining every year.

The result is that the movement rests on a few traditional and highly important peaks—steel, motors, chemicals, coal, transport—but has made little effort to descend to the foothills to organise in the service industries, and in such newly developed sectors as electronics.

Instead of reviving long forgotten organisational skills, the movement has increasingly come to look for panaceas such as the labour law reform legislation now before Congress. This would, it is true, remove some of the impediments which truly hostile employers have been able to erect in the face of a union recruitment drive but it is unlikely to create—as some union leaders would wish to believe—a new dawn for the movement.

Campaign

The Amalgamated Clothing and Textile Workers Union, which is attempting to organise workers employed by the recalcitrant J. P. Stevens company, privately admits that the Bill would give it only a marginal aid in winning a campaign which it has christened "Operation Jericho." Although the union's attempts to remove Stevens outside directors have recently captured the headlines, its dogged attempts to convince the rank and file Stevens employees of the virtues of union membership is the example which other unions ought to follow.

Their failure to do so is highlighted by the fact that unions are winning barely half of the recognition elections which are held every year and although many employers use a variety of tactics to influence their employees' vote, their efforts cannot alone account for the unions' poor rate of success.

Lack of organisational ability and determination is part of the explanation and uninspiring national leadership is another. Discussion on this point inevitably centres around the personality of Mr. George Meany, the 83-year-old who was re-elected to another two-year term as AFL-CIO president last December. Mr. Meany's domination of the movement is unquestioned and his access to Presidents and key legislators second to none. But it is the movement's misfortune that he should have come to personify many of the attitudes which make the movement unpopular. Moreover, his style of leadership is not one which is calculated to appeal to the young American worker, male or female.

Lastly, Mr. Meany is reluctant to acknowledge that there is a membership problem and argues that the union move-

ment's influence extends far beyond its numbers and that this fact is reflected in the degree of political influence which it can bring to bear.

Despite some setbacks last year this influence is considerable and the labour law reform Bill has Administration backing—as did the eventual minimum wage legislation which raised the minimum wage by 15 per cent. at the start of this year, with further increases to come.

The higher minimum wage is thought by many economists to be a positive contribution to unemployment, which already looms large in union calculations. Job security is an increasing preoccupation in collective bargaining and new contract negotiations next year in the motor, steel and other industries are expected to concentrate on the issue as never before.

Employers on the other hand are more and more concerned to control or even take back union gains on fringe benefits. The railways, the coal industry, New York City in its bargaining with public employees, these are all examples of employer attempts to focus the spotlight on raising productivity.

Job security provisions, achieved either through collective bargaining or legislative process, tend to be less extensive in the U.S. than in some parts of Europe and this is sometimes one of the attractions of investing directly in the U.S. Many U.S. managers feel, however, that their jobs are no more secure than those of their employees and a survey by the Conference Board, the business research organisation, indicated last year that the positions of many senior corporate executives are much more open to challenge from a company Board than ever before. The role and performance of company directors has become a popular topic for study and debate, not least because of the series of scandals over improper corporate payments at home and abroad.

According to the Conference Board, company Boards are now demanding and getting better information about company affairs and they are challenging management on major issues and even removing top company officials when they feel that dismissal is justified. This revival of authority is being encouraged by many managements and sought by directors who

fear exposure to lawsuits, a loss of public confidence in business and growing government interference in corporate operations.

An important development has been the increasing popularity of audit committees, which are comprised of outside directors and traditionally audit a company's financial records and reports. The Conference Board found that some of these committees were breaking new ground and were also examining aspects of the company's social responsibility and "ethical conduct." Executive compensation committees have also become a popular feature aiming to reassure stockholders that management is not overpaying itself.

It is not clear whether such developments are related to perceptible changes which have been taking place in the composition of company boards. One recent study showed that the number of bankers in corporate boardrooms was declining while former Government officials and academics were on the increase. Outside directors' annual fees last year amounted to \$10,900 but those who sat on Boards of companies with sales exceeding \$1bn. took home \$15,130.

Debate

In view of the intense debate in the U.S. over the role of outside directors, one of the study's most interesting findings was that nearly a third of 516 companies had established nominating committees to screen possible candidates for the Board. This is seen as a strike at the network of personal contacts which often supplies outside directors for company Boards.

Another study, this time by the management consultants Heidrick and Struggles, found at the end of last year that chief executives employed by the 500 largest industrial companies earned on average \$261,000 in cash and bonuses. Most owned no more than 1 per cent. of the outstanding stock of their companies and a majority found their way into their jobs through personal contacts. Marketing was the background most commonly shared by these executives and although they averaged 3.6 weeks' holiday a year, the majority had not taken longer than two weeks at a time for more than five years.

J.W.

ly the quest for new technology

WE COULD argue that the quest for new technology is the most important influence on the recent rise of over-investment in the U.S. Yet the powerful economic forces that have turned one-way flow of investment out of the U.S. into a two-way flow, there have been signs of another reason.

On the part of large companies for skills in the areas of technology the U.S. still leads.

Particularly striking evidence is to be found in the U.S. business. Until the end of this decade the electronics know-how of the U.S. tended to come from the overseas investment of the U.S. multi-nationals.

Profited from the local investments of ITT, IBM, Honeywell and many others. This was supplemented by licensing agreements, continues. But the U.S. has been moving of the past decade have been those by Bosch, which Germany and Britain's General Electric to seek out and buy technology from U.S. companies that have been running in the U.S. since the late 1950s.

There is a paradox in this. It is widely acknowledged that the technological gap between the U.S. and the rest of the industrialised world has narrowed progressively since World War II. In nuclear engineering, for instance, as a result of technology in large part bought from American companies like General Electric (which brought the design by them), a European manufacturer like Kraftwerk Union can now claim to be the most advanced in the field of uranium enrichment.

But the British-German ultra-centrifuge technology is a world leader.

Geoffrey Onge engineering, chemical engineering, pharmaceutical science, aircraft engineering, power engineering, U.S. is no longer the technological leader it once was.

Developing process is one factor, that has swung in favour of economic forces of more foreign investment in the U.S. American technological leadership was one of a series of advantages that gave America its remarkable relative high standard of living in its post-war heyday. If this leadership has now dwindled, what incentive can there now be for companies in other countries to buy into American know-how?

Backlog

A combination of mounting unemployment, a daunting backlog of potential productivity gains, and the ease with which modern production technology can be transferred to Third World countries has left the OECD countries casting around for areas where they can assert their technological leadership—for products in which they can excel without quickly losing the initiative to Third World countries.

This scramble for an apparently stagnant supply of new ideas is not a phenomenon confined to Europe alone. Industrial scientists in the U.S. say that the emphasis in corporate research there is tending towards low-risk, short-term projects aimed at making marginal improvements to existing products.

In quantitative terms the amount spent on R and D by U.S. industry continues to climb, but it is observed that there is a growing tendency for research money to be directed towards anti-pollution research. Some of this—that part carried out by companies manufacturing anti-pollution equipment—is

"new product" research as worthy as any other.

But when one hears that General Motors now spends something like a half of its research money meeting regulatory controls, one draws the conclusion—not that this is a bad thing, for the controls may well be much needed—but merely that that much less money is being spent on new developments to titillate the consumer.

All this leaves the impression that if European companies are buying technology in the U.S. then they are buying a piece of a shrinking cake. The electronic skills of the U.S.—propelled upwards as ever by the huge research outlays of the Pentagon and (much smaller now) NASA—are the only readily identifiable field left where America holds an undisputed lead. Even here Japan is making a determined challenge, not so much by mastering the newest techniques for making integrated circuits but by overtaking the U.S. in the business of incorporating them into finished products.

Attitude

There are other areas of leadership—production technology, space technology and materials technology—but not ones for which a generalised claim of American supremacy can be made.

But even if by American standards the old blend of technological and entrepreneurial flair seems to be fading, even if the over-the-counter market no longer gets excited about "technology stocks," even if the flow of venture capital in the U.S. is not what it used to be, the fact remains that America is a much more fertile breeding ground for new ideas and new products than any European country.

A recent report by Arthur D. Little on New Technology Based Firms (NTBFs) in the U.K. and West Germany lamented the low number of such firms that had been established in these two countries compared with the number in the U.S. It said: "The number of NTBFs set up since 1950 and still in existence is about 200 in the U.K. and probably fewer

Nicholas Colchester

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FINANCE IN THE U.S. VIII

Coping with antitrust legislation

ANY FOREIGN company contemplating an acquisition in the U.S. needs to be well equipped with legal advice. If the takeover victim decides to resist, there are numerous legal manoeuvres available which at least will prolong the negotiations and in some cases will frustrate the deal altogether. At some times appears that the instinctive response of a U.S. board of directors, when faced with a tender offer for the company's shares, is to appeal to the courts and claim some infringement of Federal or State laws; such devices gain time in which a stronger defence can be prepared and perhaps better terms negotiated.

At the same time the would-be acquirer has to be prepared for the not wholly predictable intervention of the U.S. antitrust authorities, in the form either of the Justice Department or the Federal Trade Commission (FTC). While the objective of the antitrust laws is straightforward enough, to preserve and promote competition, their interpretation by the courts and by the enforcement agencies leaves plenty of room for doubt as to whether a particular transaction may or may not run into trouble.

These legal obstacles are, of course, just as onerous for a domestic acquirer as for a foreign one; there is no evidence that U.S. courts or the antitrust agencies discriminate against foreign companies — except to the extent that outsiders are less familiar with the American legal jungle. Most European acquirers

are well aware of the risks and are prepared to meet them.

A classic case was the bid by Inmet, the French non-ferrous metals group, for Copperweld in 1975. The management of the American company resisted the bid fiercely. Apart from enlisting the support of their employees and the local community, they made use of every legal device available to defeat the offer; some States have laws which provide for a lengthy review period before a tender offer can take effect.

Yet the most significant aspects of this battle were, first, that Inmet, convinced that its offer was fair and determined to press on with it, was able to deal with the legal challenges thrown at it, and, secondly, that the courts showed no disposition to favour the defending management at the expense of shareholders. Temporary injunctions were granted but, as one judge remarked, "In the absence of a compelling reason, we do not believe that one's right to deal with his property in the marketplace should be abridged."

Inmet was eventually able to make peace with Copperweld's management and employees; the offer was successful. Sometimes a company's hostile stance can change much more rapidly.

When Babcock and Wilcox bid for American Chain and Cable, also in 1975, the first offer was scornfully rejected, not only as unfair to shareholders, but as contrary to the securities and antitrust laws; an injunction was sought seeking to prohibit Babcock from proceeding with the offer. Within a few weeks,

however, after Babcock had increased the offer price slightly, the merger was agreed.

Competitive

A potentially more serious problem is antitrust. Recent cases have shown that when a large foreign company proposes to take over, or acquire an interest in, a large American company in the same or a related line of business—even if the foreign company has no operations of its own within the U.S.—the deal may be challenged.

In some cases the antitrust authorities may order the acquiring company to dispose of part of the acquired company, so as to preserve competitive conditions, or the possibility of competitive conditions, in a particular sector. Thus ICI, which acquired Atlas Chemical Industries in 1971, agreed to an FTC order requiring the divestiture of Atlas explosives business and promised not to take over any explosives company in the U.S. for ten years. In 1969 the merger between British Petroleum and Standard Oil of Ohio (Sohio) was approved by the Justice Department on condition that the two companies hived off some of their retailing and distribution activities.

A particular source of anxiety is the doctrine of potential competition. According to this theory, there may be large and powerful companies which do not at present compete in a particular sector, but have the resources and skills to do so. If they decide to enter the

industry by buying one of the leading companies in it, this may have serious anti-competitive effects; it will tend to raise entry barriers for other potential entrants and it may reinforce the already oligopolistic structure of that industry.

Such an acquisition by an "actual potential entrant," according to the theory, must be prevented; if the large and powerful outsider wishes to enter the industry, it must do so either by building its own operation *de novo* or by acquiring a toe-hold in the form of one of the very small companies in this way it will increase competition in the industry, not reduce it. The clearest example of this doctrine as applied to U.S. companies was the case brought by the FTC against Procter and Gamble's takeover of Clorox, the leading company in the household liquid bleach market; the FTC view in this case was upheld by the Supreme Court in 1967.

The doctrine has particular relevance for a foreign company, especially one with little or no experience of U.S. operations. While it will sometimes make sense for a company to start its own manufacturing operations from scratch (as, for example, Michelin and Volk-

wagen have done), there are many cases where the commercially sensible approach is to buy a substantial presence in the market by acquiring one of the leading companies in the field.

That was the argument used by BOC International, the British industrial gases company, when the FTC challenged its acquisition of a 35 per cent stake in Airco, one of the leading U.S. companies in this market. The British company argued that it made no sense to start an operation *de novo*; it would cost at least \$240m, the company said, and take ten years before it became viable.

As for toe-hold acquisitions, none of the small companies in the industry provided an adequate base on which to build. Much to the relief of BOC—and of other foreign companies—the FTC case was dismissed by the Appeal Court last year. Since the FTC decided not to appeal to the Supreme Court, the Appeal Court ruling stands as the latest exposition of the potential competition doctrine. Pointing out that the issue lay "at the frontiers of the antitrust laws," the judge argued, first, that BOC was not in any sense a "perceived" or "recognised" potential entrant, whose

presence "in the wings" exerted a pro-competitive effect on the market. Secondly, the FTC had provided no evidence that BOC, if forced to divest itself of its stake in Airco, would enter the reasonably near future the market in the same other, pro-competitive way.

While the FTC did not have to prove that entry by BOC was "imminent," it had to show "some reasonable temporal estimate related to the near future." No such evidence was provided; the judge concluded that "remote possibilities" could not be the basis for deciding that a particular acquisition infringed the antitrust laws.

Victory

Whether BOC's victory will impinge on other cases affecting foreign companies remains to be seen. One outstanding case involves the acquisition by Nestle, the Swiss-based foodstuffs group, of Stouffer, a frozen foods company. The FTC says that the merger would eliminate Nestle as an actual or potential competitor in certain markets, that Stouffer's dominant position in its field would be strengthened and that barriers to entry would be raised still further.

Another unresolved case concerns SKF, the Swedish ball-bearing company, where the FTC is seeking the divestiture of several U.S. companies acquired by SKF. These cases differ from that involving BOC in that both SKF and Nestle have been established in the U.S. as manufacturers for many years.

The reaction of the authorities will normally be influenced by the share of the market which the acquired concern holds. If it is less than 10 per cent, there is unlikely to be a problem. If it is between 10 and 20 per cent, the deal will be closely scrutinised. Anything above 20 per cent is in the danger zone.

It is no doubt for this reason that several European companies, anxious to expand their stake in the U.S., have deliberately sought acquisitions outside their main lines of business.

Three recent examples are Nestle's bid for Alcon Laboratories (pharmaceuticals), Thyssen's bid for Budd (vehicle components) and Unilever's for National Starch (starch, adhesives and resins).

The acquirers are all large companies whose takeover activities in the U.S. are bound to be of interest to the antitrust agencies. But by bidding for

companies in sectors they do not at present produce, they hope to avoid complications.

In cases where companies are directly affected, the agencies may seek to impose conditions which are able to protect the foreign companies. This was apparently the case last year when Bic, U.S. affiliate of the French company, sought to acquire American Safety Razor, a subsidiary of Philip Morris. Bic had expected to have welcomed a new market dominator into a market dominated by Gillette, but it seems agency wished to impose restrictions on the new entrant. Bic found too the French company prepared to fight the matter in the courts as BOC had done.

Antitrust can be an obstacle for the foreign company; at the very least it may exert a restraining effect on the inflow of foreign capital. The antitrust agencies are aware, is to increase activity in the U.S. market reduce it.

Geoffrey

The industrial impact

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THE LANDMARK Department of Commerce survey into foreign investment in the U.S. published in 1976 concluded that although total investment from overseas was a relatively small factor in the American economy, it was still of significant size and scope. Over recent decades some foreign-owned companies have become household names in the U.S. and are highly respected competitors within their particular industries. Shell Oil is pretty nearly as well known as Exxon, Joseph E. Seagram as National Distillers, and North American Philips as General Electric.

Many of the companies carried in on the list of foreign investment over the past few years will be hoping to vie with Shell, Seagram, North American Philips and others for a place in the top 20 foreign-owned companies in the U.S. and their efforts to do so will have profound implications for the established domestic companies. Experience has shown that the immigrant investor often starts with a technological lead and a financial and managerial commitment and will to succeed which make him a tough competitor. No matter whether the basic motivation for making the investment is currency alignment, fear of protectionism in the U.S. or cheaper labour costs, the world's largest economy and to enjoy the benefits of a politically stable society.

Like the immigrants of a century ago, the foreign company setting up its stall in the U.S. is embracing an economic system which it may believe is in some respects superior to its country of origin. Those unwilling to concede superiority in the U.S. come, nevertheless, because they are convinced that locating themselves in the American market will offer more opportunities and possibly fewer long-term risks than trying to sell into the market from outside.

The list of foreign companies which have invested in the U.S. over the past couple of years covers virtually the entire spectrum of manufacturing and financial services from chemicals to cars, from real estate to rubber and from



Volkswagen's new plant in Pennsylvania to produce its Rabbit car is the first by a foreign motor manufacturer to be set up in the U.S. and its impact on the domestic industry will be followed with interest.

pharmaceuticals to fuel injection. Many are expanding or augmenting an existing investment and the fate of some initiatives is being closely watched by rivals.

Thus the future shape of the U.S. motor industry, for example, could be said to hang on the success of Volkswagen's (VW) new assembly plant in New Stanton, Pennsylvania. This \$300m. facility will be the first car production plant to be set up by a major foreign rival to the domestic industry and the probability is that it will be followed by Japanese and possibly other European manufacturers. Financed by Eurobond issues and loans from two Pennsylvania pension funds, VW's plant opens next week and will have the capacity next year to build upwards of 200,000 of the German company's best-selling "Rabbit" small car.

Squeezed

In sheer number of units produced, this could put VW's American plant ahead of the smallest U.S. car manufacturer, American Motors, whose market share has fallen from 4 per cent to about 2 per cent over the past four years, partly because of sharp competition from the Rabbit and other imported small cars. VW sold nearly 165,000 Rabbits in the U.S. last year, but its margins were severely squeezed by the dollar's depreciation against the Deutschmark.

Fear of future currency alignments was probably the greatest single factor prompting VW's decision to invest directly in the U.S., and with the yen hovering at around 22.5 to the dollar, the major Japanese car producers are under similar pressure. Their experience of manufacturing offshore is somewhat more limited than VW's, but it may only be a matter of time before sales demand and currency appreciation force them to take a similar route. Honda's decision to build a small motorcycle assembly plant in Ohio this year may have considerable long-term significance.

The construction of more foreign-owned car plants in the world's largest single vehicle market will give further impetus to direct investment by the motor industry's sup-

pliers of manufactured components. The predicted expansion in demand for diesel engines has prompted Britain's Lucas Industries to set up a small assembly plant for diesel fuel injection equipment in South Carolina—which is also the home of a fuel injection assembly plant belonging to West Germany's Robert Bosch Corporation. Bosch offers a good example of a world market leader deciding that its major product could have no real future in the U.S. without direct investment.

Bosch's strategy, which may be the path eventually followed by Lucas, was based on opening a relatively modest assembly plant in South Carolina which originally put together parts manufactured in Germany. However, the number of domestically produced parts has been steadily increased as the company grew to know its market and trained a labour force to meet its requirements. By the end of last year the Charleston factory had been doubled in size and close to 70 per cent of its fuel injection equipment will soon be domestically produced. Meanwhile, Bosch has benefited from greater proximity to its U.S.

customers, which include General Motors, Ford and John Deere, and is expecting U.S. sales to reach \$250m. in 1980. Another vehicle-related area which could well feel the impact of direct foreign investment over the next few years is the tyre industry. An intruder, in the shape of France's Michelin group, is expected to have spent around \$15m. by the middle 1980s building eight to ten manufacturing plants in the U.S.

Michelin's first plant began producing passenger car tyres at Greenville, South Carolina, in 1975 and although the company says very little in public about its plans the scale of projected investment indicates a very serious assault on the U.S. tyre market. Renowned for its powers of technological innovation, Michelin supplied radial tyres which accounted for about 9 per cent of the Ford Motor Company's requirement last year. Rival American manufacturers cheerfully acknowledge that Michelin may snatch 10 per cent of the U.S. market "in a period of time" and predict that this will be at the expense of smaller U.S. producers.

Meanwhile, although the

impact of direct foreign investment on the motor industry still be in its formative stage, the consumer electronics sector—having the lash for new

Here the invasion has been predominantly through Philips and Magnavox, one of the U.S. consumer electronics companies. Japanese manufacturers now have a 25 per cent share, and it is still rising. In 1974 imports of Japanese colour TV sets accounted for a relatively modest 17 per cent of the market, but this had already been restricted by the U.S. trade scope for raising prices. General Electric, Sony, Admiral were all established offshore manufacturing facilities in Mexico and the Far East to cut labour costs.

At the same time, Japanese companies decided to throw towel and Matsushita, were able to purchase press—television assets of Motorola and Electronics in 1974.

Sony had already assembled plant in California, 1971, so these three Japanese companies placed to shelter from agreement which the Administration was seeking because of the out of home distressed industry. By 1976 the Japanese taking nearly 40 per cent of the U.S. colour TV market they agreed last year their exports to the U.S. 1.75m. units a year. This is considerable, considering that the 2.9m. sold in the U.S. remains to be seen. It remains to be seen if real protection the Japanese given the presence in the U.S. The latter will be strengthened this year joint manufacturing between General Electric, Matsushita and direct investment assembly facilities in Japan and Toshiba. Agreement with Japan specify the proportion of produced components in their U.S. product their competitive edge only partially blunted.

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FINANCE IN THE U.S. IX

The economic attraction

BASIC ECONOMIC changes in the relationship between the U.S. and other advanced industrial nations have been an important factor behind the surge of direct investment into the U.S. this decade.

But they have not necessarily been decisive in determining whether a particular company has sought a U.S. operating base. Decisions to invest have reflected equally the strengths and weaknesses of the individual companies—their financial, technological, and marketing positions as well as the ambitions and views of the people who have been managing them.

Attitudes

The latter are important because there is little doubt that—at least in the case of European investors who have played such a significant role—management attitudes towards political and economic developments in their home countries relative to attitudes in the U.S. have been important factors in investment decisions.

A common view is that much of the foreign direct investment into the U.S. in the past five years can be explained by relative changes in wage and exchange rates. It is argued that the U.S. has gone from being a high cost economy in the early 1960s, in terms of both wages and dollar values of assets, to being a relatively cheaper place in which to operate.

While this is generally true, here are exceptions which suggest that these factors are not the only key elements by any means, and that the explanation of the recent trend in direct investment into the U.S. is much more complex than this suggests.

Moreover, sharp upward movements in wages over the last ten years in the U.S. have not been accompanied by compensating gains in productivity, with the result that unit costs have been rising and whatever relative attractions the U.S. developed may be in the process of being eroded. Although given the sharp decline of the dollar, not limited so far as decisions about whether to export to or manufacture in the U.S. are being made.

The over-valuation of the dollar in the 1960s, relative to the currencies of the major industrial nations, was a growing incentive for countries like Germany and Japan to base their penetration of U.S. markets on expanding exports.

The overvaluation of the dollar in this period did, however, prepare the ground for the surge in direct investment in this decade. It enabled many corporations outside the U.S. to build up export trade and market experience which was later to become a platform for direct investment and the outflow of dollars from the U.S. at a time when foreign governments were committed to maintaining fixed exchange rates, and to provide the monetary stimulus to their economies which contributed to their in some cases inflationary growth. This growth, however, fostered the expansion of many businesses in industrial Europe and Japan (in some cases through mergers) to a size which enabled them to be able to feel ready to break into the U.S. market.

Since the beginning of the 1970s, with the breakdown in 1971 of the Bretton Woods system, the at first steady and more recently accelerating decline in the value of the dollar against other major currencies of advanced industrial nations has tended to shift the balance of advantage more in favour of direct investment in the U.S. for foreign corporations seeking to do business.

The intermittent weakness of the U.S. stock market has also helped to make acquisitions in the U.S. more attractive.

These general trends in the relationships between the U.S. and the economies of other industrialised nations have been important factors in investment decisions by foreign corporations. But they have not necessarily been decisive. In the case of Volkswagen's decision to locate a manufacturing plant in the U.S., no doubt rising unit costs in Germany and the appreciation of the Deutsche mark compared with the dollar have been important, perhaps key factors in its decision. On the other hand, the U.K. has not shared in the currency

appreciation against the dollar since the beginning of the decade—on the contrary. But this has not stopped U.K. companies investing heavily in the U.S. Indeed, between 1974 and 1976, U.K. companies were the most active foreign direct investors in mergers and acquisitions, and were again among the most active last year. The U.K. experience suggests factors other than broad international economic trends are important in explaining the scale of direct investment into the U.S.

These factors, while not independent of broad economic trends, were likely to relate to the particular positions of individual corporations.

It is probably no accident that the latest surge in direct investment into the U.S. began in early 1973—a period of increasingly rapid and in some areas speculative investment by U.S. businesses around the world. Then it would seem many corporations outside the U.S., which had grown to a size close to some of their main U.S. competitors, began to feel that the time was ripe and their resources adequate to enable them to expand and diversify into the largest and apparently most stable capitalist economy.

When such companies have looked at the U.S. market, however, they will have seen that whatever the broad international trends, their own decisions on where to allocate in the U.S. or on whether to expand by acquisition or joint venture or to go it alone with a new plant will have presented very complex decisions.

Foray

For companies making their first foray into the U.S. in particular, an acquisition has often been the most attractive, and in the past few years, the most popular route. It offers the investor the advantage of being able to evaluate opportunities through assessing a going concern as well as providing ready made management.

On the other hand, in spite of depressed stock markets acquisitions have not necessarily offered a cheap way into the U.S., especially over the past two years. Unilever's offer price for National Starch and Chem-

ical of \$485m. for all the equity represented a premium of 64 per cent. over the closing price before the move was announced. It also represented an all time high for National Starch shares and a multiple of 17 times earnings.

Bayer of Germany paid 16 times earnings to acquire Miles Laboratories when it offered \$47 a share for the company compared with a pre-bid price of \$25 a share. Nestle paid 24 times earnings for another pharmaceutical company with its \$42 a share offer—the pre-bid price was around \$20 a share. And Cadbury Schweppes has offered 17.6 times earnings for a confectionery manufacturer, Peter Paul, in a \$58m. bid.

One explanation for the high premiums being paid in acquisitions, partly on the grounds that it is cheaper to buy than to build. Thus, while share prices are depressed, the takeover market is not.

Many factors have contributed to the surge in foreign direct investment in the U.S. above historic levels, and there are many predictions that growth will continue in part because almost half of the foreign expansion in the country is financed from the retained earnings of the businesses already here.

On the other hand, if the U.S. were to go into a sharp and inflationary recession as some fear, and if this was accompanied by slow growth in the economies of the companies which have been leading the charge into the U.S., then it would be only reasonable to expect that as in 1975, the pace would slow again, since foreign direct investment, like domestic capital spending, is cyclical. On the other hand, the giant multinational businesses outside the U.S. are now much more able to break into U.S. markets and compete directly with rivals who, if not challenged, will perhaps begin to threaten them on their own markets.

S.F.

Most desirable target for the Japanese

WITHIN THE last decade Japan's outstanding direct investment in the U.S. has soared from a few hundred million dollars to well over \$4bn. and it seems safe to predict a fairly rapid increase in the future.

Japanese-operated factories in the U.S. are already turning out products ranging from soy sauce to television sets, and a recent survey by Japan's Ministry of International Trade and Industry found that the U.S. ranked first among potential areas of future investment being eyed by Japanese corporations.

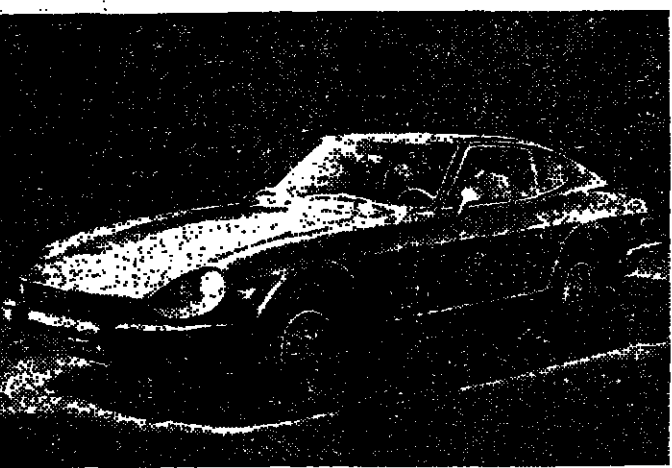
Japan's overseas investment strategy is to a considerable extent defensive in character. Of the \$19.4bn. outstanding as of March 31, close to 60 per cent. was in developing countries, where the primary aim has been—and continues to be—to ensure stable supplies of vital raw material (although, of course, another aim has often been to set up manufacturing facilities to take advantage of cheap labour).

In the advanced industrialised nations, notably the U.S., investment has gone heavily into commercial and services facilities, with the primary aim not of obtaining a great return on capital but of securing and expanding markets for exports of finished goods.

As the recent hue and cry over Japan's enormous trade surpluses with the U.S. and Europe have clearly shown, this strategy is outliving its effectiveness. In future, as far as the advanced countries are concerned, Japanese defensiveness is likely to take the form of more and more investment in manufacturing facilities, designed to head off protectionist measures by creating jobs rather than destroying them through exports.

Much of this investment can be expected to be made in the U.S. Production costs are no longer an obstacle in most sectors, following the surge in Japanese labour costs during the past ten years, and the huge appreciation of the yen to the present level of around 20 per dollar from 360 in 1971. Furthermore, the U.S. offers political stability, a huge and growing market and a plentiful supply of land sites and raw materials.

Europe can sometimes offer company was floundering when



The highly successful Datsun/Nissan 240Z sports car.

similar advantages, and will Matsushita first took it over—surely also see a rise in Quasar now expects to show a Japanese investment. But some Japanese businessmen make little secret of the fact that they feel their investment presence in manufacturing is "not really wanted" in some European countries, that European business attitudes are too conservative, and labour relations too difficult.

That feeling could have been strengthened by Hitachi Ltd.'s decision late last year to abandon plans to manufacture TV sets in Britain after it had failed to persuade trade unions the venture would not destroy more jobs than it would create.

Ventures

Japanese companies which have led the way with manufacturing ventures in the U.S. include Sony Corporation, with its colour television plant in San Diego, and Matsushita, which bought the Quasar colour television division of Motorola about four years ago.

Sony had to overcome some major obstacles, including union trouble, on the way to making the San Diego plant a successful operation. For Matsushita, the Quasar workforce was very attractive, since it was organised—rather than labour often is in Japan—into a company-based union, not linked with industry-wide union activity. (Non-union shops are clearly something which Japanese companies—fearful of the clout of the big U.S. unions—are keen to find when investing in the U.S.) After a difficult start—the company was floundering when

corporate ladder. One obstacle here is the Japanese system of seniority based on age, which clearly does not export well to the U.S. But even more important, the language problem and the inability to communicate easily with the bosses back in the Japanese head office often limit career opportunities for foreigners with Japanese companies.

Some Japanese firms say they would like to instal local nationals as presidents and top executives to run their overseas operations, but have difficulty finding the right men. The problem could become pressing in the U.S. in view of the tough legal measures which can be invoked against discrimination in employment.

Japanese vehicle manufacturers look sure to be prominent among the Japanese groups which in future will be testing the exportability of their management methods—and not just of their products.

Giants

Late last year Honda Motor announced its decision to build a motor-cycle plant in Ohio, which is expected to be completed by early next year; the company is also considering expanding the plant later for car production. Behind it are the two Japanese vehicle giants—Toyota and Nissan—which are generally expected to take the plunge into U.S. manufacturing in the not-too-distant future.

According to preliminary estimates by the Finance Ministry, Japan's overall direct investment overseas in fiscal 1977 which ended on March 31 fell to between \$2.5bn. and \$3bn. from \$3.46bn. in fiscal 1976, and from the record \$3.49bn. in fiscal 1973 (after which there was a plunge because of the impact of the oil crisis).

Last year's fall, Ministry officials say, reflected reluctance by Japanese companies to invest in either resource-related or manufacturing projects at a time when many of them are suffering from excess capacity and world economic conditions are so uncertain.

An improvement in the economic environment in Japan and in the rest of the world looks sure to bring with it a strong upsurge in Japanese overseas investment—with the U.S. a major recipient country.

By a Correspondent

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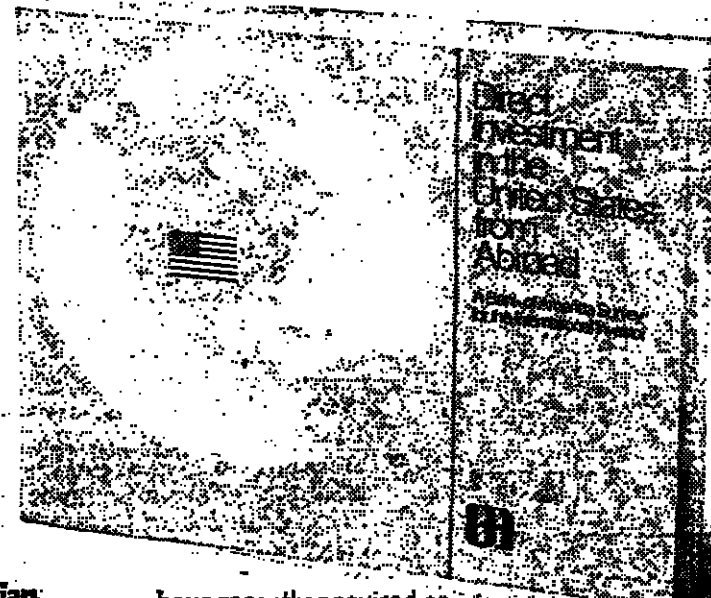
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FINANCE IN THE U.S. X

On these two pages are profiles of a selection of leading companies from Europe and Japan which have established a significant business presence in the U.S.

Matsushita

THE PILGRIMAGE to "MECA" has been long and profitable for Japan's largest electrical appliance and electronics manufacturer. MECA—the Matsushita Electronic Corporation of America—is the new Jersey-based holding company of Matsushita's growing American sales and manufacturing base.

The Japanese company's presence in the U.S. dates back to 1933 when it opened a branch office in New York, but MECA was created to market the company's Panasonic brand products in 1959. It became the Japanese giant's first overseas subsidiary. By 1977 Matsushita had set up 30 manufacturing companies and 24 sales companies abroad.

In the process the group managed to boost sales in the American market to over \$1bn. last year. About 40 per cent. of the total is ascribed to sales from U.S. production facilities and the other 60 per cent. to exports from Japanese factories which are still channelled through MECA to the U.S. market. MECA, moreover, has grown to be the largest Japanese employer in the U.S. with a payroll of about 5,000 compared with only 2,000 five years ago.

The cornerstone of MECA's growth has been its mushrooming sales of Panasonic, National, and Technics consumer goods. But the surge in the mid-1970s is a direct result of the Osaka-based company's overseas strategy mapped out in 1971-72



Mr. Akira Harada, president of MECA.

to bolster U.S. sales by producing colour television sets at an American factory. Convinced that the American market was already overcrowded with colour sets, Matsushita could not hope to compete on new TV technology with the likes of Zenith and RCA. Matsushita took on a new president for MECA, Mr. Akira Harada, and gave him the task of buying into a production facility.

Negotiations led to an agreement in 1974 whereby Matsushita bought the loss-making Quasar television division of Motorola lock, stock and barrel (at a still-undisclosed price).

Quasar Electronics Company was created as a subsidiary of MECA itself in 1974, and Mr. Harada faced two tasks: first, to rationalise the old Quasar division, which was overstaffed and not using the latest automated technology (in particular for welding TV circuitry), and second, to bolster MECA's

distribution network in the U.S. to sell Quasar products.

The arduous part of MECA's Quasar venture proved to be the streamlining of the old operation, which involved some union trouble, and although the parent company hoped that the Quasar division could be turning in a profit by fiscal 1976 the switch to the black took longer. According to officials in Osaka, the Quasar subsidiary registered a small but timely profit on its 1977 operations, and MECA anticipates a much greater return in 1978 as the Quasar brand (it is hoped) takes the place of some Panasonic direct exports from Japan which are subject to the orderly marketing agreement with the U.S. of last summer.

Matsushita television sets, made either in the U.S. or Japan, last year were the third largest in U.S. sales behind Zenith and RCA, and the company hopes to maintain that position despite export controls. But the company is also busy starting up sales of its VHS-type video tape recorders (VTRs) in the U.S. where it faces strong competition from Sony with its Betamax-type VTRs.

MECA's answer is a series of licensing and OEM (original equipment manufacturing) agreements with leading U.S. companies including RCA, Magnavox and Sylvania. Matsushita hopes to cover the market quickly enough with its own VTR system by recruiting U.S. allies just as Sony has done in its tie-up VTR agreement with Zenith. Similar jostling is going on in Europe, and Matsushita is counting on its supplies to U.S. companies (for sale under U.S. brands) to bolster demand for MECA's own Panasonic label in a growing world market.

It is a so-far untested marketing strategy, but one which, like the Quasar acquisition, will probably prove correct—and without having to wait three years to turn in a profit. MECA is pursuing a different strategy for sales of its facsimile communications equipment which will go on sale for the first time in 1978 exclusively under the Panafax label.

Douglas Ramsey

ANY DAY now the most symbolic piece of direct West German investment in the U.S. will begin production. Volkswagen will officially open its car manufacturing plant in East Huntingdon, Pennsylvania. By September 1978 the \$250m. facility will be turning out 400 VW Golfs (known locally as the Rabbit) per day and production thereafter will be doubled to take the plant up to its planned rate of 200,000 cars a year.

The development is symbolic because at the turn of this decade VW was exporting half-a-million cars a year to the U.S. and its "Beetle" was the epitome of the cheap European product in the high-wage U.S. market. The era of floating exchange rates and the inexorable rise of the Deutschmark put paid to that situation. Today VW has to manufacture in the U.S. if it is to remain price competitive.

VW is going to continue to make 40 per cent. (by value) of its Rabbits in West Germany—the major mechanical components like engine, transmission and steering. The body will be built almost entirely out of American-made parts and the company has bought a metal stamping plant in Carolina to help with the supply of sheet metal components.

Volkswagen



Mr. Toni Schmücker, chairman Volkswagen.

Apart from the economics of VW in Wolfsburg see manufacturing—where it is the other attractions in local manufacturing and longer work-hours of the American rising danger of protectionism, worker, rather than his hourly. It will benefit from the flex-wage, that tip the scales in favour of the U.S.—the manage- close to the market. VW execu-

tives explain that it took three months for the cars from Germany into the U.S. to react to changes in conditions there.

Volkswagen sold Rabbits in the U.S. in 1976 to sell at least 100,000 more again this year. Additionally sold 100,000 models, production of the U.S. is not at all envisaged. The company to sell the entire output of U.S. plant within the 51 the time production has 200,000 units per year.

VW was vigorously w State authorities. It b plant with the help of a \$40m. loan bearing into the first 20 years of just cent. This was only a series of financial indu with which Penna swayed the VW decision direction.

The recent fall of the has underlined the con of VW's decision to build U.S. It remains to whether even U.S.-breg will be able to sur strong Japanese and competition that h developed in the A small car business.

Nicholas Cole

Hanson



Sir James Hanson, chairman, Hanson Trust.

OF ALL the U.K. companies which have invested in North America during recent years, Hanson Trust has arguably been the most aggressive and the most successful to date. Just over four years after its initial investment—the £13.7m. purchase of a fishing and animal feeds business—Hanson has an operation with annual sales running at over \$1bn., and its overall operating profile has been completely transformed.

Thus its U.S. interests represented about two-thirds of the \$67m. of shareholders' funds in the last balance sheet. North America accounted for £15m. of the group's £24.4m. profits total last year.

This proportion is set to rise further. Its most recent proposal, a merger between its Hygrade Food subsidiary and the publicly listed Bluebird Inc.—which would have given it a quoted vehicle on the New York Stock Exchange—has fallen through after several months of negotiation. But Hanson is now well on the way to completing the outright purchase of another publicly quoted foods group for \$29m.

In its early stages Hanson's U.S. expansion was a high risk affair. Its acquisitions were in cyclical industries, and were financed with dollar borrowings at a time when sterling was falling rapidly. If one of them had

gone badly wrong, and had required refinancing from instalments, and it generated London at the official rate, the cost could have been devastating. But there have been no such disasters. One reason for the group's success is that its initial purchase proved to be an abso-

lute winner. It was financed by lute winner. It was financed by required refinancing from instalments, and it generated London at the official rate, the cost could have been devastating. But there have been no such disasters. One reason for the group's success is that its initial purchase proved to be an abso-

St. Gobain

SAINT-GOBAIN-Pont-a-Mousson company, with 1977 sales of ranks as France's largest private Frs.31.8bn. Half these sales were made abroad, as were no less than 96 per cent. of net profits of just under Frs.600m. Its main vehicle in the U.S. is the Valley Forge-based Certain-Teed Corporation in which it holds a majority stake and which makes fibreglass products, building materials and piping. The U.S. accounted for 12 per cent. of consolidated sales and 17 per cent. of net profits.

Saint-Gobain's involvement in the U.S. is a long one, going back to the late 18th century when it was already an exporter of glass. Its first investments in the U.S. came after World War II when it bought a string of small glass manufacturers.

It was not until the early 1960s that Saint-Gobain decided to make a serious attempt to expand in the U.S. market. To consolidate its strength it merged its various glass concerns and set up a brand-new flat glass plant based on the improved mechanical polishing technology it had developed in France.

It was a case of instantaneous obsolescence. Pilkington's float process came on to the market, not only destroying the validity of the American investment but necessitating an enormous effort of reconversion in the French company's European plant. At the same time the violence of the reaction by American companies to its encroachment in the U.S. market surprised Saint-Gobain.

So much for Saint-Gobain's first adventures. Meanwhile Pont-a-Mousson, at this time an independent cast-iron pipe manufacturer, had carried on a desultory trade with the U.S. dependent largely on monetary factors. Its main investment was immediately after World War II when it bought a foundry in Virginia.

By the mid-1960s both Saint-Gobain and Pont-a-Mousson recognised the need to tackle the U.S. market but neither had the resources to do so.

What made the situation worse was that Saint-Gobain was running scared in world markets before the big American multinational glass manufac-

turers. Although the French company had licensed its fibre-glass technology to Owens Corning of the U.S. it was the American company which held the sales initiative. Conversely, Saint-Gobain itself was the licensee of Owens' fibreglass reinforcing materials technology. The French company decided that it must seek expanded outlets for fibreglass insulation products.

The scene changes now to the U.S., where the Certain-Teed Corporation, with solid growth in the roofing materials sector, was looking for new strings to its bow. It had made an international debut when it linked up with Turner and Newall, the British company making over its asbestos pipe interests in the U.S. to the U.S. company in return for an 11 to 12 per cent. stake in Certain-Teed's capital.

Certain-Teed was already a very big distributor of fibreglass insulating materials, and it tried to develop its own interests in this field by buying up small U.S. manufacturers. The technology was inadequate and Owens, the main Certain-Teed supplier of these materials, took umbrage.

Thus in 1967 Saint-Gobain was looking for an American partner in the insulated fibre-glass products area. Certain-Teed was looking for technology in the same field. They came together in a 50-50 joint venture in which the American company provided most of the physical assets and Saint-Gobain the technology and patents.

In 1973 the French company lifted its stake to 32 per cent. via a tender offer on the New York Stock Exchange. The following year Certain-Teed

concentrated on buying at a discount, especially early stages of its U.S. ment. This has obvious tons about the nature businesses it has been pick up—Hanson has used in volatile indus a low point in their cycle—but it has me its gearing ratios in have been much low would have been the it bought so-called "businesses."

Finally Hanson has support of a strong sheet in the U.K. One si moment came in the of 1975 when it raise through a rights issu proceeds could not ferred to the U.S. be exchange control reg but the issue bought debt equity ratio to which persuaded U.S. that the group was further support.

The group's ambit not yet stated. It is ticularly anxious to publicly quoted subs the other side of the although its attempt find shows that it is to contemplate such a necessary Meanwhile, remains Hanson's "p vestment area."

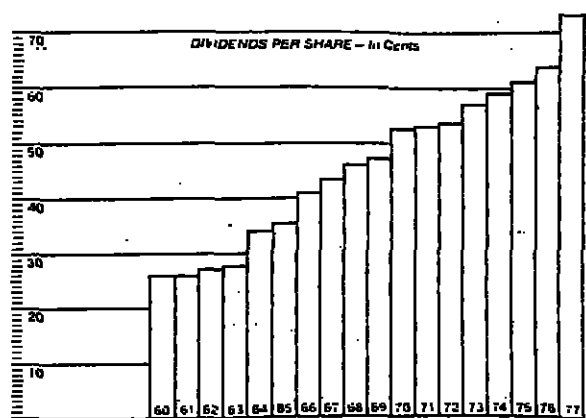
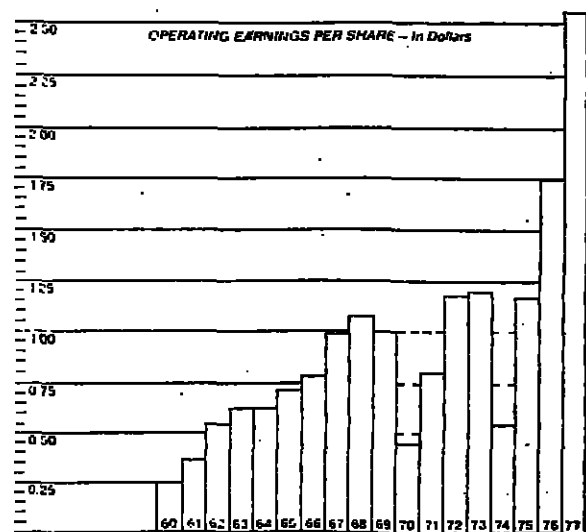
Richard La



Matsushita workers at morning assembly.

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Edited by Dennis Sutton

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Beecham

BEECHAM, the British pharmaceutical and consumer products group, is no newcomer to the U.S. market both in terms of investment and sales. Starting with Brylcreem before World War II, Beecham has gradually built up its U.S. presence to the point where North and South American sales now account for about a fifth of its world turnover of \$820m.

The company's activities divide quite cleanly into pharmaceutical and consumer sales. On the consumer front Beecham relaunched Brylcreem in the U.S. after the war, and during the fifties built this up into a brand leader. In the 1960s it began to make and market Macleans toothpaste in the U.S.

In April 1971 the company acquired for \$55m. S. E. Massengill, a company whose main products lay in the pharmaceutical area but which contributed a well established line of feminine hygiene products to Beecham's U.S. consumer sales. A year ago Beecham made its largest ever investment in the U.S., buying the Calgon consumer products business for \$81m. from its pharmaceutical rival Merck.

The most attractive product here was Cling Free, an anti-static fabric softener, backed by a Calgon range of detergents and water softeners, and an established cough mixture and throat lozenge.

The interesting thing about this growth in the U.S. consumer business is Beecham's evident ability to thrive in what is normally considered to be the land that sets the pace in consumer marketing techniques.



Mr. G. J. (Bob) Wilkins, chairman and chief executive Beecham Group

Meanwhile Beecham has built its pharmaceutical marketing presence rather than its products. To-day the company's most important pharmaceutical product is probably Amoxycillin, a broad spectrum antibiotic.

Beecham also has a growing veterinary business in the U.S. It expanded this recently with the purchase from Rohm and Haas, a U.S. chemicals company, of its veterinary and animal health interest for \$9.5m.

Nicholas Colchester

Siemens

SIEMENS, one of the largest electrical and electronics groups in the world has chosen a cautious step-by-step approach to investment in the U.S. But there can be no doubt that in the past 18 months the pace of its infiltration into the U.S. market has quickened.

In this period it has purchased 80 per cent of Litronix, a California manufacturer of semiconductor and optoelectronic devices and 20 per cent of Advanced Micro Devices, a growing maker of integrated circuits. It has formed a joint venture, called Silecor with Corning Glass Works, to make optical fibre communications cable, and a second joint venture with Allis-Chalmers called Siemens-Allis which will sell electrical switchgear and other power transmission equipment.



Dr. Bernard Plettner, chairman, Siemens.

If this suggests rather a fragmented approach to the U.S. market that is exactly the way the Siemens top management would have it. Siemens has an extremely broad product range and each of its product divisions has a high degree of autonomy. Siemens' tendency towards U.S. investment is the result of independent business strategies of several Siemens divisions.

The result is that instead of making a few headline-hitting acquisitions or investments, Siemens is moving less conspicuously into the U.S. than other European companies, and often by way of co-operation rather than by going it alone.

After a slow start in the U.S. in the 1950s, when the company concentrated on medical equipment sales and then a gradually growing list of other Siemens products, there was something

of a turning point in 1970. In that year Siemens established its first corporate headquarters in the U.S. Its KWU subsidiary (at that time 50 per cent owned) also took a 50 per cent interest in Allis-Chalmers Power Systems—a joint venture to make power generation equipment.

This last venture is attracting some attention in the U.S. at the moment because it seems that KWU, the Siemens subsidiary and Germany's main maker of nuclear power stations, may be about to build a plant in Florida for the manufacture of turbo-generators. This would indeed be a major step for Siemens, but sources at the headquarters of the company in Munich insist that a final decision on this plant is dependent on some upturn in the U.S. market for generating equipment.

But while Siemens weighs its chances in the U.S. in this traditional area of German engineering skill, it is forging ahead in its campaign to buy into areas of technology where America excels. The acquisition last November of its stake in Advanced Micro Devices was the culmination of several years of looking for the right way into the vital business of integrated circuits. The two companies are now to form a new company, 60 per cent owned by Siemens, and called Advanced Micro Computers. It will produce a full line of micro-computer systems.

Nicholas Colchester



Bayer AG's complex at Leverkusen, W. Germany, houses the group's main factory for chemicals production and its administrative and sales headquarters as well.

Unilever

TWO YEARS of intense effort to complete an acquisition which only stands to increase earnings by about 1 per cent may sound like a quixotic use of management time. But when the deal is one of the biggest ever transnational takeovers—as is Unilever's proposed \$485m. offer for National Starch and Chemical Corporation of New Jersey—then there are bound to be a few complications.

When Unilever decided that it had to increase the U.S. proportion of its international portfolio of business, its first problem was to identify a purchase that would be big enough to make a difference, and yet which would not lead to trouble with the antitrust authorities. Greenfield investment on a really significant scale was thought to be too risky. Its existing U.S. interests in detergents, toilet preparations and tea were already big enough to bar any purchases in these areas, and an attempt to buy a foods or consumer products business might have been opposed by the U.S. authorities under the doctrine of potential entry.

At the same time, although the group was prepared to widen its industrial base, it was not willing to move into completely unknown territory.

National Starch was one of a dozen companies on Unilever's list (it was not the biggest) and its qualities included strong management, a good profit record, availability, and lines of business which Unilever knows something about both as a consumer and as a chemical manufacturer outside the U.S. Final antitrust clearance has yet to be obtained, but is not thought to be a serious problem.

Preliminary talks started last summer, and the proposed has been agreed laying down terms were announced in mid-



Sir David Orr, chairman, Unilever

December. Since then, the main groups should be organised prior to completion. Preparatory work has gone ahead on the various proxy filings required by the Securities and Exchange Commission.

Altogether not far short of ten separate teams of lawyers have nibbled at the deal at one stage or another. Total expenses seem likely to exceed \$5m.

If all goes according to plan, National Starch's shareholders will be asked to approve the deal sometime in June. If anything, the delay may well have made them more compliant than otherwise. When it was announced, the price offered by Unilever was about 70 per cent above earlier market levels—and since then the Dow Jones Index has dropped by nearly a tenth.

Richard Lambert

Bayer

THE CHEMICALS industry has for long been among the leading West German investors overseas. The rise in the value of the Deutsche mark and the decline of the dollar, coupled with steeply increasing labour costs and environmental protection overheads, has only served to increase the impetus in foreign investment.

Of the three West German chemical giants—Hoechst, Bayer and BASF—Bayer has devoted more of its resources to overseas investment. It is heavily dependent on its foreign turnover. Close on 60 per cent of the parent's sales are generated abroad, while nearly 70 per cent of total group sales come from outside the Federal Republic.

Last year the group's investment world-wide amounted to some DM1.7bn. (\$454.55m.) of which a hefty chunk went overseas. The United States received a major share of this with the strong point being the group's \$251.6m. acquisition of a 97 per cent interest in Miles Laboratories, manufacturers, among other things, of Alka Seltzer.

Bayer, whose turnover in the first nine months of last year rose 2.1 per cent to DM16.3bn. (\$4,333m.), now has three major US subsidiaries which in 1976—the latest figures available—reported sales of a total of \$1.16bn. The other two are Mobay Chemicals Corporation of Pittsburgh and Cutter Laboratories of Berkeley, each 100 per cent owned by the group through its U.S. holding company, Rhinchem Corporation.

While the decline in the value of the dollar has done little for Bayer's Deutsche mark profits, it has enabled the group—like many other West German industrial concerns—to invest in the U.S. at what in D-mark terms at least, are very attractive prices. Miles Laboratories cost Bayer \$47 per share, well up on the original \$40 offer. Although this

price raised eyebrows in some quarters, it acquired what analysts have rated as a good medium term investment provided management can achieve its goal of raising return on investment.

Bayer's record in this field has been good. When it acquired Cutter Laboratories in 1974, for instance, the U.S. group was a loss-maker. By 1976, however, it turned in pre-tax profits of \$6m. on sales of \$163m.

Miles is strong in pharmaceuticals, diagnostics, food preparations and special bio-chemical products and fits well in to the Bayer nest. With manufacturing facilities in 21 countries, it offers considerable scope for rationalisation—an area in which the West German chemicals industry, perforce of necessity, is expert.

Bayer's interest in the U.S. market—after all, the world's largest—is likely to continue as the decline of the dollar is making it increasingly difficult to compete from its West German production facilities. In Deutsche mark terms, personnel costs have increased by 69 per cent in the five years since 1973. This is an average of 11.1 per cent a year and a very steep rise indeed in a country where the inflation rate has been well below the European level. Furthermore the effects of this have been gravely exacerbated by the rise in the value of the Deutsche mark and the decline of the dollar.

During the past 12 months the parity of the dollar against the D-mark has fallen from nearly DM2.40 to about DM2 and no real end to the decline is yet in sight. This has left West Germany's chemicals majors with precious little alternative but to channel an increasing proportion of their capital investment overseas.

Guy Hawtin

Sixty minutes of sound advice can save months of searching for the right location in the States.

It's a safe bet that, like the average European businessman, you're aware of an increasing number of European companies opening offices in the United States.

What may surprise you, though, is that a growing number are small firms, companies not generally regarded as "multi-nationals".

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"Sound Advice" is more than a dry listing of facts about locating in the United States. It is a compendium of personal advice, from experienced businessmen about a subject where it is often difficult to get advice.



(We asked the Chief Executive Officers of companies that had successfully located in the United States what a businessman just coming into the market should look for:

"Sound Advice" contains the comments of 1.) Robert Rose, Manager of Technical Services of the North American Division of Kockums Chemical, 2.) Frederick Bley, President of Optical and Electronic Research, Inc., 3.) Jack Leonard, Chairman of Eurotherm Corporation, and 4.) Roland Westerdal, President of Bilsom International Inc.)

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Is it difficult to find the kind of employees you will need?
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What are the advantages of being located near the national government?



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CAVENHAM INTERNATIONAL B.V. U.S. \$50,000,000 7 1/2 per cent. Guaranteed Bonds due 1987 Issued and partially guaranteed by CAVENHAM LIMITED and GENERALE OCCIDENTALE	\$100,000,000 Pacific Power & Light Company First Mortgage Bonds 8 1/4% Series due November 1, 2007			13,357,000 American Depositary Shares Representing 13,357,000 £1 Units of Ordinary Stock The British Petroleum Company Limited	Wacoal Corp. (A Japanese Corporation) 1,200,000 American Depositary Shares 6,000,000 Shares of Common Stock
5,000,000 UNITS American Airlines, Inc. 5,000,000 SHARES OF \$2.1675 (10% DIVIDEND) PREFERRED STOCK WITH WARRANTS TO PURCHASE 5,000,000 SHARES OF COMMON STOCK	458,350 Shares Lucky Stores, Inc. Common Stock			701,389 Shares WellTech, Inc. Class A Common Stock	2,750,000 Shares Manufacturers Hanover Corporation Common Stock
5,000,000 Shares TEXAS UTILITIES COMPANY Common Stock	General Foods, Limited (Incorporated under the laws of Canada) Can. \$25,000,000 8 1/2% Notes 1984			\$20,000,000 United Bank Corporation of New York 7 3/4% Notes Due June 15, 1987	1,200,000 Shares Levi's Levi Strauss & Co Common Stock
\$40,000,000 U.S. BANCORP 7 1/4% Notes Due February 15, 1987	\$100,000,000 Inter-American Development Bank 8 1/4% Twenty-Five Year Bonds of 1977, due June 1, 2002	\$125,000,000 Province of Saskatchewan (Canada) 8 1/2% Debentures Due 2007		\$50,000,000 Republic of Finland 8 1/2% External Loan Bonds Due 1992	Ford Motor Credit Company of Canada, Limited Can. \$20,000,000 8 1/4% Guaranteed Notes due May 15, 1984 Can. \$20,000,000 8 1/4% Guaranteed Notes due May 15, 1987 Unconditionally Guaranteed as to Payment of Principal and Interest by Ford Motor Credit Company
\$50,000,000 Caisse Nationale des Autoroutes 9 1/4% Guaranteed Bonds Due March 15, 1997 Unconditionally guaranteed as to payment of principal, premium, if any, and interest by The Republic of France	\$100,000,000 Household Finance Corporation 8.20% Debentures, Series 4F, due September 15, 2007			\$50,000,000 Public Service Company of Indiana, Inc. First Mortgage Bonds, Series Z, 8 1/4% Due October 1, 2007	\$100,000,000 Household Finance Corporation 8.45% Senior Subordinated Debentures, Series 1M, due January 15, 1997
\$100,000,000 Ford Motor Credit Company 7 3/4% Subordinated Notes due July 1, 1989	\$75,000,000 UT Credit Corporation 8 1/4% Series B Sinking Fund Notes due July 1, 2002	\$25,000,000 The Potomac Edison Company First Mortgage Bonds, 8 1/4% Series Due 2007	\$200,000,000 PACIFIC GAS AND ELECTRIC COMPANY First and Refunding Mortgage Bonds SERIES 77A, 77B, 1982 FEBRUARY 1, 2008	\$60,000,000 Gulf United Corporation 8 1/4% Sinking Fund Debentures due July 15, 2007	\$125,000,000 Southern California Edison Company 8 1/4% First and Refunding Mortgage Bonds, Series HH, Due 2008
\$50,000,000 American Credit Corporation 8 1/4% Senior Debentures due January 15, 1997	\$150,000,000 Michigan Bell Telephone Company Thirty-Eight Year 8 1/4% Debentures, Due June 1, 2015	250,000 Shares Intermountain Gas Company Common Stock	\$50,000,000 Walter Kilde Overseas Finance N.Y. (a wholly-owned subsidiary of Walter Kilde & Company, Inc.) 8 1/4% Guaranteed Notes due July 1, 1985 Unconditionally Guaranteed as to Payment of Principal, Premium, if any, and Interest by Walter Kilde & Company, Inc.	\$50,000,000 Allstate Financial Corporation 7% Senior Notes due April 15, 1987 8 1/4% Subordinated Notes due April 15, 1987	\$50,000,000 The May Department Stores Company 7.95% Sinking Fund Debentures due July 15, 2002
\$300,000,000 Sears, Roebuck and Co. 7 1/4% Sinking Fund Debentures due February 1, 2007	750,000 Shares Shaklee Corporation Common Stock	\$350,000,000 South Central Bell Telephone Company Thirty-Eight Year 8 1/4% Debentures, Due November 1, 2015	\$100,000,000 Kingdom of Norway 7 1/4% Notes Due June 15, 1982	\$50,000,000 Beecham Financing B.V. U.S. \$30,000,000 8 1/4% Convertible Guaranteed Bonds 1992 Guaranteed as to payment of principal, premium, if any, and interest by Beecham Group Limited	\$50,000,000 Electricité de France 8 1/4% Guaranteed External Notes due June 1, 1987 Interest payable June 1 and December 1 Payment unconditionally guaranteed by The Republic of France
\$45,000,000 West Penn Power Company First Mortgage Bonds, Series CC, 8 1/4% Due December 1, 2002	\$75,000,000 Baltimore Gas and Electric Company 8 1/4% Series Due September 15, 2007 First Refunding Mortgage Bonds	\$100,000,000 Ford Motor Credit Company 7.85% Notes due March 1, 1985 100,000,000 8 1/4% Debentures due December 1, 2002 100,000,000 8 1/4% Subordinated Debentures due December 1, 2002	\$75,000,000 Central Power and Light Company First Mortgage Bonds Series O, N, S, due October 1, 2007	\$50,000,000 San Diego Gas & Electric Company First Mortgage Bonds, 8 1/4% Series Q due 2007	\$100,000,000 Carolina Power & Light Company First Mortgage Bonds, 8 1/4% Series due October 1, 2007
\$150,000,000 Manufacturers Hanover Corporation 8 1/4% Sinking Fund Debentures Due August 15, 2007	\$60,000,000 ENSERCH CORPORATION 8 1/4% Sinking Fund Debentures Due 2002	\$13,000,000 Interstate Power Company First Mortgage Bonds, 8 1/4% Series Due 2002	\$75,000,000 Central Power and Light Company First Mortgage Bonds Series O, N, S, due October 1, 2007	\$50,000,000 San Diego Gas & Electric Company First Mortgage Bonds, 8 1/4% Series Q due 2007	\$100,000,000 Carolina Power & Light Company First Mortgage Bonds, 8 1/4% Series due October 1, 2007
\$50,000,000 The Southland Corporation 8 1/4% Sinking Fund Debentures due February 15, 2002	\$25,000,000 BAKER INTERNATIONAL CORPORATION 7.55% Notes Due 1987	\$100,000,000 American Hospital Supply Corporation 7 1/4% Debentures Due 2007	\$250,000,000 CITICORP 8 1/4% Notes Due July 1, 2007	\$50,000,000 Harte-Hanks Newspapers, Inc. Common Stock	\$275,000,000 Southern Bell Telephone and Telegraph Company Forty Year 8 1/4% Debentures, Due May 1, 2017
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\$200,000,000 Home Savings and Loan Association 7 1/4% Mortgage-Backed Bonds, Series A, Due June 15, 1982	\$150,000,000 Commonwealth Edison Company First Mortgage Bonds, Series 36, due June 1, 2007	\$100,000,000 TOKYU DEPARTMENT STORE CO., LTD. (Incorporated in Japan) U.S. \$15,000,000 6 per cent. Convertible Bonds 1992	\$60,000,000 Jersey Central Power & Light Company First Mortgage Bonds, 8 1/4% Series due 2007	\$100,000,000 Alabama Power Company First Mortgage Bonds 8 1/4% Series due July 1, 2007	\$180,000,000 Commonwealth Edison Company First Mortgage Bonds, Series 36, due January 15, 2007
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\$100,000,000 Motorola, Inc. 8 1/4% Sinking Fund Debentures due October 1, 2007	300,000 Shares Texas Power & Light Company 8 1/4% Preferred Stock, Cumulative	450,000 Shares The Dexter Corporation Common Stock	\$100,000,000 Allegany Power System, Inc. Common Stock	\$100,000,000 Stanley Electric Co., Ltd. (Incorporated in Japan) U.S. \$20,000,000 6 per cent. Convertible Bonds 1992 Unconditionally Guaranteed as to Payment of Principal and Interest by European Depositary Bank	

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هكزايم النهر

Another bite at the HS-146 feeder-liner

By MICHAEL DONNE, Aerospace Correspondent

BRITISH AEROSPACE'S re-est to restart the HS-146 feeder-liner aircraft programme is a move intended to revitalise the flagging fortunes of at least part of the aircraft industry, in this country, and also, it is hoped, the nationalised group on its way to a brighter future in the world commercial aircraft market. The Government is expected to reply to the request.

The project was first begun in 1973, on a joint Government and Hawker Siddeley Aviation investment of £80m, at fixed price, 1972, prices. Only a year later, however, Hawker Siddeley pulled out, changing its mind on the project's costs and prospects in the light of the world-wide economic recession that followed the oil crisis of late 1973. As a result, the Government withdrew its own investment. Subsequently, under trades union pressure, the project has been put barely "tickling over", with limited injection of Government money for design work, against the day when it might be possible to restore the aircraft to full development and production.

British Aerospace, formed from the nationalisation of Hawker Siddeley Aviation and other aircraft companies, (which Hawker Siddeley Dynamics and other aircraft companies, now believes at the world market situation has changed sufficiently to justify reviving the venture, and wants Government approval not probably also eventually the Government cash) for it. When first mooted in 1973, the HS-146 was described as a "good neighbour" jet, aimed at the market for a quiet, low-noise (70-100 seats) type of aircraft capable of using grass strips, with low noise levels,

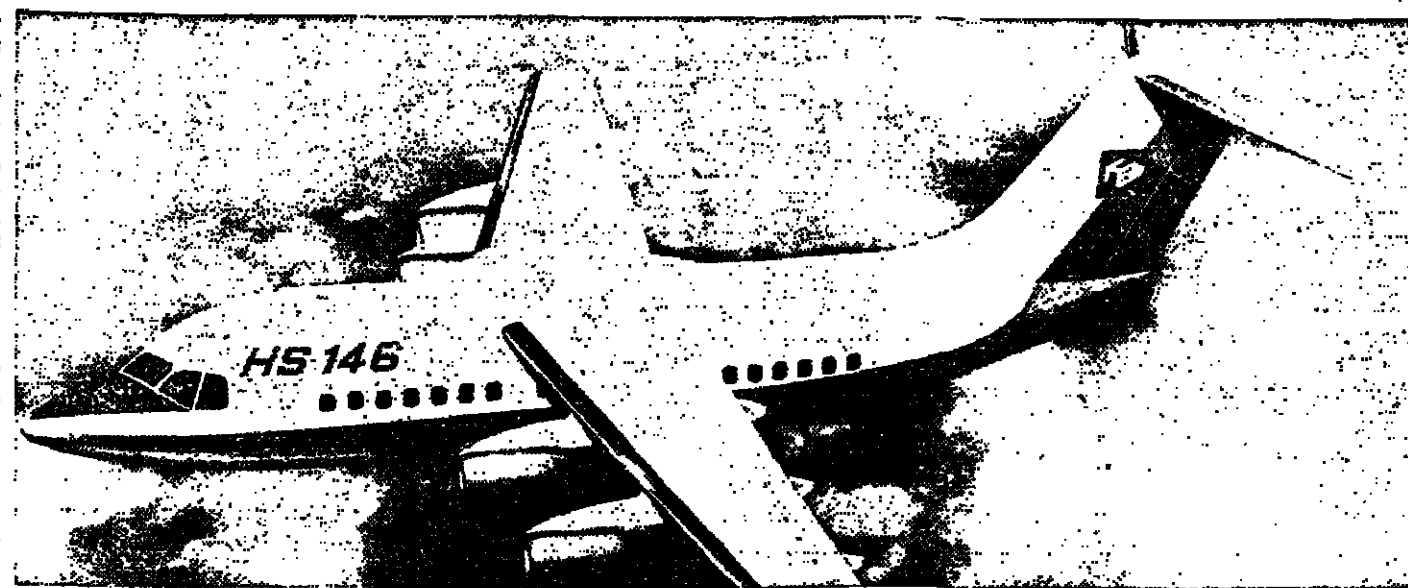
bringing bus-stop-type air service to many communities throughout the world which either had previously no air services at all or had been obliged to make do with piston-engined or turbo-prop airliners. The HS-146 is a four-engine, high-wing aircraft, and is intended to fly at 500 mph over distances of up to 1,200 miles, although most of its stages are likely to be in the 100-500 miles, or so, category.

The request for approval to restart the venture is significant for several reasons. First, it is the initial move in what will probably be a four-stage plan by British Aerospace to revitalise Britain's flagging civil aircraft industry (the other measures, to be taken later, will include decisions on a new 120-seater version of the BAC One-Eleven; on a new 180-seater, perhaps with Western Europe or the U.S.; and finally on a 200-seater, such as the B-10 version of the European Airbus).

20,000 jobs

Secondly, although the HS-146 plan is not intended merely to bolster employment in the former Hawker Siddeley factory at Hatfield and elsewhere, where work on existing civil ventures is running down, a go-ahead will undoubtedly revolutionise employment prospects. At peak manufacturing point, the HS-146 programme is likely to provide jobs for up to 20,000 aerospace industry workers, depending entirely on how well the aircraft sells in world markets. Without it, undoubtedly some of those workers would find themselves redundant later this year.

Third, the decision to seek a go-ahead reflects British Aerospace's confidence in the long-term prospects for a jet of this



British Aerospace believes its relative cheapness, 500-mph performance and 1,200-mile range would make the HS-146 an ideal Third World "bus-stop" jet.

type. So far, the group has published no figures to support its application to the Government, but it is believed to feel that there could be a world market for around 1,200 of these feeder-liner types over the next ten years or so, of which about half might be new or second-hand Boeing 737s or Douglas DC-9s, and the rest new aircraft of other kinds, including Fokker F-28s, Canadian DHC-7s, as well as HS-146s. British Aerospace feels that if it can only win orders for 300 aircraft, it will not be doing badly. It is also hoping for military market for the aircraft.

Much, of course, will depend upon how heavy the investment in the programme will be. The investment in the original four years, but now, four years later, it is not likely to be less than £200m., and may well be more, depending upon how inflation runs over the next four or five years before the

aircraft is likely to enter service. The Government, having been left holding the baby once before, after Hawker decided to withdraw unilaterally, will want to be reasonably assured that any funds invested in the revived programme, whether British Aerospace's own money or Government launching aid, or both, is not likely to be wasted on a programme with limited market potential.

The Government will also have to take into consideration the fact that the HS-146 is only one—probably the smallest—of several major investment programmes sought in the aerospace industry for the next five years, that collectively will cost about £1bn. and perhaps even more. These include the other aircraft programmes already mentioned, and in addition several major new engine programmes, such as the Rolls-Royce 535 version of the RB-

211, aimed at the new Boeing "family" of jets; the RB-432, an engine in the "middle thrust" range that could be used in future versions of the One-Eleven; and the RB-401, a new small engine for business jets (and perhaps also light combat aircraft). While British Aerospace will find a substantial share of this cash from its own resources, it is clear the Government will also be asked to subsidise some of it, and it cannot afford to waste a penny. Thus, the memory of earlier ventures started with high hopes but which came to little or nothing, the Government will need to be convinced of the validity of all British Aerospace's predictions about costs and markets, before committing itself. The manufacturer takes the view that, in spite of the fact that one of its original rivals, the VFW-614, has recently been cancelled for lack of orders, and that another,

the Fokker F-28 Fellowship, is selling only slowly, there is still a market for a new small aircraft of this type, that can be built quickly with mainly off-the-shelf components (including the four U.S. Avco Lycoming ALF-302H jets), and requiring little in the way of advanced technology, so that it will be simple, rugged, reliable and, above all, cheap. So far, British Aerospace has not published any reasons for this conviction, but the Government will want to be given chapter and verse for the group's confidence that it can succeed where one of its competitors has failed, and another has made only comparatively slow progress. Unless and until British Aerospace provides this information, there is bound to be a suspicion that the HS-146 is being urged on the Government as an "employment booster" rather than a viable project in its own right.

One factor in favour of the HS-146 is that it is a programme the U.K. can get on with quickly, without having to become involved in long and difficult international negotiations on possible collaboration. While originally it was envisaged that there might be some collaboration with European companies on the venture, the aim now is to get on with it entirely in the U.K., except for the engines, or where components are bought off-the-shelf overseas. Thus, it will be open to foreign companies to tender for contracts to supply equipment items, and they could get the business if they undercut British component suppliers.

Cheap

Keeping the cost down is vital if British Aerospace is to win the orders it needs from countries which cannot afford expensive aeroplanes, but still want something cheap and quickly available. British Aerospace sees nothing wrong in developing an aircraft of this kind without direct European collaboration, which is being reserved for the bigger ventures. One criticism that may be levelled against the venture—as it was originally—is that it uses an American engine. The reason is that neither in 1972, nor now, was or is there a British engine available in the same power-bracket (about 6,500 lbs of thrust). At this stage, the Rolls-Royce-Saunders-Roe 535 series which powered the VFW-614 is too large (about 8,000 lbs), and its future is also uncertain. The RB-401 is too small (about 5,500 lbs thrust) and is not yet developed. Avco Lycoming ALF-302H is available, and is derived from the military T-55 engine which has already logged well over 3m. hours of flying.

Overall, British Aerospace appears confident that the HS-146 will ensure that a substantial part of the U.K. aircraft industry will retain a high level of capability in aircraft design, development and manufacture; prevent any rundown of labour in parts of the industry where existing workloads are thinning rapidly; and in effect underpin the industry, supplementing the additional bigger ventures that may be initiated in the near future.

Because a great deal of work on the venture has already been done in the past four-year "tick-over" period, it is likely that once Government approval for a go-ahead is given, progress could be rapid, with final design moving into top gear in the latter part of this year, and aircraft coming off the line in about two to three years time, around 1980-81, and entering airline service in about 1982. If the world demand expands the way British Aerospace hopes and believes it will, the programme probably could be accelerated.

But British Aerospace believes that one of the major points in the HS-146's favour is that it will virtually be in a class of its own—the only really new, cheap feeder-liner and bus-stop jet designed especially for Third World markets—and that if allowed to go ahead, it could establish a commanding lead in world markets that could perhaps make it unbeatable. It is a risk, but in British Aerospace's view a calculated one. Lord Beswick, British Aerospace's chairman, has always made it plain publicly that he wants every new project undertaken by the group to be commercial, earning profits. With the HS-146, he feels the group has its first real chance since nationalisation of proving the point.

Letters to the Editor

The future for coal

On the Chairman, National Coal Board. Sir—Ray Dafter's article on the coal industry in the March 31 issue of the *Financial Times* is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read. The article is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

He estimates that "10 years or more" will be needed to bring the coal industry back to its former level. This is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

In due course coal will undoubtedly have a new role to play as a reserve fuel for power stations. This is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

Research into management

On the director, The Centre for Management Research. Sir—Readers of your March 30 issue will be interested to know that the Centre for Management Research is currently conducting a research project into reasons for differences in performance between companies. This is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

The project and its conclusions do not relate only to the few companies mentioned in your column, but to a much wider range of companies. This is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

Busted bonds

From Correspondent R. D. Ross, RN. Sir—Readers of interest in the collection of Provincial Notes (April 1). In his article he referred also to the collection of "worthless bonds" and repeated an opinion that there were too many of these around to make their collection worthwhile. This is a most interesting and well-written piece of journalism. It is a pity that it is not more widely read.

someone's pet theory, but on a painstaking investigation of the actual facts such as was carried out during our recent research. Results so far have produced a whole range of conclusions relating not only to most aspects of operating performance and their relationship to overall efficiency, but also to the kinds of management policies and practices which are or are not linked to success.

L. Taylor Harrington, 25, Bloomsbury Square, W.C.1.

Controls on imports

From Mr. D. Layton. Sir—Mr. Harris (Economic Viewpoint, March 30) was more sympathetic than I can be to the Cambridge Economic Policy Group's advocacy (yet again) of import controls as the only "practical" means of achieving a rate of growth sufficient to reduce unemployment to 1m. by 1985 and 500,000 by 1990.

In my view, restrictions severe enough to keep out one quarter of our total imports of manufactured goods by the late 1980s would be disastrous; imposed during a period when the Group expects world trade to be growing only slowly, they might well set in motion a wave of retaliatory protectionism which would drastically reduce the volume of world trade on which we (with a relatively small home market) crucially depend. Furthermore, so far from encouraging extra efficiency, protection on such a large scale would, I believe, reduce the incentive to improve it, and without greatly increased efficiency and productivity, there would be a diversion to the home market of goods which would otherwise have been exported. Despite this diversion, British industry would almost certainly be unable to provide replacements for all the lost imports, so that demand would exceed supply and force prices up (unless, of course, it were deliberately reduced by fiscal or monetary measures, which would defeat the object of the whole exercise).

There is, I believe, only one solution to our problem of slow growth and high unemployment, and that is improved productivity. Your Midlands correspondent (March 30) quoted an internal report which suggests that British Leyland's output per man is half that of the Continent. A recent Sunday Times survey, which compared British Ford's performance at Dagenham with that of Ford's Continental factories using identical machinery, reached a similarly unfavourable conclusion. Until management and unions can co-operate to correct fundamental weaknesses of this kind, no other measures can be more than temporary palliatives.

G. G. Layton, 33, Cranborne Avenue, Bournemouth, East Sussex.

Index-linked pensions

From Mr. B. Davies. Sir—Mr. Furse's letter of March 22, concerning the cost of inflation proof civil service pensions, implies that he is unable to understand the arguments involved. He refers to the evidence to the Select Committee but has clearly not comprehended what it actually says. There is a misunderstanding about the comparison made. The evidence is quite clear that the comparison which needs to be made by the Government Actuary is not, as suggested by Mr. Furse by his reference to National Association of Pension Funds surveys, with the post-retirement increases currently provided by the generality of pension schemes. Rather it is with the pension schemes of the restricted group of employees used as analogues by the Pay Research Unit and that study showed that these schemes are expected to provide more generous inflation proofing than the average scheme. He suggests that the Government Actuary claims that 13 per cent is still an appropriate figure for the adjustment. This is specifically not so. What the Government Actuary does claim is his evidence, however, is that it was the right figure in 1973 and in the absence of the Pay Research Unit data it is not possible to make a proper recalculation of the current adjustment required. Whether or not the Government Actuary made the right assumptions in 1973 is of course arguable. What Mr. Furse ignores from the Select Committee evidence, however, is that the Independent Actuary (who

of such share certificates is exceptionally broad is, with only a few exceptions in specialised fields, undoubtedly correct but the same does not apply to "busted bonds". The size of bond issues is nearly always easily ascertainable and many of these are still dealt with on the Stock Exchange—prices are quoted in the Official List. A further attraction of such bonds is that the possibility of a settlement may exist. Typical examples are the Chinese loans whose total outstanding capital is limited to \$51m. A large proportion of these bond certificates must have been lost or destroyed in the 70 years since the first issue was made and the possibility of a settlement cannot be ruled out in the case of a country who is an applicant to join the World Bank.

The description of bonds as "worthless" is therefore misleading and this collector—until such time as a better title can be thought of—would prefer to continue the use of "busted". Donald Ross, Heatherdene, Blackhall Lane, Sevenoaks, Kent.

Decisions on education

From the Greater London Council Member for Finchley. Sir—Just to settle the matter, could Mrs. Alice Waters (April 3) provide us with a list of recent decisions in which the Government has successfully defied Government policy during, say, the past year? It is irrelevant to talk about "freedom" unless you are free to disagree with Government and get away with it.

Roland Freeman, Members' Lobby, County Hall, S.E.1.

Aid schemes for industry

From Mr. B. Manning. Sir—With reference to your article on aid schemes for industry (March 22) it seems to me that the needs of the smaller firms have been rather overlooked by the Government.

My company has done some research into reactions to the offer of development grants. On the whole, the larger companies knew what was available and had taken full advantage of the offer. It was the small to medium sized businesses who found that they just did not have the capacity to cope with the masses of statistics involved in applying. Yet these are the very areas where a Government grant could open the door to expansion and development. It is a pity that more attention is not paid to this area which could benefit most from Government help.

Bryan R. Manning (Senior consultant), Handley-Walker Company, Leicestershire House, Ormond Yard, St. James's, S.W.1.

looked by the Government. True, grants are available to small firms, but many small firms find the sheer volume of paperwork necessary to support an application a disincentive to apply.

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Urgent airmail overseas

From Mr. W. Jaspert. Sir—At London Heathrow airport post office facilities are provided in terminals 1, 2 and 3. At most major European airports, similar facilities are provided. If one takes an urgent letter in Europe to the airport post office, then it will be sorted at the airport and speedily despatched.

At Heathrow, though, they do things differently. The letters are taken back to central London for sorting and then brought back to the airport. This is the interest of efficiency! So a letter posted from the airport is actually delayed.

It seems that this interesting service was devised by the Post Office about 25 years ago. Before then letters were sorted at the airport and sent off quickly to destinations overseas. Perhaps more influential organisations could prevail upon the Post Office to take a fresh look at this irrational set up.

W. P. Jaspert, 99a, Belstee Lane, N.W.3.

Honouring debts

From Mr. R. Mosseri. Sir—The reaction of U.K. nationals owning blocked accounts in Egypt to the announcement by Mr. Judd, reported on March 22, of new arrangements for payment of the sterling equivalent of £245,000 assigned to the British Embassy under the 1973 scheme can only be one of dismay and indignation.

The total amount covered by the scheme was £11m. to be utilised in equal yearly instalments of £200,000 over a five-year period. Clearly by now £11.35m. that is, nine-tenths of the total, should have been used up, and participants who have paid into the Embassy's accounts in Egypt the amounts assignable, and have been awaiting payment of the sterling equivalent in the U.K. for some considerable time—two years and upwards in many cases—might be forgiven for suspecting that withholding payment of one-third of the total was in anticipation of the "new arrangements", the more so as until October, 1977, sterling was being received in monthly instalments, albeit in small amounts. Since then, however, there appears to have been a complete stop.

Under the financial agreement of 1959, Egypt received and immediately transferred \$1m. of U.K. sterling balances. Returnable private British assets in Egypt then stood at £257m., which should have been returned to their owners within three months. Immediate approval was to be given to applications for transfer into sterling of up to £25,000, and "favourable consideration" was also to be given for further transfers in excess of that sum. In the event, it took years for British nationals to recover in Egypt what was left of their assets and to receive the first £25,000 sterling equivalent; that even now, is still awaited by some. The blocked accounts—since 1968—bear no interest, and can only be used, within strict limits, in Egypt, after obtaining the specific authorisation of the Egyptian Exchange Control.

The 1973 agreement only covered £15m. but if it had operated effectively this amount would have been exhausted by now. Is it fair, therefore, that those who participated should now be expected to bear a further loss of well over 40 per cent on transfers which should have been effected or completed by now, for the sole benefit of the Exchequer?

The saving to the Exchequer resulting from the "new arrangements" in respect of amounts already assigned will be no more than £200,000 or £250,000 at most. In relation to the total annual expenditure of the nation, this amount can only be described as microscopic. It is especially cruel in the case of retired and needy small savers.

R. V. Mosseri, 203, Mountjoy House, Barbican, E.C.2.

GENERAL

Monthly meeting of National Economic Development Council will include discussion on allocation of Britain's oil revenues. Rail pay talks resume. World Industrial Advertising Congress opens, Royal Lancaster Hotel, W.2 (ends April 7).

Mrs. Shirley Williams, Education Secretary, addresses meeting at Carshalton Public Hall, 8 p.m. Mr. Patrick Duffy, Under Secretary of State for Defence for the Navy, visiting the U.S. Lord Mayor attends luncheon with chairman of British Petroleum, Moor Lane, E.C.3, 1 p.m. PARLIAMENTARY BUSINESS House of Commons: Wales Bill committee stage.

To-day's Events

House of Lords: Debate on consumer representation in the nationalised industries. Select Committees: Science and Technology Subjects: Discharge and filament lamps. Witness: GTE Sylvania Endura (Commons 10.30 a.m.). Science and Technology: Subject: Transverse flux induction. Witness: Electricity Council (Commons 4.30 p.m.). Expenditure: Social Services and Employment sub-committee. Subject: Employment and training. Witnesses: Merseyside County Council and District Councils (County Hall, Liverpool, 10 a.m.). OFFICIAL STATISTICS Housing starts and completions (February).

COMPANY RESULTS

BICC (full year). Consolidated Gold Fields (half year). Phoenix Assurance (full year). W. H. Smith and Son (Holdings) (full year). Sun Alliance and London Insurance (full year).

COMPANY MEETINGS

Anglo American Securities, Bucklersbury House, E.C. 2.45. George Armitage, Dewsbury, 11.15. Barclays Bank, Lombard Street, E.C. 2.30. Carrington Viyella, Dorchester, Park Lane, W. 12. Derek Crouch (Contractors), Peterborough, 12. Grenfell Investment Trust, 11, Austin Friars, E.C. 2.45. Donald Macpherson, Wanchester House, E.C. 12. Taveser Rutledge, Liverpool, 12.



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COMPANY NEWS + COMMENT

Poor winter sales hold Grattans to £11.8m.

WITH SALES from its Autumn/Winter catalogue disappointing and below expectations in most product groups, taxable profit of Grattan Warehouses rose only 2.9 per cent. from £11.4m. to £11.8m. in the January 31, 1978 year.

Sales for the period, before VAT, climbed 12.2 per cent. to £164.69m. (£148.32m.).

Directors say the eventual retail spending for Christmas came too late to materially recover the earlier shortfall. At half-year profit was up from £3.38m. to £3.69m., and directors reported Autumn/Winter sales ahead of the previous year.

Demand so far for the Spring/Summer catalogue has recovered, and the trading performance for the full year is expected to provide increased volume and profit growth.

After tax of £6.31m. (£5.98m.) earnings per 25p share are shown to be up from 13.35p to 13.41p.

A final dividend of 3.802p net takes the total payout to 5.563p, against 5.217p last year. The dividend will absorb £2.43m. (£2.3m.).

The directors intend increasing the authorised capital of the company from £11.5m. to £13.5m. by the creation of eight million unclassified shares of 25p; to convert the 250,000 5 per cent. Cumulative Redeemable Preference shares of £1 into one million unclassified 25p shares, and to adopt new Articles of Association. An AGM will be held after the AGM, to consider these changes.

1977 1978

Sales	164.69	148.32
VAT	11.96	11.61
Net sales	152.73	136.71
Trading profit	12.23	11.95
Interest	0.46	0.48
Profit before tax	12.69	12.43
Tax	1.35	1.34
Deferred	1.29	1.23
Net profit	5.49	5.46

comment

Grattan's figures are disappointing. In the second half sales growth slipped to under 8 per cent. and pre-tax profits fell by 6 per cent. This compares with figures from Freemans yesterday showing an 18 per cent. sales rise and a 29 per cent. jump in profits. Grattan has been losing market share for some years—during the five years to January, 1977, Grattan's share of the mail order market fell from around 12 per cent. to 9 per cent.—and last year it was probably even lower. The real blow to the figures evidently stems from the autumn catalogue which did not prove successful with its customers. Though gross margins were held, lower sales levels hit the net figure and in the closing half pre-tax margins were down to 6 per cent. The latest catalogue is evidently much better but that will not take effect until the beginning of March because of the carry over from the old catalogue. Women's wear, in common with the whole industry, was a poor seller last year and the write-offs in the first half were possibly as high as £400,000.

HIGHLIGHTS

Guest Keen experienced a sharp setback in second-half profits due to the continued recession in the steel industry and a marked downturn in automotive products. Figures from the Bank of Scotland, are also disappointing with operating profits only 2 per cent. higher, although a poor performance from the finance house subsidiary was partially offset by very good figures from the merchant banking arm, with profits over 60 per cent. higher. Lex also takes a look at the latest complications in BOC's attempt to gain control of Alcoa. Grattan Warehouses' figures are disappointing after the good showing from Freemans yesterday with much of the blame apparently resting with a poorly-received autumn catalogue. Profits continue to slide at Cape Industries and prospects do not look so bright given the dependence on the depressed construction industry. Currency movements and a poor South African market has taken its toll on Mitchell Cotts but Savoy Hotel has had a bumper Jubilee year.

Even so, the next set of interim figures are unlikely to look good. Grattan may have potential to restore margins through an improvement in sales but the shares look unexciting at 125p where the p/e is 10 and the yield 6.8 per cent. against 10½ and 3.2p respectively from Freemans.

Slight fall at Mitchell Cotts Grp.

ON TURNOVER down from £133.32m. to £124.74m., pre-tax profits of Mitchell Cotts Group for the first six months to December 31, 1977, fell slightly from £4.64m. to £4.38m.

Profit for the 1976-77 year was a record £11.67m. and the directors state that it is expected that, due mainly to continuing lower profits from South Africa, results for the full 1977-78 year will be below that level. They add, however, that the attributable profit, after extraordinary items, will show an increase, albeit somewhat less than was originally envisaged.

Pre-tax profit for the half-year included associated companies £131,000 (£230,000) and was struck after interest of £1.4m. (£1.9m.). The interim dividend per 25p share is maintained at 0.6525p net—last year's final was 2.7475p. Tax took £2.44m. (£2.45m.) leaving net profit at £12.12m. (£21.0m.) and the amount attributable came out at £1.73m. (£1.73m.) after minorities.

The group's activities include: engineering, freight, transport and storage, commodity trading, vehicle distribution and agriculture.

comment

The small setback in Mitchell Cotts' first half is more than accounted for by the stronger

Record £2m. by Greenbank

DESPITE A decline in second half profitability, Greenbank Industrial Holdings, the engineering and property development group, finished 1977 with a record pre-tax profit of £2m. compared with £1.5m. last time, on sales ahead from £7.43m. to £8.33m. At mid-term, the surplus had doubled to £1.18m.

The full year result included foreign currency gains amounting to £402,145 (£182,173), but was struck after a depreciation of £98,527 (£74,747). Tax took £1m. (£811,967).

The dividend total is effectively

raised from an adjusted 1.5115p to 1.675p per 10p share, with a final of 0.85p net. A two-for-five scrip issue is proposed.

Pursuant to the agreement of February 2, 1976, the company is acquiring a further 10 per cent. of the capital of Pipe Profiling Equipment for a nil consideration. Greenbank now holds 84 per cent. of PPE, which showed a further loss of £97,842 for 1977.

Upsurge to peak £2.7m. for Savoy

AFTER RECORDING an upsurge in midway profit from £26,000 to £273,000, the Savoy Hotel reports a pre-tax figure more than doubled from £1,237,173 to a peak of £2,658,174 for 1977, which the directors warn might be difficult to repeat in the current year.

The directors state that the exceptional business done in the first six months was a major contribution to the result, as normally this part of the year does not yield a profit in any way comparable to the second period.

A one-for-ten scrip issue is proposed, and the dividend is raised to the maximum permitted 1.117p (1p) net per 10p share, absorbing £287,770 (£243,444).

	1977	1978
Trading profit	3,306,476	2,677,520
Maintenance	2,201,383	1,718,770
Depreciation, etc.	233,583	238,172
Dividends and interest	73,489	44,363
Interest payable	361,483	488,713
Profit before tax	2,488,274	2,272,212
Tax	719,691	300,673
Net profit	1,768,583	1,971,539
Minority interest	6,135	4,172
Extraord. debts	163,656	657,253
Available	1,124,834	274,321
Dividend	257,770	25,444
From capital reserve*	561,648	1,219,889
Retained	1,098,512	1,230,673

* Includes provision for exchange losses on foreign loan of \$363,000 and goodwill written off an acquisition of subsidiary.

comment

It was clear after the first six months, when profits leapt from £26,000 to £273,000, that Savoy was heading for an excellent year. The Jubilee was a significant factor which boosted occupancy rates, but it obviously makes it that much harder for the company to make anything like as good a showing this year. Its London base makes it dependent upon foreign tourists and these have tended to decline in number. The recent weakness in sterling, if it continues, may revive some interest by overseas visitors but the American tourist trade could suffer from an even weaker dollar. Also a general election has, in the past, tended to depress trade. So the latest figures may well represent a peak. At 78p the p/e is just under 10 while the yield is only 2.2 per cent.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. of sp. div.	Total for year	Total last year
Bank of Scotland	5.45p	May 22	4.88	10.33	9.23
Wm. Boulton	0.55	May 15	0.5	—	1.28
Cape Industries	5.3	May 22	4.71	8.21	7.55
Grattan Warehouses	3.5	June 13	3.37	5.52	5.32
Greenbank Ind.	0.85	May 22	0.75*	1.68	1.51*
GKN	10.06	May 25	8.05	15.56	12.45
Harrison and Sons	2.71	June 1	2.27	4.2	3.76
Thos. Jourdan	1.9	—	1.63	2.89	2.8
Jove Investment 2nd Int.	1.3	May 25	1.03	2.5	2.25
Law Land	0.5	July 11	1.32	1	2.22
Mitchell Cotts Grp.	0.66	June 5	0.66	—	3.4
Peters Stores	1.12	May 30	0.3	1.12	1
Richards (Leicester)	2.63†	May 25	2.31	3.81	3.45†
Savoy Hotel	1.12	—	—	1.12	1
Scottish Metropolitan Int.	0.9	Aug. 21	0.82*	1.77	1
Watts, Blake, Bearne	4.00‡	May 30	1.67	4.36	3.21
William Yates	2.99	—	2.72	2.99	2.72
Zenith Carb.	4.4	—	3.94	4.4	3.94

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡Includes additional 0.0353p for 1976. §Gross throughout.

Mining side lets down Cape Inds.

REFLECTING a sharply-reduced contribution from its mining division caused by weakening demand for asbestos fibre, pre-tax profit of Cape Industries fell by 17 per cent. from a peak £14.32m. to £11.56m. for 1977, on external sales higher at £155.37m., against £133.11m. At half-way, the surplus was down to £9.33m. at £7.03m.

The building and automotive divisions achieved further substantial increases in full-year sales and profits, despite generally difficult trading conditions in the U.K., state the directors.

After tax of £2.46m. (£4.57m.) stated earnings are little changed at 38.1p (38.9p) per 25p share. The dividend is stepped up from 7.347p to the maximum permitted 8.206p, with a 5.302p final. Dividends absorb £1.98m. (£1.77m.) and after increased extraordinary debits of £3.18m. (£2.34m.), retained profit dropped from £7.23m. to £4.24m.

The directors add that, as planned, 1977 capital expenditure was at the high level of £24m. and the group is well placed to take advantage of any upturn in the economy.

Leicester improves

Turnover	155.38	133.12
Building & insulation	25.23	25.23
Automotive & engineering	4.47	4.47
Mining	1.62	1.62
Less inter-sales	1.37	1.37
Trading profit	13.86	13.86
Building & insulation	3.27	3.27
Automotive & engineering	1.48	1.48
Mining	0.92	0.92
Share of assoc. losses	38	38
Interest	1.87	1.87
Profit before tax	12.67	12.67
Tax	2.64	2.64
Net profit	10.03	10.03
Extraordinary	3.18	3.18
Attributable	6.85	6.85
Preference dividends	1.97	1.97
Ordinary dividends	4.38	4.38

Retained profits for ED12

HIGHER SECOND half taxable profit of £37,786 against £24,631 boosted the full year figure of £122,000. The group's structural and mechanical engineering, and ironfoundry group, from £459,631 to a record £660,786 for 1977. Turnover was ahead 15.6% at £57.1m.

an announcing midyear profit of £323,000 (£245,000), the directors said that with satisfac-

comment

Cape Industries' first half short-fall of almost five per cent. in pre-tax profits has been followed by a 29 per cent. downturn in the second six months. This is due to a weakening demand for asbestos fibre from the depressed con-

Second half drop cuts GKN to £72m

A SECOND HALF downturn of £28.1m. to £51.54m. has left taxable profit of Guest, Keen and Nettelfolds down from £97.7m. to £72.3m. in 1977. Turnover was up from £159m. to £164m.

Directors say the turnover increase reflects lower sales volumes as it is not equivalent to the average inflation across the group.

They say that as indicated at half-time, when profit dipped from £97.7m. to £72.3m., there was a severe downturn in those areas concerned with steelmaking, processing and distribution and with supplies to the building and construction industries.

In the second half automotive operations, which had maintained their position in the first half, suffered increasingly from labour disputes and at times from customers' works and other component suppliers.

In Europe, some flattening off in demand was experienced. And the first months of 1978 have continued in the same pattern as at the end of 1977.

Although vigorous management action is being taken to improve the competitive position of the group, the outcome for 1978 will depend largely upon the extent of any improvement in trading conditions as the year progresses and the success of any measures taken by governments to stimulate economic recovery.

There are still no signs of any upturn in world steel demand, and the automotive sector looks to be increasing operational efficiency in the new mill and other recent investment areas, indications are that non-automotive operations are faring little better than 1977, although distribution operations expect some improvement in demand.

Automotive component companies, including those in Europe, expect to do little more than maintain their overall 1977 activity levels, although there may be a small improvement in the U.K. passenger and commercial vehicle industries.

There are signs of some fall-off in the European component operations which in recent years have been substantial progress. Outside Europe, component operations in GKN's main operating areas are generally poor.

GKN's trading surplus after historical depreciation of £35.1m. (£31.1m.) was £16.4m. (£15.7m.) with £123.6m. GKN has charged additional depreciation of £19.5m. (£15.7m.) for inflation. Including associates the total additional amount of depreciation charged, but on which no tax relief is available, is £21.7m. (£17m.). The tax charge is £31.7m.

Watts Blake Bearne higher at £2.7m.

WITH SALES ahead from £14.98m. to £17.74m., pre-tax profit of Watts, Blake, Bearne and Company increased from £2.52m. to £2.67m. in 1977.

Of sales, the U.K. accounted for £4.42m. (£3.73m.) and export and overseas sales £13.32m. (£11.2m.). Trading profit was £4m. (£3.18m.) with depreciation of £1.2m. (£1.05m.), profit on the sale of investments of £74,000 (£64,000) and post invoice currency losses totalling £140,000 against profits of £395,000.

U.K. tax took £578,000 (£597,000), and the tax equalisation accounts £356,000 (£296,000). At half-year profit was £2.08m. (£1.77m.). Earnings per 25p share are given at 14.73p (16.94p), with attributable profit ahead from £1.19m. to £1.34m.

A final dividend of 4.091p gross takes the total from 3.2615p gross to 6.8837p per share, and a one-for-two scrip issue is proposed.

Mr. C. D. Pike, the chairman, says that in spite of the general anticipation of a decline in worldwide trade, his haul and china, clay processing and selling group hopes to continue to maintain its position.

He says the group is tightly knit and well prepared for whatever fluctuations may be ahead.

The investment programme of

coupon of 10½ per cent. maturing on March 31, have been issued Borough Council (£1m.)

This year's issues are: Corporation of London (£1m.), Borough of Hove (£1m.), Redford District Council (£1m.), City of Glasgow District Council (£2m.), Kirkcaldy Metropolitan Borough Council (£1m.), St. Helens Metropolitan Borough Council (£1m.), The Borough of Eastleigh (£1m.), Borders Regional Council (£1m.), Stirling and Leith District Council (£1m.), Beverley Borough Council (£1m.), City of Lincoln (£1m.), Borough of Southwark (£1m.), Cheltenham Borough Council (£1m.), Sefton Metropolitan Borough Council (£1m.), City of Wakefield Metropolitan District Council (£2m.), Dudley Metropolitan Borough Council (£1m.), Borough of Cheltenham (£1m.), West Oxfordshire District Council has raised £2m. of 9½ per cent. bonds dated April 2, 1980.

Surrey Heath Borough Council is raising £2m. of 10½ per cent. bonds at par dated April 1, 1981. Four-year bonds carrying a 10.5 per cent. rate.

CH—93% CH Industries' 541 issue on the basis of 25p each has been at 92.82 per cent.

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Financial Times Wednesday April 5 1978

Bank of Scotland rises 3.1% to reach £27.6m.

A 3.1 per cent increase in taxable profit from £26.77m to £27.59m is reported by Bank of Scotland for the year to February 28, 1978.

In the clearing bank operations net interest earnings were virtually unchanged, with the adverse effect of a reduction of 2.7 per cent in average base rate from 11.55 per cent to 7.33 per cent compensated for by the employment of greater resources mainly in the currency side of the business.

Commissions were higher but the increase did not match the rise in expenses. The outcome for the bank was a £1.4m fall in profit, the directors report.

The finance house subsidiary, North West Securities, increased its profit by £480,000 to £7.03m, while British Linen Bank, its first accounts since it re-emerged to conduct the merchant banking business of the group, showed an improvement of £1.23m to £2.15m.

Net interest earnings suffered severely in the second half but commissions improved, and the impact of expenses was fairly evenly spread. The amount charged for bad debts in the first six months proved to be more than 50 per cent of the total finally required and North West Securities contributed more in the second half.

1977-78	1976-77
Operating profit	26,770,000
Share of income	2,247,200
Pre-tax profit	27,590,000
Tax	1,000,000
Profit after tax	26,590,000
Dividends	11,100,000
Reserves	15,490,000
Profit per share	2.15
Dividend per share	0.85

In the event, the group profit figures for the two periods were similar at £13.7m and £13.1m, respectively, before inclusion of associates, the directors say.

The net total dividend is raised

to 10.54p (9.32p) per £1 share with a final of 3.44p.

The directors say that for comparative purposes the previous year's figures have been adjusted by the deduction of £1m additional pension provision before arriving at operating profit. The overall charge for pension in 1978 is slightly greater after making this adjustment.

Had the accounts been drawn up at the calendar year end, as with other clearing banks, the directors say they calculate the profit increase would have been of the order of 18 per cent.

The profit improvement by British Linen Bank came primarily from increased volume of money and a continuing low level of bad debts. Its consumer division contributed about half its profit with the other half coming mainly from the commercial and corporate divisions, the directors state.

Henry will be treated as an associated company in future, following the acquisition of a 26 per cent holding by NWS at the end of its fiscal year, the directors add.

See Lex

Second half slowdown at James Dickie

A downturn in second half earnings from £228,213 to £184,980 has left pre-tax profit of James Dickie and Company (Drop Forgings) down from £402,500 to £396,633 in 1977.

The company, a leisure wear retailer, has close status.

Thos. Jourdan falls to £0.5m.

DESPITE A slight mid-term rise from £216,000 to £223,000 Thomas Jourdan, investment holding company, finished 1977 with taxable profits of £300,277 compared with £607,890 for 1976. Mr. Archie McNair, the chairman, says in his annual statement that accounts that the company faced severe restraints in some countries and continuing trade recessions in most. Last year he said that expanding sales was going to be difficult. It has been and the tide of recession is still running strong, but we are making headway.

Excluding W. Muncey and Co., which ceased trading during 1977, group turnover is shown as only slightly down from £4.63m to £4.55m.

Stated earnings per 10p share are 8.94p (7.94p) and the dividend is increased to 2.8875p (2.6p) with a final of 1.8865p net.

Sales of Mary Quant merchandise, upon which the group receives royalties, have again increased in terms of volume, but this has not been fully reflected in turnover, Mr. McNair states.

This discrepancy has arisen because there is a large element of overseas sales, and the strength of sterling has distorted the comparison of performance with 1976.

John Corby's sales again increased substantially, and further reorganisation of its manufacturing and costing methods has resulted in increased margins. Profits therefore improved considerably, and the chairman believes that the basis on which this company now operates, provides great scope for the future.

Midland Designing and Manufacturing started 1977 with a low order book, but traded well to the year with a reasonable profit, he says.

Despite very difficult trading conditions at home, Hemcol succeeded in increasing its share of the U.K. market significantly and made a useful profit. Export sales remained elusive, although it is hoped that the efforts being made will soon be rewarded.

Simplex found both trading conditions in its existing markets and expansion into new territories difficult. In these circumstances the chairman feels it did well to achieve substantial sales and profits, although both were disappointing in comparison with 1976.

The hoped for recovery at Muncey did not materialise and the Board therefore felt it prudent that the company should cease trading. This has now been done, the chairman says, and full provision has been made for all charge costs in an extraordinary closure costs of £27,172. This comprised: £23,943; loss on sale of property £31,613; loss on revaluation of properties £50,993; £23,873 making £147,576; transfer from capital reserve of surplus on previous revaluation of properties £14,508; loss on revaluation of subsidiary trading subsidiary £79,349 covered by the transfer from capital reserves of surplus on previous revaluation of properties; cost of overseas rights £32,102.

One factory has been sold and

Authority recovers to £0.39m.

Operating loss of Authority Investments for the year to September 30, 1977, was reduced, excluding subsidiaries sold, from £225,436 to £118,006 and after a much higher profit on sale of investments of £314,970 against £55,181 profit emerged as £292,024 compared with a loss of £179,762 after tax of £4,940 (£9,311).

Operating loss of subsidiaries sold, was up from £24,880 to £147,611 and after a release of £4,440 on part of an exceptional provision for exchange loss on foreign loan repayable September 1978, compared with a debit of £393,622 last time, and an extraordinary debit for the year £64,141 (£20,804), profit for the year came out at £234,712 against a loss of £581,077.

Earnings per 20p share are shown as 3.98p (11.2p loss) and, as last year, there is no dividend—the last payment was a 0.1p net interim for the 1974-75 18 months.

Ransomes Sims expecting profit improvement

SALES PROSPECTS of most products of Ransomes Sims and Jerrard for 1978 are encouraging, and the directors will be disappointed if the results for the year do not show further improvement on the 1977 figures, Mr. Geoffrey Bone, the chairman, says in his annual statement.

He says that the company's ability to maintain profit margins remains uncertain while U.K. inflation continues at a higher rate than in the countries of its chief competitors.

There is some prospect of improvement in utilisation of its factories, which in another factor will affect its ability to improve the return on capital and profitability.

The electric arc division of Ransomes has begun the year with the improved order book and production is being increased accordingly. In the grass machinery division prospects are bright.

The harvesting machinery division order book is, however, below last year's opening level and difficult trading conditions are expected. Last year, sales of this division rose 33 per cent to £3.99m, but production was insufficient to meet demand, with the result that Ransomes could not offer acceptable deliveries for the 1977 season potato and sugar beet seasons.

Orders in the tilling equipment division are reasonable and while trading conditions are expected to be more difficult this year, directors are expecting to continue growing in Europe and to improve the 1977 performance. Work has begun on installing electric melting facilities at its

foundry, which will provide lower cost metals for the group. Sales of castings to outside customers reached £0.5m last year, and this practice will continue.

In Australia, prospects are promising for a continuation of the progress of 1977, while in South Africa there are no signs of imminent improvement.

Ransomes France is expected to reduce its loss through increased throughput of farm machinery and the recent takeover of its grass machinery importer/distributor.

During the year Ransomes properties in the U.K. were revalued with the £3.7m surplus transferred to reserves. A revaluation in Australia produced a £60,000 surplus.

A current cost statement included with accounts shows a reduction of the pre-tax profit of £2.23m (£2.03m) to £354,000 (£24,000) after an additional depreciation of £250,000 (£268,000) a cost of sales adjustment of £2.1m (£2.45m) and a gearing adjustment of £0.65m (£0.88m).

Accounts show a rise in net current assets from £5.9m to £12.45m, with the reduction of bank overdrafts from £8.14m to £3.34m, a major component of the increase.

Meeting, Ipswich, May 5 at 5 p.m.

Metalrax sees substantial progress

In his annual statement Mr. John Wardle, the chairman of Metalrax (Holdings), says the group started the current year with extremely strong order books and first half results should be at record levels. He views the whole year with confidence and, although he feels it would be unrealistic to expect a repeat of last year's growth, he forecasts substantial further progress.

Bonus declarations

The London Life Association, an old-established mutual life company, has decided to introduce payment of a terminal bonus on with-profit contracts.

For assurances this will apply when the policy becomes a death or maturity claim and on annuity contracts when the policy vests and the annuity or pension becomes payable.

Many life companies have been paying such terminal bonuses for many years and it is now part of the bonus structure. But as Mr. A. K. Tudor, actuary and general manager of London Life, points out, that there have been a number of factors influencing the company's decision to make this change. Primarily, the unprecedented volatility in equity markets in recent years was felt to inhibit the practice used up to now of increasing the level of reversionary bonus by taking credit for unrealised capital appreciation.

But the company has also

improved its reversionary rates as well for 1977. On assurances and annuities it is lifted to £4.70 per cent of the sum assured (or basic benefit) plus attaching bonuses from £4.60 per cent in 1976. The terminal rate is fixed at 35 per cent of attaching bonuses with a maximum of 45 per cent of the sum assured. On simple bonus pension business, the rate is lifted to 23.30 per cent of the basic benefit from £7.70 per cent. The special bonus annuity will be 25 per cent of attaching bonuses. Improvements have been made in rates of reduction under the reduction of premium series. The terminal bonus will be 1 per cent of the sum assured for each complete year in force.

The intention is that terminal bonus rates will move to reflect changes in market conditions. They will be reviewed twice a year in November and May.

The Scottish Amicable Life Assurance Society had declared substantial increases in its reversionary bonus rates for the three years to April 1, 1978. On ordinary assurances and deferred annuities the new rates are £4.25 per cent per annum on the sum assured or basic annuity and £5.25 per cent per annum on existing bonus additions. The rates at the previous triennium were £3.80 per cent and £4.80 per cent respectively and the latest interim rates were £4 per cent and £5 per cent respectively.

On Flexidownments (Second Series) the bonus rate declared for the first time is £3.75 per cent of the sum assured and on Flexipension and Superannuation contracts (also declared for the first time) it is £4 per cent of the basic benefit. On group pension contracts the bonus rate is £4.75 per cent on the benefit secured including past bonus additions.

The interim rates have, however, been pitched somewhat lower than these rates. On ordinary assurances they are £4.10 per cent and £5.10 per cent respectively. For Flexidownments they are £3.75 per cent per annum of the sum assured and £8 per cent of attaching bonuses. For Flexipension and Superannuation it is £4 and £8 respectively. The terminal bonus is unchanged.

Gresham Life Assurance Society, an associate company of N. M. Rothschild and Sons, has declared unchanged bonus rates for 1977. On the new series individual assurance contracts, reversionary bonus rate remains at £3.25 per cent of the sum assured and attaching bonuses—rate first declared in 1975. On the old series the rates vary from £2.85 per cent of the sum assured to £7 per cent. On personal pension policies the reversionary bonus rate is kept at £3.40 per cent of the basic benefit and attaching bonuses.

The company is also maintaining terminal bonus rates, payable on death or maturity, at the same level. For assurances on the new series it is 20 per cent of attaching bonuses, a rate unchanged since 1974 when it was reduced from 25 per cent. On the old series the rate is £0.80 per cent of the sum assured for each policy year subject to a maximum of 25 years.

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Extracts from the statement of Mr. Howard Hicks

(Chairman and Chief Executive)

Group trading profits before tax were £426,059 (£1,020,302). The increased final dividend of 6.8061p (6.1874p) per share is recommended since we do not believe that shareholders should be penalised because of a temporary setback in trading profits.

The capital investment market, which declined to an all-time low in 1976, appears to be recovering, although this revival came too late to affect the 1977 results. Confidence in the British economy has improved over the last six months, clearly illustrated by stronger sterling and much reduced interest rates. Providing this situation holds, the future can be viewed with optimism.

Activities abroad are continuing with further contracts secured in Holland, Belgium and the Middle East and we believe that these will become an ever-increasing part of the Group's activities.

The current year is progressing well with enquiries and confirmations at a level which, I hope, will result in a substantial recovery to our past levels of profitability.

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مكتبة الشرق

Lesney adding to industrial side

BY ANDREW TAYLOR

The industrial interests of Lesney Products, best known for its matchbox range of toys, are being expanded with the purchase of Metal Castings Doehler—the British subsidiary of W.L. Industries in the U.S.—for £2.5m.

The purchase is conditional upon the deal not being referred to the Monopolies Commission.

Lesney, which is determined to increase its activities outside the toy field, is seeking to push up the sales contribution from its industrial division from its 20 per cent of 1977 to 25 per cent by 1981. It says that the MCD acquisition will lift this contribution to 15 per cent in the current year.

The acquisition will also extend the industrial division's existing zinc diecasting business—largely for consumer electrical goods—into MCD's aluminium diecasting activities which has the major industry as a major customer.

The group is planning to spend £2m. on modernising MCD's factory at Worcester, over the next three or four years, and capital spending on the plant may be around £0.5m. in the current year.

MCD, with net tangible assets of £2.5m. in the last balance sheet, earned pre-tax profits of £427,554 on sales of £11.65m. last year—a more recent valuation made on behalf of Lesney put MCD net assets at nearer £3m.

The deal is to be financed entirely from increased bank borrowings. The group's last accounts for the year ended January 30, 1977 showed that Lesney had a net cash surplus of £1.4m. Lesney's full year results for 1977/78 are expected very shortly. At the half-year pre-tax profits were £247m. compared with the previous first-half's £238m.

BENN BROS. DISPOSAL

The trade journals and directories publishing group, Benn Brothers, is negotiating the sale of its wholly owned subsidiary, the Press at Cumberlands to Ian Allen Group publishers and printers.

Final details have still to be agreed but the likely price will be between £5 and £6 per share of Benn's new assets, £2.35m.—which would put the price between £16,000 and £24,000. The proposals would involve some departments being closed, as well as the loss of a small operating loss in the year to June 30, 1977. Its sales are less than 3 per cent of Benn's total turnover.

BRITAIN'S

Shareholders of Britain's have approved the issue of 1.5m. 9 per cent convertible. Cumulative Redeemable Preference Shares, and the contract for the acquisition of the Waverley Paper Mill from Oxford University Press has been completed, with 2.5m. Ordinary shares being issued to OUP.

Equity Capital for Industries has subscribed for 1,000,000 new Preference shares and has made a £500,000 12 per cent convertible secured loan 1985 to the company on the terms described in the circular written down March 10. As a result ECI will

FERRANTI PURCHASE

Ferranti has acquired Rubery Owen Karitainen, a subsidiary of the Karitainen operation, with a 24m. turnover in the last twelve months, manufacturing materials handling equipment. Its products will be incorporated into the container handling division of Ferranti Engineering.

Ferranti believes the acquisition will create a much stronger U.K. industry more able to penetrate world markets against foreign competition from Europe, Japan and the U.S.

Combined sales of both companies total over 800 machines which constitute 50 per cent of the world installed units. To maintain the U.K. share of the world market, Ferranti considers the acquisition a single viable unit to provide the strongest possible technical, marketing, after-sales and parts support capability.

NEB SUPPORT FOR W. CANNING

W. Canning has bought all the Ordinary shares of Hird Brown, a Bolton based electronics company, and has reached agreement with the National Enterprise Board to provide long-term finance for Hird Brown's expansion.

Consideration of £200,000 plus £120,000 loan for five years. NEB has an option to convert part of its investment into not more than 20 per cent of Hird Brown's Ordinary capital.

Canning considers that the acquisition will assist the group with electronic innovation within its traditional fields. Hird Brown also operates in areas which complement, or are compatible with, the Canning group's existing environmental control.

Hird Brown is a private company, formed in 1959 and is the largest U.K. manufacturers of photo-electric controls. Its sales for the 18 months to May 31, 1977, were £1,842,000; pre-tax profits were £21,000 and shareholders' funds totalled £218,000.

Canning also announces the sale of its holdings of 1,216,000 of Hird Brown shares (72.2 per cent) of Hird Brown. This has been placed through the market by Smith Keen Cutler with a number of institutional clients.

BODYCOTE

For £400,000 cash, Bodycote International, the Manchester-based protective clothing and textile processing group, has bought Polar Contract Motoring, a vehicle leasing company. The deal, as well as extending the interests of Bodycote's financial services division, will also provide the group with additional tax benefits through the first year of the write-down allowance on motor vehicles.

CONTROL SALE TO ESTATES & GEN.

PCM earned pre-tax profits of £123,000 in 1977. Net assets at December 31 (before providing for deferred tax) totalled £204,000.

Control Securities, the 60 per cent owned subsidiary of a Swiss investment trust, has sold its 50 per cent holding in S.E.E. Developments (Bedford), to Estates and General Investments.

At the same time Control has purchased from S.E.E. Developments a small housebuilding company, Ledbury Estates, an industrial estate developer, and Keldie Properties, a property company with investments in the West Midlands and Herefordshire.

JOKAI TALKING WITH LONGBOURNE

Jokai Tea Holdings and Longbourne Holdings, two members of the controversial Camellia Investments grouping, have started merger talks.

If the proposed scheme of arrangement goes through, it will be the end of a long history of cross-holdings between the two companies. In July, 1975, Jokai's stake in Longbourne was just under 30 per cent, and since then it has gone to 30.4 per cent. Meanwhile, Longbourne's stake in Jokai reached 15 per cent in October, 1976 and by September, 1977 got up to 23 per cent.

DAVY EXPANDS FURTHER IN U.S.

Davy International, the engineering and construction group has announced that its wholly owned U.S. subsidiary, Davy International Inc., has acquired Hahlinger Engineers Inc. of California for around £1.1m.

Hahlinger Engineers is a private consultancy company providing engineering and construction services to a broad range of industrial clients. Davy has paid around £1m. in cash with the balance due in about two years.

R. H. COLE

R. H. Cole has agreed to sell its holdings of 50 per cent of the capital of Dr. Beck, a specialist manufacturer of resins, electrical insulation materials, to Glasurit (G.E.) for £420,000 cash. Proceeds will be used in the development of Cole's continuing activities.

P.D. WHARFAGE

The purchase of James Glover (Shoreham), and James Glover Transport, by PD Wharfage and Transport has been completed for an undisclosed sum.

Cadbury faces U.S. probe

The United States Federal Trade Commission is looking into the proposed deal under which an American subsidiary of the big Cadbury Schweppes food and drinks group plans to take over the U.S. confectionery concern Peter Paul through an agreed £58.5m. (£31.4m.) merger.

Mr. James Forbes, finance director of Cadbury Schweppes, said in London last night: "We look on this as a routine inquiry and we will be very pleased to provide, in conjunction with Peter Paul, anything that may be required."

Peter Paul yesterday stated that the Federal Trade Commission had started investigating the proposed merger. The Commission had asked for certain information about operations after the merger and was likely to seek further details shortly.

TEBBITT TO BUY TIGER COMPANIES

Tebbitt Group has conditionally agreed to acquire the capital of Tape Projects and Self-Seal Tape from Tiger Securities. An initial consideration for both companies of £150,000 will be followed by a delayed payment, not exceeding £100,000, secured to the pre-tax profits earned by the two companies in 1978.

Both payments will be satisfied by the issue of Tebbitt Ordinary shares. After completion, and after the issue of the initial consideration shares, Tiger will hold about 15 per cent of the equity of Tebbitt.

To provide any additional working capital required, the Board of Tebbitt has decided to offer, by way of Rights to members on the basis of £1 of loan stock for every 25 shares held, £240,000 of 15 per cent Conv. Unsecured Debentures 1983, which will be convertible in 1979 at 15p, 1980 at 17p and in 1981 at 20p.

Tape began trading in August 1977 and for five months period to December 31, 1977, it showed a loss of £632, after paying management charges of £21,000 to Tiger. For 1977 Seal made a net loss before tax of £34,100.

Net tangible assets of Tape as at the end of 1977 amounted to £127,101 and for Seal to £10,880.

Following completion Mr. Robert Knight, chairman of Tiger and chairman of Geosim, Steve and Son since last November, will be made a director of Tebbitt. He will work on a part-time basis with a view to co-ordinating and managing the activities of the group.

TROLLOPE & COLLS EXPANDS

Trollope & Colls Holdings has acquired the capital of W. J. Simms Sons and Cooke (Northern).

Simms, based in Nottingham, is involved in general contracting activities principally in the Midlands and the North of England. Simms is also currently working for the National Coal Board on an open tender contract.

It is intended that Simms should continue to trade as a separate entity following its acquisition by Trollope and to provide continuing employment prospects for its existing work force.

BLACKWOOD MORTON

Blackwood Morton and Sons (Holdings) announce that agreement has been reached by its Canadian subsidiary, Blackwood Morton and Sons (Canada) for the sale of its land, buildings, machinery and other equipment and certain stock of materials, to the purchasers obtaining the necessary finance.

The purchasers intend to continue the manufacture of carpets and it is anticipated that employment will be provided for all or most of the group's workforce in Canada.

GLOBE/PHOENIX

Discussions between Globe and Phoenix Gold Mining Company and Phoenix Prince Gold Mining in connection with an offer for Phoenix Prince are still continuing and this has caused a delay in sending an offer document to shareholders.

BROCK'S ALARMS

Automated Security (Holdings) has completed the acquisition of Brock's Alarms and other associated companies in accordance with the circular sent to members on January 5, 1978.

GRINDLAY BRANDTS

Grindlay Brandts, a subsidiary of Grindlays Bank, has sold its shareholding in A. L. Sturge (Holdings) which will result in the present working shareholders owning 100 per cent of the latter company. Their representative, Mr. D. E. McKinnon, has resigned from the Board.

SHARE STAKES

Tabler Group—R. Gymer, director, has sold 25,000 shares. Bambergers—Pearl Assurance holds 485,000 shares (5.017 per cent). Burma Mines—Davis Investments (Jersey) holding is 3.17m. shares (23.41 per cent.)—previously 3m. shares. Dorada Holdings—River Plate and General Investment Trust increased its holding to 250,000 shares (6.05 per cent.). Fraser Ansbecher—J. M. Buron, director, has disposed of 400,000 shares leaving holding 35,000.

Johnston Matthey—Johannesburg Consolidated Investment holds 3,320,200 shares and Prudential Assurance 555,227 (both over 5 per cent.). David Dixon and Son Holdings—H. Turpin, director, has acquired 2,000 shares making total 137,500 (9.46 per cent.). Gibbons Dudley—Pearl Assurance holds 5,011 per cent of shares. Liden Holdings—Prudential Assurance now states that the 51,950 shares reported to have been sold are in fact on loan to the market and Prudential retains its beneficial interest. Prudential's holding is unaltered at 442,000 shares. Eraby Leslie—British Empire Securities and General Trust holds 14,919 of 5.6 per cent. Preference shares. Home Counties Newspapers—County Newspapers has disposed of 10,000 shares reducing interest to 1,437,000 (57.48 per cent.). Ratners (Jewellers)—H. Samuel has bought 100,000 shares making total 2,365,000 (19.708 per cent.). Tern Consultancy—Mr. R. Lawson, director, has acquired 53,000 shares making total 237,100 (16.94 per cent.). Shares acquired as a result of winding up a discretionary trust. Avana Group—Sir Julian Hodge has bought 125,000 shares.

Cautious optimism at Lex as business share grows

NOT ONLY is Lex Service Group benefiting from the economy but it is also tending to do better in its share of business and the directors are cautiously optimistic, Mr. Trevor Chinn, the chairman, said yesterday.

Any increase in consumer spending is likely to have a major impact on the passenger car market which is already running well ahead of last year. Volvo registrations, for example, for the first two months of the current year are at their highest ever level for that period, Mr. Chinn says in his annual statement.

The company's transportation activities would also benefit from an increase in the volume of retail sales and an upturn in industrial output and in industrial investment would directly benefit its commercial vehicle and fork lift truck businesses, he comments.

The London hotel market remains buoyant although tourism in the de-luxe sector may not reach the peaks of 1977. The company's airport hotels, The Heathrow and The Gatwick Park Hotel, which will be opened during the summer, should gain from the forecast increase in traffic flying in and out of London airports.

Although there is now some slackening in the growth of the U.S. economy each of the company's hotels there expect to show improved profits, particularly those in Chicago and Houston which are still improving from a low base.

In the year to January 1, 1978, the company's hotel interest made a significant contribution to profit for the first time, with all six hotels trading profitably for the full 12 months.

On group sales up from £251.5m. to £269.6m. taxable profit for 1977-78 climbed to a record

£12.48m. (£7.94m.)—as reported on March 10. The net total dividend is raised to 3.465p (2.9248p) per 25p share on capital increased by a rights issue.

On a current cost basis along the Elyse guidelines, profit was £9m. after additional depreciation of £3.7m. and, extra cost of sales of £3.3m. and including a gearing adjustment of £3.5m.

At year end working capital was up £6.0m. (£392,000). Bank overdrafts were lower at £529,000 (£1,572m.), short-term debt was £202,000 (£108,000) and long- and medium-term debt was down at £44.3m. (£48.35m.).

Capital commitments amounted to £4.51m. (£3.89m.) of which £774,000 (£394,000) had been authorised but not contracted.

An analysis of sales and profit by activity shows, with 2000s omitted, passenger car distribution and servicing £185,602 (£159,446) and £10,355 (£3,552); commercial vehicle distribution and servicing £48,827 (£39,019) and £866 (£724); transportation, freight handling and vehicle leasing £21,883 (£14,339) and £1,991 (£1,647); fork lift truck and crane hire £14,145 (£9,862) and £2,839 (£1,990); U.K. hotels £11,176 (£9,054) and £2,850 (£1,446); overseas hotels £12,973 (£13,441) and £629 (£46); other £4,978 (£6,376) and £163 (£110); and surplus from property £1,514 (£194). Less net interest of £8,000 (£56,417) and group overheads £1,515 (£587).

GREENFIELD MILLETTTS

Mr. Richard I. Greenfield, chairman of Greenfield Millettts, the leisurewear and camping group, told shareholders at the AGM that the company's first half figures should match those of a year ago—"when trade was quite exceptional".

He said that the group looked forward to greater second half growth and

he was confident of good full year results.

The group is expected to announce shortly details of new branches under its previously announced £1m. capital expansion programme.

Appleyard on target at £1.47m.

IN LINE with the forecast in February pre-tax profits of Appleyard Group for 1977 rose slightly from £1.37m. to £1.47m., on turnover of £89.56m. against £77.34m., despite a second half downturn from £0.64m. to £0.32m. At the halfway stage directors were confident that the full year's profits would be at record levels.

The directors now say that the current year has started well with the group's British Leyland car sales rising each month and the three recently acquired Ford main dealerships making a very useful contribution to the overall profit.

Over 55 per cent of total group profit is now coming from Rolls Royce, Ford, commercial vehicles, agricultural engineering, budget rent-a-car, fuel oil distribution, credit finance, and contract hire. The balance is from the sale and service of British Leyland cars, the group says.

After full provision for deferred tax, earnings per 25p share are shown as 12.49p (11.6p). As known, the dividend for the year is increased to 4.914p (4.44p) no per share with a second interim of 3.239p. The directors say that in the light of budgets for the current year they intend to recommend a total of 6.25p for 1978.

Henderson-Kenton extends discount scheme

Furniture retailers Henderson-Kenton has decided to extend the scheme under which shareholders are entitled to a 10 per cent discount on purchases to the unit holders of trusts which have a substantial stake in the company.

For a trial period of one year, unitholders in trusts which have at least 20,000 of Henderson-Kenton's shares will be allowed a 10 per cent discount on items not already reduced in the company's stores, which trade under the name Kentons in England and Hendersons in Scotland.

Chairman Mr. David Hyman said yesterday that relatively few shareholders had taken advantage of the discount scheme, which was made available to individuals with more than 100 shares at the end of 1976. In extending the scheme the company had in part been influenced, he said, by the fact that the company's dividend payments are several times covered by profits, and while the Board would like to recommend

that they should be doubled, they are inhibited by dividend control from doing so.

A customer who wishes to take advantage of the discount will have to present his original unit certificate to Henderson-Kenton at the time of purchase or authorise the company to apply to his unit trust for written verification of his holding within two weeks of an order being placed in the store.

Full-year turnover expanded from £15.63m. to £17.66m., of which exports increased to nearly £3.5m.

The directors say they are determined to strengthen the group's position and expect to maintain the advance now reported.

After tax of £59,000 (£55,000), minorities and Preference dividends, stated earnings jumped from 1.75p to 10.24p per 25p share. A final dividend of 2.705p raises the total to 4.196p (3.757p) net.

Advance at Harrison & Sons

TAXABLE PROFIT of Harrison and Sons, the printing group, advanced from £106,000 to £203,000 for 1977, after a higher dividend bonus of £150,000 against £2,000.

	1977	1976
Turnover	17,658	15,625
Trading profit	831	693
Interest	523	583
Pre-tax profit	308	286
Tax	29	35
Net profit	279	251
Minorities	3	5
Dividends	105	85
To reserves	140	599
*Adjusted for ECI's	140	599
Debit	140	599

Zurich and back in a day From Gatwick

British Airways are now operating 6 flights a week from Gatwick to Zurich. They leave daily at 0800 (except Sundays), arriving Zurich 0930. The return flight leaves 2000 (except Saturdays), arriving home 2125. So now if you've business in Switzerland you can fly from either Gatwick or Heathrow. And be there and back in a day. Ask your Travel Agent or British Airways shop for details.

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The British Bank of the Middle East

A Member of The Hongkong Bank Group

"There is continuing growth to report"
Highlights from a statement by the Chairman, Angus Macqueen, CMG.

The Year's Results and Capital Changes
The Bank's published profits of \$6.5m are satisfactorily higher than 1976. The Directors recommend transferring \$1m to published reserves, and a further \$4m from inner reserves to published reserves, bringing them to £25m. A dividend of \$2.5m will be made at our Annual General Meeting to capitalise a sum of £2.5m from the reserves making Capital and Reserves £22.5m respectively. Costs in the Middle East remained very high. Nevertheless our branches were able to absorb these costs, and, with certain exceptions, to increase profits.

The Balance Sheet
There is continuing growth to report. Current, deposit and other accounts rose by about £127m (over 8%). Cash and short term funds have risen by some 13% and represent about 30% of our liabilities. A further 11% is represented by time deposits with other banks. Trade bills and advances to customers have risen by 11% and 15% respectively. Advances now represent 50% of our deposit base. Guarantees, acceptances and documentary credits have been reduced by 16%.

The Middle Eastern Scene
In Lebanon much has been done to improve conditions in and around Beirut but confidence is slow to return for it is clear that fundamental problems have not been solved.

In the Arabian Peninsula and the Gulf, where the Bank's main business originates, 1977 was a relatively uneventful year.

The growing power of Saudi Arabia and its responsible use by King Khalid and his Government have helped counterbalance discord among Arab states and the political situation in the Eastern Mediterranean.

The "North/South dialogue" remained as deadlocked in 1977 as it was in 1976 and, partly as a result of the slow economic revival of the industrial nations, increases in crude oil prices were kept to a minimum. However it would be rash to assume that such relaxed conditions will last through 1978.

The startling growth of imports into the Middle East has now definitely slackened, raising the question as to the value of some of the extensive port developments now in progress. But perhaps the main problem in 1977 was inflation which is serious in the oil producing countries and only a little less so among their poorer relations.

Regional Banking Activities
Despite somewhat unfavourable conditions our Tunisian associate, Banque Internationale Arabe de Tunisie has continued to develop and increased its deposit base substantially.

Provisions made in 1976 to cover potential losses in Lebanon were more than adequate, and reconstruction of our office in Bab Edine is well in hand.

In Saudi Arabia we have completed all formalities to incorporate our branches into a banking organisation established in the Kingdom, as determined by the authorities and a new bank, The Saudi British Bank, will come into being. Operations at our existing branches continue at a high level.

The Staff
The contribution made by the staff in the U.K. and abroad to the successes of the year cannot be underestimated.

The Chairman's Statement is contained in a Report and Accounts booklet obtainable from the Secretary at Head Office.



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London Main Office

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Telephone 01-638 2366 Telex 884293

and at

Falcon House, Curzon Street,

London W1Y 8AA

Telephone 01-493 8331 Telex 27544

TRANSPORT DEVELOPMENT GROUP IN 1977

- * Strong profit growth, from £14.76 million to £18.08 million.
- * Road haulage profits maintained despite intensely competitive conditions; many costs increased above the rate of inflation.
- * Storage contributed almost £2 million by way of additional profit. Cold storage in particular had a very good year.
- * Results of the plant hire companies more satisfactory than at one time expected.
- * Industrial removal and engineering companies performed well even though not at full stretch.
- * Recovery in profits of the exhibition companies continued.
- * Sound results from the reinforcement companies bearing in mind the difficult trading background.
- * Warehousing and cold storage companies in the Netherlands produced excellent profits; road haulage companies affected by lack of traffic.
- * Modest contribution from the French companies. Refrigerated transport undertaking acquired at Rocquetoire.
- * Australian companies again produced increased profits due to a very high level of activity in the first six months. Falling away in activity as the financial year ended.
- * Although there are few signs as yet that 1978 will produce a climate favourable to profit growth, profits to date are ahead of those for last year.

Full report and accounts available from the Secretary, Transport Development Group Ltd., Kingsgate House, 66-74 Victoria St., London SW1E 6SR

	1974	1975	1976	1977
Turnover £'000	119,344	129,354	180,547	192,616
Profit before tax £'000	13,556	12,122	14,760	18,078
Net assets £'000	68,764	78,209	90,058	103,798
Return on cap. employed %	21.3	17.2	18.2	19.3
Earnings Pence per share	5.4	4.8	5.6	7.2
Dividends Pence per share	3.7	4.0	4.4	4.8
Net assets Pence per share	39.6	42.5	45.9	49.4

HAULAGE • STORAGE • REINFORCEMENT • EXHIBITIONS

INTERNATIONAL FINANCIAL AND COMPANY NEWS

NORTH AMERICAN NEWS

Pabst expecting sharp decline in first quarter

TREASURER of Pabst Brewing Co. Mr. Jay B. Pieper testified in a hearing for the Wisconsin Commissioner of Securities that Pabst net earnings for the first quarter of 1978 were estimated to be approximately \$1.9m. or 22 cents a share, compared with net earnings of \$6.8m. or 80 cents a share for the similar period of 1977.

The estimate was made at a hearing on APL Corporation's proposed takeover of Pabst through purchase of 52 per cent. of the brewer's stock.

Mr. Pieper did not explain the sharp drop in estimated first quarter earnings, though a number of factors have been suggested as being responsible for

the steep decline. The year ago quarter was "exceptionally good," in part reflecting some buying in anticipation of a strike. Also labour and materials costs have been rising faster than selling prices.

Mr. Pieper told the state's Security Commissioner that Pabst has obtained short-term lines of credit but that a larger amount of long-term loans would be needed to keep the company financially healthy. He added that such financing would be difficult to obtain if APL gains control of the company.

At the end of March Pabst had \$7m. of cash on hand, down from \$38.5m. a year earlier, Mr. Pieper said. He noted that lines of credit for \$5m. each had been obtained

from the Marine National Exchange Bank of Milwaukee, the First National Bank of Chicago and Manufacturers Hanover Trust of New York.

The Marine Bank credit was made available on the condition that Pabst's management would not be changed.

Mr. Arthur Lindenauer, of the auditing firm Price Waterhouse, told the commissioner that if APL issued the debentures necessary to gain control of Pabst, APL would not have enough money to pay the interest on the debt. APL proposes to offer \$26 principal amount of 10 per cent. subordinated debentures plus \$2 in cash for each Pabst share up to 4.1m. shares.

AP-DJ

Brokers back Litton shares

BY TERRY BYLAND

SIGNIFICANT long term attractions are seen in the shares of Litton Industries by two major Wall Street stockbrokers. Both Merrill Lynch and Dean Witter have examined the prospects for the outcome of Litton's unsettled claims on Naval shipbuilding contracts by its subsidiary Ingalls Shipbuilding, which is currently seeking an adjustment of 1.1lb. to contract ceiling prices in a long standing dispute about replacing an amphibious assault vehicles (LHA) and destroyers.

Merrill accepts that the contracts may remain unsettled and could result in a substantial one-time write off. But the stockbroker believes that such a settlement would ultimately benefit Litton by improving cash flow at Ingalls, eliminating litigation costs and by removing what it describes as a "substan-

tial negative" overhanging the stock.

Dean Witter sees a strong likelihood of an out of court settlement of the company's claims, within the "relatively near future."

On the basis of its survey of Litton's outlook, Merrill forecasts earnings for 1978 of \$1.70 a share, with \$2.00 to \$2.25 a share in prospect next year.

However, since the claims on the Naval contracts remain unresolved at present, Merrill goes no further for the present than to predict that the shares will perform about in line with the overall market.

For 1977, Litton disclosed earnings of \$1.40 a share on a sales of \$3.44bn.

Merrill expects its forecast for 1978 to be borne out by return to profitability at Sweda, the principal business systems and equipment group and by earn-

ings gains at Western Geophysical, which operates in the field of professional services and equipment for the gas and oil exploration industries.

The defence, commercial and marine systems division, which incorporates Ingalls and in 1977 turned in around \$1.2bn. out of \$3.4bn. total revenues, has seen many refinements in operations recently, and Merrill expects this process to continue. The firm expects Litton to withdraw from its more cyclical operations in this division, or to counter-balance such cyclical areas by adding product areas with greater potential for growth—while at the same time possibly withdrawing from unprofitable areas.

Merrill's review ends with the comment that Teledyne, owner of some 26 per cent of Litton's outstanding stock, has indicated that the shares are an invest-

Standard Oil confident of growth

NEW YORK, April 4.

STANDARD OIL (Indiana) is confident it can maintain past earnings growth and rate of return, chairman Mr. John E. Swearingen said today. Since 1960 earnings have increased at an annual compound rate of 12 per cent.

Higher prices expected for oil and gas in the future will help sustain growth in profits, Mr. Swearingen declared. Inflation of costs will be a factor, but on

the whole we believe higher prices will bring our company higher earnings.

The company's current objectives are a 13 to 15 per cent return on equity and the payment of 35 to 40 per cent of earnings in dividends. In 1977 the company earned \$1.01bn. or \$6.90 a share—up 14 per cent on the previous year.

Capital spending in 1978 will total \$2.3bn. compared with

\$1.9bn. last year, of which \$1.1bn. will be spent on exploration and development in the U.S. compared with \$780m. previously, the chairman added.

U.S. development spending will be concentrated in the Williston basin, North Dakota, and the Michigan basin, together with the Appalachians, where the company recently made a significant gas discovery.

Goodrich in deal with Portuguese

R. F. Goodrich has signed a technical assistance agreement with Sabices de Pneus Fapobol Sae of Portugal, reports AP-DJ from Akron. Goodrich will supply technology and production advice on all Fapobol products including bias-ply and radial tyres. Fapobol will distribute Goodrich tyres in Portugal.

STP—Esmark

STP and Esmark have received letters from the U.S. Justice Department's Anti-Trust division requesting information concerning their previously announced merger agreement, reports Reuters. The two companies last month agreed on a merger under which STP would become an Esmark unit. Esmark said it would pay \$22.50 for each of STP's 5.2m. shares.

Banking purchase

The Permanent, which is the parent company of Canada Permanent Trust and of Canada Permanent Mortgage, has completed its purchase, for \$210,000, of control of its banking subsidiary in the U.K., Canada Permanent AFI—now to be called Canada Permanent Trust (U.K.), writes Terry Byland. Permanent already held over 30 per cent of the subsidiary, and agreed earlier this year to take up the option on a further 20 per cent stake then held by AFI Group.

Southern slides

Southern Company the Atlanta-based utility concern reports a 24 per cent. fall in pre-tax earnings for the first two months of 1978 to \$35.4m. or 26 cents a share compared with the like period last year. For the full year however the company managed a 10 per cent. rise in profit at \$1.86 a share against \$1.77 on sales 17 per cent. ahead at \$2.7bn. AP-DJ reports from Atlanta.

Jewel—Skaggs

Jewel Companies, the Chicago-based food retailer has reached an agreement in principle with Skaggs Companies, a Salt Lake City-based operator of drug stores for a combination of the companies on a tax-free basis, AP-DJ reports. Skaggs' stockholders would receive one share of a new company to be called Jewel Companies Inc. for each share of Skaggs.

Midwest Exchange to report heavy losses on operations

CHICAGO, April 4

The Midwest Stock Exchange, second in the U.S. to the New York Stock Exchange last year, expects to report a large loss for 1977 and is laying off some 300 of its 750 employees. The price of a seat on the exchange has fallen to \$175, from \$30,000 in the late 1960s.

Last December, Mr. Michael E. Tobin, under pressure from the membership, resigned as the Midwest's president.

While opinions vary regarding the Midwest's plight, a senior partner in a Chicago brokerage house and former chairman of the exchange says: "I think there is a strong possibility that the Midwest won't be around in 10 years."

The Midwest and the six other active U.S. stock exchanges—the New York, American, Pacific, Philadelphia, Boston and Cincinnati—face an uncertain future as a result of recent government moves to restructure the securities industry, particularly in the planned creation of a central, or national, securities market. This would permit all investors and their brokers to execute transactions in whatever market offers the best price for a particular security. A number of the regional, or non-New York, stock exchanges could fold in the new competitive environment, and even the New York exchanges—the New York Stock Exchange, or "Big Board," and the American AP-DJ

Beker accounts queried

BY JOHN WYLES

NEW YORK, April 4

BECKER INDUSTRIES' auditor, Arthur Andersen and Co., has questioned the carrying value of virtually all of the company's assets in the United States, West Germany and Italy.

This qualified opinion on the company's 1977 financial statement was revealed by Beker yesterday that the same time as it reported a net loss for the 1977 fourth quarter of \$31.3m., compared to a \$46m. deficit in the previous year's fourth quarter.

The chemical and fertilisers manufacturer also said it was doubtful that it would be able to meet revolving credit, and term loan payments due to a

group of eight banks later year.

Arthur Andersen's qualification of the company's year-end accounts also asserted that the company's "will be significantly affected by the company's efforts to refinance its debt and to required loan repayments continuing operations, joint-cure, and asset disposition."

Beker, which has not disclosed the book value of the assets questioned by the auditor, stated that it had violated loan covenants of both its German loans. Its current debt in the U.S. total \$32m. and \$10.7m. in Germany, \$38.9m. of long-term debt has been reclassified as current.

Coal strike cuts Chessie

CLEVELAND, April 4. CHESIE System, the railway holding company reports a first quarter net loss of \$66.9m., up from the year-ago figure of \$7.4m. Revenue for the latest period was \$235m. against \$315m.

Chairman Mr. Hays T. Watkins blames the coal strike and the tough winter, saying that if it had not been for these factors, the company would have had a profitable first quarter. AP-DJ

Corning Glass earnings slip

NEW YORK, April 4. CONSOLIDATED net income Corning Glass Works for first quarter slipped from \$ to \$22m., or from \$1.36 to 1.25 per share. Mr. Amory Hough Jr., chairman, said that first quarter, shortfalls occurred during the first four weeks of the quarter. Business rebounded strongly in the last eight weeks. Sales for the quarter rose from \$269.4m. to \$274 AP-DJ

EUROBONDS

Big discount for Mexico

BY MARY CAMPBELL

BOTH dollar and D-Mark sectors were quiet yesterday. The DM250m. issue for the United Mexican States was quoted at a discount of 2-3/4 points in first time trading. This is large by the standards of the D-Mark foreign bond market, as in other markets, but was generally expected by the market because of the tightness of the terms.

In the sterling sector, prices were also more or less unchanged. Interest-to-day will focus on the Gesteer deal, which is expected to trade for the first time.

In the yen bond market, interest has been stirred by the fact that the American company Sears Roebuck is considering issuing yen bonds via Nomura Securities. If it materialised, it would be the first such issue by a foreign company.

It seems that no final decision has been taken by the company.

but that there is no legal bar to such a move.

The possibility of a Japanese yen issue for a foreign corporate borrower has been eased by an April 1 change in Japanese tax rules.

Japanese securities sources said yesterday that there is not even a legal requirement for companies to collateralise bond issues—that a simple negative pledge putting the securities on the same rank with already outstanding debt would satisfy Japanese regulations.

However, they noted that it has been customary in Japan for Japanese companies to provide collateral for their bond issues, and that the absence of such collateral might reduce demand for bonds.

The next Swiss foreign bond issue will be for the Liechtenstein-based company Hilti. It will be for Sw.Frs.25m.

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	26 weeks to 24.12.77	26 weeks to 25.12.76	52 weeks to 25.12.76
Turnover	£3,347,561	£2,735,137	£4,894,434
Profit before Taxation	384,363	121,689	149,073
Taxation	224,000	63,000	97,207
Profit after Taxation	160,363	58,689	51,866
Earnings per share	5.0p	1.8p	1.8p

- The Directors have declared an Interim Dividend of 1.0p per 10p ordinary share (1976: 0.3p) payable on the 30th May 1978 to shareholders on the register as at the close of business on the 28th April 1978.

- As forecast in the annual report, a substantial improvement was made in this half year and the Interim Dividend equals the dividend paid for the whole of last year.

- Whilst sales continue to be ahead of last year, we must remind shareholders that the bulk of the company's profits arise in the first half of our year. However, we feel that if existing trends are maintained our profitability should continue to increase.

4th April 1978

J. P. Gould, Chairman



\$75,000,000

Golden Eagle Indonesia Limited

a wholly owned subsidiary of Ulramar Company Limited

Eurodollar financing for the Badak Liquefied Natural Gas Project

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This announcement appears as a matter of record only.

March 1978

مكازم الدول

INTERNATIONAL FINANCIAL AND COMPANY NEWS

DUTCH NEWS

ABN increases earnings by 14%

BY CHARLES BATCHELOR

AMSTERDAM, April 4.

ALGEMENE BANK Nederland (ABN), Holland's largest banking group, faces problems in covering costs on its commission business. This means the bank is increasingly dependent on interest income for its profits.

Managing Board chairman Dr. Batenburg said at the presentation of the annual report that the bank is particularly sensitive to small changes in the margin between rates on borrowed and lent funds. The interest margin in 1977 was just less than 0.1 per cent lower than the 1976 level but this affected the net result substantially.

The bank is unable to adjust its commission rates to meet rising costs, particularly in certain of its securities business and pay-

ments traffic. This was partly due to controls by the authorities on the level of commissions and lead to some parts of ABN's business subsidising others.

The bank nevertheless reported a 14.4 per cent increase in net profit to F123.4m. (\$110m.) in 1977 on a balance sheet total which was 13.8 per cent higher at F183.6m. This growth came in equal measure from its foreign, domestic and eurocurrency business.

Credit volume rose 17.8 per cent to F134.2bn. The largest percentage increase came from the 42 per cent growth in mortgage lending to a total of F15.7bn. Total credits granted to private clients—mortgage loans and consumer credit—

amounted to almost 27 per cent of the domestic credit portfolio.

Private customer lending has grown strongly in recent years. Dr. Batenburg noted. Credits to Dutch business rose 15 per cent, compared with 17 per cent in 1976, reflecting the hesitant growth of the economy.

ABN, which has the most extensive foreign network of any Dutch bank, attributed about a third of its 1977 result to its foreign branches and affiliates.

This was a slight decline on the 1976 share and partly reflects the strength of the guilder against the dollar and other currencies. Including Euro-currency business and foreign business carried out from Hol-

Saudi takes 10% holding in French builder

By David White

PARIS, April 4.

SAUDI Arabian businessman, Mr. Akram Ojfeh, the man who bought the luxury liner France, has expanded his French interests by buying into an important civil engineering company, Dumez, in a deal worth about Frs.65m., some \$14.5m.

The Nanterre-based company, which is active in dam-building and other projects in Africa and the Middle East as well as in France, said Mr. Ojfeh's company, Technique d'Avant-Garde (TAG), had bought 10 per cent of its shares on the Paris Bourse.

The deal is linked to a protocol agreement under which TAG, which is registered in Luxembourg, and Dumez will set up a joint civil engineering company in Saudi Arabia. No further details of the proposed company were disclosed, except that it will have a Saudi majority.

Dumez, which is largely family-owned, had a group turnover of Frs.3.7bn. last year, a company spokesman said.

Mr. Ojfeh, who bought the France last October for Frs.80m. with a view to turning the former pride and joy of the French passenger fleet into a tourist centre, was recently reported to be taking a 20 per cent stake in Lignes Téléphoniques et Télégraphiques (LTT), a specialised telephone cable company in which the largest interest is held by the Thomson-Brandt group.

The French-based businessman's other interests have tended towards the transport field. Mr. Ojfeh has a 44 per cent stake in a small domestic airline, Air Alpes, and shares in other regional air companies.

Credit Suisse prepares to sue over Chiasso affair

BY JOHN WICKS

ZURICH, April 4.

A SERIES of civil suits is being prepared by Credit Suisse against persons seen as responsible for the irregularities disclosed last year at the bank's Chiasso branch.

Speaking at the bank's annual general meeting in Zurich today, chairman Dr. Oswald Aepli said damages will be claimed against two former members of the Chiasso branch management and three Chiasso lawyers as former officials of Texon. He said that present evidence showed these persons to be "initiators and main actors in the affair."

The irregularities disclosed last April at the bank's Chiasso branch involved some S.Frs. 2.17bn. (\$1.18bn.) of clients' funds which had been improperly directed to the Liechtenstein company Texon-Finanzanstalt. They eventually led to write-offs of S.Frs.1.13bn. (\$650m.) in the 1977 accounts of Credit Suisse.

The bank will also sue a group of persons present at a meeting of the entire Chiasso management in early 1975 which at the time—roughly two years before the Chiasso scandal was disclosed—decided not to inform head office of irregularities.

Dr. Aepli said that these

others were generally not active participants in the transactions concerned, but had known that the general management was ignorant of the existence of unbooked guarantees. With one Suisse account.

The \$115m. issue in convertible bonds planned by Credit Suisse will carry a coupon of 3½ per cent. The 15 year bonds will be offered to shareholders by way of rights on a one for eight basis, and every two bonds will be convertible into one share.

exception, the entire branch management has already been replaced.

All responsible persons were. Dr. Aepli claimed, to some degree financially interested in the Texon transactions. Over a period of years they had drawn fees, expenses and other sums from Texon, or emoluments from Texon subsidiaries, without these "in part substantial amounts" having been reported to head office.

The persons will be sued in proceedings against former deputy managing director Sergio Demieville's "massive exceeding of his authority" in connection with the Italian milling company, Molini Ceresio.

Dr. Aepli stressed that Credit Suisse's equity was intact despite the Chiasso affair, and the bank's profitability unbroken. The write-offs were made up about one-third by the liquidation of unpublished reserves, one-third by the revaluation of securities, participations and real estate, and one-third by the sale of securities and participations.

Austrian bank pays more after good year

BY PAUL LENDVAI

VIENNA, April 4.

THE CENTRAL Institute of Austrian credit co-operatives, Genossenschaftliche Zentralbank (GZB), is increasing its dividends from 10 per cent to 10 per cent for 1977 on the basis of capital of Sch.500m. (\$36.7m.). Paid up capital was raised to Sch.600m. in December and a further rise to Sch.800m. was announced in March.

Presenting the results for 1977,

director general Dr. Helmut Klambs said that in its fifth business year there was a 19.6 per cent rise in the consolidated balance sheet to Sch.82bn. Taking the group as a whole, including the Raiffeisen building society, insurance, leasing, etc. companies, total assets rose by 20.9 per cent to Sch.72.7bn. last year.

The group also included the small merchant bank, Bankhaus Kärntner which reported a jump

of 32 per cent in its balance sheet to Sch.2.8bn.

Last year was good for business, Dr. Klambs stressed. Portfolio investments and foreign business were the bright spots. Net interest income was Sch.517m. against Sch.333m. while the intake from commissions was Sch.55.8m. (Sch.58.2m.). After taxes of Sch.80m. (Sch.25.6m.) and allocation to statutory reserves totalling Sch.51.7m. (against Sch.35.7m.),

net income jumped by 59 per cent to Sch.64.4m.

Foreign business at the end of last year accounted for about one-fifth of the balance sheet and contributed 18 per cent of profits before tax, the director general revealed.

He also referred to the success of Dm.100m. and \$40m. bond issues floated by GZB on the Euro-market. The bank participated in 190 foreign Euro-currency loan syndicates.

Deutsche Bank DM9 dividend

By Guy Hawtin

FRANKFURT, April 4. DEUTSCHE Bank, West Germany's largest commercial bank, today announced that it is recommending a dividend of DM9 per DM50 nominal share for 1977.

Although the cash payout is down on last year's DM10 share dividend, the bank's management will receive an increase in real earnings as a result of the recent corporation tax reform.

In addition to the cash dividend, they will receive a coupon, which will be set off against the corporation tax paid on their dividend against personal taxes, worth DM14.06.

News of the dividend follows a substantial rise in the bank's profit. The full year's figures will not be announced until next week, but in December the bank's executive Board announced that expected earnings for the year would be up by a fifth.

The bank plans to pay DM110m. into unpublished reserves, compared to DM100m. a year ago. Capital resources will be raised to DM3.45bn. (\$1.73bn.) from DM3.1bn.

By Giles Merritt

DUBLIN, April 4. FITZWILTON, the Irish confectionery manufacturer, is to undergo a major restructuring, returned to profitability in the six month period ended December 31, 1977. In its interim report, Fitzwilson anticipates that in the second half of the year ending June 30, net earnings will show a further increase.

The group's after tax earnings of \$322,000 (some \$800,000) for the first half compare with a loss of \$331,000 in the same period in 1976, and 12-month losses that by June 30, 1977 totalled just over \$2m.

The interim dividend is being raised from 1.53p gross per share to 2.30p gross, which because of a higher tax charge means that the net dividend is maintained at 1.5p per share.

East Asiatic in South Africa

BY HILARY BARNES

COPENHAGEN, April 4.

THE East Asiatic Company, the major Danish trading and industrial company, will not reduce its investments in South Africa, Mr. Klambs stressed. Portfolio investments and foreign business were the bright spots.

Net interest income was Sch.517m. against Sch.333m. while the intake from commissions was Sch.55.8m. (Sch.58.2m.). After taxes of Sch.80m. (Sch.25.6m.) and allocation to statutory reserves totalling Sch.51.7m. (against Sch.35.7m.),

net income jumped by 59 per cent to Sch.64.4m.

Foreign business at the end of last year accounted for about one-fifth of the balance sheet and contributed 18 per cent of profits before tax, the director general revealed.

He also referred to the success of Dm.100m. and \$40m. bond issues floated by GZB on the Euro-market. The bank participated in 190 foreign Euro-currency loan syndicates.

Dr. Aepli said that these

others were generally not active participants in the transactions concerned, but had known that the general management was ignorant of the existence of unbooked guarantees. With one Suisse account.

The \$115m. issue in convertible bonds planned by Credit Suisse will carry a coupon of 3½ per cent. The 15 year bonds will be offered to shareholders by way of rights on a one for eight basis, and every two bonds will be convertible into one share.

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All responsible persons were. Dr. Aepli claimed, to some degree financially interested in the Texon transactions. Over a period of years they had drawn fees, expenses and other sums from Texon, or emoluments from Texon subsidiaries, without these "in part substantial amounts" having been reported to head office.

The persons will be sued in proceedings against former deputy managing director Sergio Demieville's "massive exceeding of his authority" in connection with the Italian milling company, Molini Ceresio.

Dr. Aepli stressed that Credit Suisse's equity was intact despite the Chiasso affair, and the bank's profitability unbroken. The write-offs were made up about one-third by the liquidation of unpublished reserves, one-third by the revaluation of securities, participations and real estate, and one-third by the sale of securities and participations.

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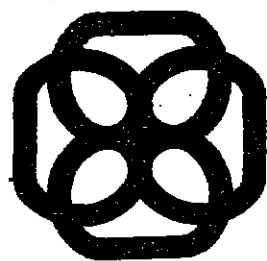
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بىڭك بومىپۇترا مالىسيا برحد
BANK BUMIPUTRA MALAYSIA BERHAD
 (INCORPORATED IN MALAYSIA - HEAD OFFICE - KUALA LUMPUR)

**CONDENSED STATEMENT OF
 CONDITION DECEMBER 31, 1977**

ASSETS (M\$ 000)	1977	1976
Cash in banks, money at call and short notice	1,316,143	353,836
Loans and advances	1,129,294	1,016,283
Bills receivable	91,978	70,616
Treasury Bills and Government Securities	526,640	623,650
Other Investments at cost	81,501	35,186
Land, building and other assets	67,950	68,777
Total assets	3,213,506	2,168,348
CAPITAL AND LIABILITIES (M\$ 000)		
Authorised capital	200,000	200,000
Issued and paid-up capital	85,000	40,000
Reserves and balances of unappropriated profit	32,801	25,470
Deposits (demand, savings, fixed, etc.)	2,777,219	1,954,022
Deposits and balances of agents and banks	188,612	45,725
Bills payable and other liabilities	129,874	103,131
Total capital and liabilities	3,213,506	2,168,348

Head Office:
 21, Jalan Melaka, P.O. Box 407, Kuala Lumpur 01-18, Malaysia. Tel: 03-205655
 52 Branches throughout Malaysia

Overseas Offices:

Branch	Subsidiary and Representative Office	Representative Office
LONDON 64, Mark Lane, London EC3P 3EA. Tel: 01-4882721	HONG KONG Bumiputra Malaysia Finance Limited, 24th Floor, American International Tower, 16-18 Queen's Road Central, Hong Kong. Tel: 5-249105	TOKYO Japan Press Centre Building, 2-2-1 Uchisawai-cho, Chiyoda-ku, Tokyo. Tel: (03)502-1591/2

Correspondents in all principal cities of the world

INTL. FINANCIAL AND COMPANY NEWS

**ANI and Comeng reach
 Bradken compromise**

BY JAMES FORTH

SYDNEY, April 4

THE ENGINEERING group Australian National Industries and Comeng Holdings, the rolling stock manufacturer, have finally settled their four-year wrangle over control of the firm. The solution is that neither company will end up with outright control—but they will pool their holdings and make a takeover bid for the outstanding capital in Bradken.

ANI started the contest almost four years ago with a \$A8.75m. (\$10m.) bid for Bradken which was countered by a higher offer from Comeng. Over the next two years both companies made several more takeover attempts, and also bought shares in each other. The end result was that ANI finished with 34 per cent of Bradken and 21.3 per cent of Comeng.

ANI equity accounts for its holdings in both Bradken and Comeng, while Comeng equity accounts to Bradken holding and also its 41 per cent shareholding in Union Carriage and Wagon of South Africa.

An uneasy truce has existed for the past couple of years. When Comeng made an unsuccessful takeover bid for the tractor distributor and steel merchant William Adams—which would have significantly watered down the ANI stake—the ANI Board publicly criticised the move.

ANI and Comeng have now agreed to pool their combined 67 per cent stake in Bradken to exercise control, although they have invited the existing managing director, Mr. W. E. Kendall, to continue in office. They have also agreed to make an offer to minority holders through a jointly owned company to be formed, however, the decision to exercise control does not depend on the result of the bid, which will be unconditional as to the amount of acceptances.

The offer is \$A2.75 cash a share, which is slightly higher than the last sale price on the market of \$A2.70. It compares with an adjusted value of \$A1.24 for the original ANI offer and values Bradken at \$A21m. Full acceptance of the offer would involve an outlay of \$A4.75m.

ANI will raise \$A2.5m. of this by placing 1.58m. shares with Comeng at \$A1.56 — the same level as the market price. Comeng will thus effectively outlay \$A5.74m. and ANI only \$A1.01m.

On ANI's current capital Comeng would increase its equity stake to almost 25 per cent, but there are still no plans to equity account the holding. If allowance is made for full conversion of ANI's existing convertible securities which can run until 1984, the holding will come to 21.3 per cent, exactly the level ANI already holds in Comeng.

Both companies have agreed that after the ANI placement neither has any intention of increasing its percentage holding in the other. ANI and Comeng have also agreed, where appropriate, to continue to seek opportunities where they may cooperate in making investments on a basis similar to that proposed for Bradken.

**Tongaat
 withdraws
 bid for
 Primrose**

By Richard Stuart

JOHANNESBURG, April 4

THE TONGAAT group, morning withdrew its 130c share cash bid for Primrose, the large Transvaal based group, on the grounds that share prices had remained at of the offer ever since it announced 18 days ago. It was trading in the 90c.20 but immediately moved at 130c. Trading as high as in heavy volume.

The market behaviour of Tongaat made its bid, the share price, but failed to bring the premium to within 2c of bid price, but failed to bring below 130c.

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Tonga's withdrawal of the bid was a surprise, but an initial period of hesitating shares continued trading at 130c. If Tongaat had could the withdrawal of the bid tactic to remove the underling to the share price, it appears to have miscalculated.

Bond Corporation back in profit

BY OUR OWN CORRESPONDENT

SYDNEY, April 4

BOND Corporation Holdings, the real estate group, reaped the benefits of its consolidation programme of recent years, with a return to profits in the December half. The company made a profit of \$A608,000 (\$US695,000) for the period, compared with a \$A1.26m. loss for the first half of 1976-77.

The company has been selling off assets to reduce group borrowings after it experienced liquidity problems in the wake of the 1974 collapse of the property market. The largest sales were the disposal of a major interest in the iron ore group, Robe River, for \$A20m. in May, 1976 and the sales earlier this month of a 51 per cent interest in the Western Australian resort project to the other partner, Tokyu Corporation of Japan.

REPCO, Australia's largest manufacturer of automotive parts, has lifted its takeover bid slightly for Century Batteries. The Century Board has unanimously agreed to recommend the offer and to accept for its holdings.

Reeco made an initial offer last month of \$A2 a share, \$A4.5m. to \$A4.9m. (\$US5.5m.) valuing Century at almost after tax on a 17 per cent increase of 5 cents a share, which \$A107.5m. (\$US123.2m.). The interim payment is 5 cents a share, on capital increased by 2 of just over 7 per cent of scrip issue — an effective increase of 7 per cent.

John Fairfax, major newspaper, television and publishing group, lifted earnings almost 9 per cent in the December half-year, despite continuing losses in its Sydney newspapers, writes James FORTH from Sydney. Group profit rose from \$A4.5m. to \$A4.9m. (\$US5.5m.) after tax on a 17 per cent increase of 5 cents a share, which \$A107.5m. (\$US123.2m.). The interim payment is 5 cents a share, on capital increased by 2 of just over 7 per cent of scrip issue — an effective increase of 7 per cent.

**Stelux looks
 for recovery
 in earnings**

HONG KONG, April 4

STELUX Manufacturing, the watch-making group, has passed its interim dividend for the year ending March. The company said that a recovery in earnings was achieved in the nine months ended 1977. Overseas subsidiaries which were a source of initial losses during the previous fiscal year, are currently showing improved operating results. It expects to record a profit for the fiscal year ending March 1978, and believes that its coming year earnings will increase significantly.

In fiscal 1977, Stelux reported a net loss of \$HK\$1.2m. (\$US1.2m.), after a 1976 profit of \$HK\$41.79m. (Reuters)

New issues up fourfold in Israeli market

BY L. DANIEL

TEL AVIV, April 4

NEW ISSUES of I£4bn. (\$250m.) were made on the Israeli stock market in the financial year to March—four times the amount raised in 1976-77.

Israeli Deputy Finance Minister Y. Flaminin has expressed hope that the losses suffered by those who bought at the height of the Stock Exchange boom and the subsequent sharp fluctuations, would not lead to a public reversal of the trend.

At the same time he disclosed that long-term savings by institutional investors has come up to public expectations. Some I£1.6bn. of the long-term bonds were sold at source during the first 11 months of fiscal 1977-78, or only I£500m. less than planned for the whole year.

However, direct sales to the public accounted for only I£1.2bn. less than planned for the whole year.

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NEW ISSUE

These securities have been sold outside the United States of America. This announcement appears as a matter of record only.

22nd March, 1978



**U.S. \$30,000,000
 Republic of Panama
 9½ per cent. Notes 1983
 (Extendable at Noteholder's Option to 1988)**

Merrill Lynch International (Asia) & Co. The Nomura Securities Co., Ltd.
 Citicorp International Group - Asia First Chicago Asia Merchant Bank Limited
 Morgan Grenfell (Asia) Limited Sun Hung Kai International Limited
 United Overseas Bank Limited, Singapore Singapore Nomura Merchant Banking Limited

ABN Finance Limited	Asia Pacific Capital Corporation Limited	ASIAC-Asian International Acceptances & Capital Limited	Ayala Finance (H.K.) Limited
BA Asia Limited	BCCI Finance International Ltd.	BNP Finance (Hong Kong) Ltd.	BT Asia Limited (A Member of the Bankers Trust Group)
Bumiputra Merchant Bankers Berhad	Credit Lyonnais Hong Kong (Finance) Ltd.	Daiwa Securities (H.K.) Limited	
DBS-Daiwa Securities International Limited	The Development Bank of Singapore Limited	Hankow Pacific Limited	Hill Samuel Pacific Limited
IBJ Finance Company (Hong Kong) Limited	Indosuez Asia Limited	Inter-Alpha Asia (Singapore) Limited	International Credit Alliance Ltd.
Jardine Fleming & Company Limited	Kidder, Peabody & Company Limited	Korea Kuwait Banking Corporation	Kuwait Pacific Finance Company Limited
Manufacturers Hanover Asia Limited	Merrill Lynch International & Co. Limited	Morgan Guaranty & Partners Limited	New Court Merchant Bankers Limited
New Japan Securities International (Hong Kong) Ltd.	The Nikko Securities Co. (Asia) Limited	The Nippon Kangyo Bank (Asia) Limited	
Nomura Europe N.V.	Nomura International (Hong Kong) Ltd.	Osaka International (Asia) Ltd.	Orion Pacific Limited
Sachin Merchant Banking Corporation, Seoul	J. M. Sassoon & Co. (Pte.) Ltd.	SBC Finance (Asia) Limited	Schroders & Chartered Limited
Singapore International Merchant Bankers Limited	Sumitomo & Yast Asia Limited	Taiyo Kobe Finance Hongkong Limited	
Tokai Asia Limited	Tokyo Finance (Asia) Ltd.	Tokai International Finance Limited	URAB-Arab Japanese Finance Limited
United Chase Merchant Bankers Limited	Wako International (H.K.) Limited	Wardley Limited	Yamaichi International (H.K.) Ltd.

New Issue

This advertisement appears as a matter of record only

April 3, 1978



**EUROPEAN
 COAL AND STEEL COMMUNITY
 DM 150,000,000
 5¼ % Bond Issue 1978/1990**

Interest rate: 5¼% payable annually on 1st April
 Issue price: 99¼ %
 Life: 12 years maximum
 Redemption: after 6 years free of redemption through drawings by lot in 2 instalments of DM 15,000,000—each, payable on 1st April of each of the years 1985 and 1988 and in 4 instalments of DM 30,000,000—each, payable on 1st April of the years 1987 through 1990
 Listing: Frankfurt (Main), Berlin, Düsseldorf, Hamburg, München

Deutsche Bank Aktiengesellschaft also for Berliner Disconto Bank Aktiengesellschaft Commerzbank Aktiengesellschaft also for Berliner Commerzbank Aktiengesellschaft	Dresdner Bank Aktiengesellschaft also for Bank für Handel und Industrie Aktiengesellschaft Westdeutsche Landesbank Girozentrale
Bank für Gemeinwirtschaft Aktiengesellschaft Berliner Bank Aktiengesellschaft Hardy-Sloman Bank GmbH Saarländische Kreditbank Aktiengesellschaft Trinka & Burkhardt	Bayerische Hypotheken- und Wechsel-Bank Berliner Handels- und Frankfurter Bank Merck, Finck & Co. Simonbank Aktiengesellschaft M. M. Warburg-Brinckmann, Wirtz & Co.
Amsterdam-Rotterdam Bank N.V. Banque de Paris et des Pays-Bas Kuwait Investment Company (S.A.K.) Société Générale de Banque S.A. Swiss Bank Corporation (Overseas) Limited Union Bank of Switzerland (Securities) Limited	Banca Commerciale Italiana Banque Internationale à Luxembourg S.A. Credit Suisse White Weld Limited S. G. Warburg & Co. Ltd.

WALL STREET + OVERSEAS MARKETS + FOREIGN EXCHANGES

Early modest rally on bargain hunting £ & \$ firmer

BY OUR WALL STREET CORRESPONDENT

BARGAIN HUNTING was mainly responsible for a modest recovery on Wall Street this morning in moderate activity, after the decline spanning the past three trading days.

The Dow Jones Industrial Average showed an improvement of 2.50 at 1,338.44 at 1 p.m. and the NYSE All Common Index rose 14 cents firmer at 49.58, while gains outlasted losses by a six-to-five margin. Trading volume increased to 14.20m. shares from yesterday's 11.9m. figure of 12.62m.

An analyst commented that he thought investors were becoming more cautious over inflation and the possibilities of both higher interest rates and slower economic growth.

Airco, after being delayed all yesterday and initially to-day, advanced \$1 to \$43.75—its directors

have approved a merger into Martin Marietta for \$30 per share and the New Jersey Bureau of Securities has ordered EOC International to stop acquiring Airco shares and to refrain from exercising voting rights on shares acquired after January 4. Martin Marietta eased \$1 to \$39.75. Newell declined \$1 to \$39.75 and Skaggs had not opened for trading—the two companies have agreed to merge.

The AMERICAN SE Market Value Index picked up 0.30 to 12.62m. Volume 1.84m. shares (2.03m.).

Resorts International "A" put less than \$1 to \$31. The "B" surged ahead \$7 to \$50. The company has applied for a temporary New Jersey casino permit for Atlantic City and could be operating a casino there by the end of May—the first casino in that town.

Closing prices and market reports were not available for this edition.

OTHER MARKETS

Canada lower

MONDAY'S ACTIVE STOCKS

Stocks	Change
Alcan	1.00
Bank of Montreal	0.12
Imperial Oil	0.10
Manitoba	0.10
Noranda	0.10
Papier	0.10
Shaw	0.10
Steel	0.10
Union Pacific	0.10
Windsor	0.10
Yukon	0.10

Indices

NEW YORK—DOW JONES

Index	Apr. 4	Apr. 5	High	Low
Industrial	751.04	757.50	758.50	751.70
Transport	285.40	287.10	287.70	285.10
Utilities	104.74	105.00	105.20	104.50
Trading Vol.	14.20	14.20	14.20	14.20

* Basis of index changed from August 24.

Share prices continued to move lower on Canadian Stock Markets in fairly active early trading yesterday. The Toronto Composite Index shed 2.4 more to 1,058.5 at noon, while Gold received 10.3 to 1,286.0 and Banks gained to 249.1, but Amstar again resisted the downward, adding 0.31 at 103.75.

Orchard Mines "A" lost 20 cents.

to \$1.85—the company said it may suspend production indefinitely due to low demand and depressed prices for copper and zinc.

PARIS—Bourse prices, after initially reacting further, turned upwards to finish on a mixed note following quiet trading ahead of the formation of the new Government.

Bank, Stores, Hotels, Steels and Chemicals were mixed to firmer on balance, while Electricals and Constructions were higher but Stores ended mostly lower.

Boatyard recorded a net rise of 57 at Frs.645, while Dumez was 57 up at Frs.670, but Carrefour closed 19 down at Frs.1,538.

BRUSSELS—Market moved irregularly in thin trading, with some profit-taking in evidence. Gobekken, with official sales continuing, all Olen and Hoboken plants, shed 25 to B.Frs.2,120.

Sefina lost 50 to B.Frs.3,200, but CB Ind-Ban, still buoyed by the higher net dividend declaration, advanced 40 more to B.Frs.2,000.

AMSTERDAM—Stocks closed quietly mixed.

Alko, among Dutch Internationals, rose Frs.1.10, while Elsevier, Nedlloyd, Blijenport and others gained to round, but Naarden, Gist-Broeders and Ahold were each around Fr.1.00.

SPAIN—The week began on

GERMANY—Shares rose afresh in lively trading. Deutsche Bank advanced DM3.30 on news that it will pay a dividend of DM3.50. Credit Suisse announced its dividend later this week, rose DM3.50, while Volkswagen, which is also expected to announce a dividend, rose DM3.50.

The Sandmeyer was firm, with Public Authority issues gaining up to 15 pfennigs. The Regulating Authorities sold paper worth a nominal DM3.50, against DM3.50, sales on Monday. Mark Foreign Loans also hardened.

SWITZERLAND—Prices were just a shade softer for choice in continued quiet dealing. Among Banks, Credit Suisse hardened slightly following the chairman's statement at the annual meeting, but Oerlikon, Buehrle, in Financials, receded 15 to Sw.Frs.2,153.

Nestle Registered and Jelmoli put on Sw.Frs.20 apiece, but Sandez retreated 75 to Sw.Frs.3,650.

MILAN—Mixed movements were recorded in thin trading, with some gains marking a selective return in buying interest. Assicurazioni Generali, Fiat, IFI Privileged, Montedison and Saba Visconti were among Industrials, while Eni, Breda, and others improved. Both Olivetti and Alcatel rose, but both Prelios and Italcementi lost ground.

SPAIN—The week began on

an easier note, halting the recent recovery movement and leaving the General Index 1.37 down at \$1.62. Terras Hostench, however, put on 2.50 points to \$5.

JOHANNESBURG—Golds declined in line with lower Bullion indications. De Beers fell 13 cents to B5.27. Other Metals and Minerals were mixed in slack trading.

HONG KONG—The market was in a period of consolidation after a high point of Sw.Frs.1,520. The pound rose quite sharply in late trading, after publication of the banking figures, to touch \$7.15-15.55, before closing at \$7.15-15.55, a rise of 15 points on the day.

Starting's trade-weighted index, as calculated by the Bank of England, rose to 63 from 61.8, after standing at 61.8 at noon and in early trading.

The dollar rose to a best level of DM2.0230 against the D-mark during the afternoon, and closed at DM2.0230, compared with DM2.0200 previously. It touched a high point of Sw.Frs.1,520. The highest level touched by the Japanese currency was ¥219.30, but it finished at ¥218.70, compared with ¥218.60 previously.

The dollar's index, on Bank of England figures, rose to 85.5 from 85.2, while its trade-weighted average, according to Morgan Guaranty of New York, narrowed to 6.27 per cent from 6.50 per cent.

Gold fell \$23 to \$179.10, partly reflecting nervous selling in New York. Before the U.S. market opened the metal had shown a slight improvement from the morning fixing level of \$179.50.

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STOCK EXCHANGE REPORT

Gilts unsettled late but equities move ahead

Share index up 5.3 at 467.8—Stores in demand

Account Dealing Dates

Option

Dealing Dates

Last Account

Mar. 13 Mar. 30 Mar. 31 Apr. 11

Apr. 3 Apr. 13 Apr. 14 Apr. 25

Apr. 17 Apr. 27 Apr. 28 May 10

May 15 May 25 May 26 May 31

Jun. 8 Jun. 18 Jun. 19 Jun. 26

Jul. 6 Jul. 16 Jul. 17 Jul. 24

Aug. 3 Aug. 13 Aug. 14 Aug. 21

Aug. 25 Aug. 26 Aug. 27 Aug. 31

Sep. 8 Sep. 18 Sep. 19 Sep. 26

Oct. 6 Oct. 16 Oct. 17 Oct. 24

Oct. 25 Oct. 26 Oct. 27 Oct. 31

Nov. 8 Nov. 18 Nov. 19 Nov. 26

Dec. 6 Dec. 16 Dec. 17 Dec. 24

Dec. 25 Dec. 26 Dec. 27 Dec. 31

Jan. 8 Jan. 18 Jan. 19 Jan. 26

Feb. 6 Feb. 16 Feb. 17 Feb. 24

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Jul. 25 Jul. 26 Jul. 27 Jul. 31

Aug. 8 Aug. 18 Aug. 19 Aug. 26

Aug. 25 Aug. 26 Aug. 27 Aug. 31

Sep. 8 Sep. 18 Sep. 19 Sep. 26

Sep. 25 Sep. 26 Sep. 27 Sep. 31

Oct. 8 Oct. 18 Oct. 19 Oct. 26

Oct. 25 Oct. 26 Oct. 27 Oct. 31

Nov. 8 Nov. 18 Nov. 19 Nov. 26

Nov. 25 Nov. 26 Nov. 27 Nov. 31

Dec. 8 Dec. 18 Dec. 19 Dec. 26

Dec. 25 Dec. 26 Dec. 27 Dec. 31

Jan. 8 Jan. 18 Jan. 19 Jan. 26

Jan. 25 Jan. 26 Jan. 27 Jan. 31

Feb. 8 Feb. 18 Feb. 19 Feb. 26

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Mar. 25 Mar. 26 Mar. 27 Mar. 31

Apr. 8 Apr. 18 Apr. 19 Apr. 26

Apr. 25 Apr. 26 Apr. 27 Apr. 31

market rather thin of institu-

tional and arbitrage interest,

caused the premium to rally 11

points to 1011 per cent. after

yesterday's SE

conversion factor was 0.6902

(0.6944).

Hambro Life better

Persistent demand in a thin

market prompted a gain of 15

to 302p, after 303p, in Hambro Life;

the annual results are due a week

on Friday. Elsewhere in Insur-

ance, Sun Alliance hardened 2

to 548p and Phoenix 4 to 262p

in front of to-day's preliminary

announcements. Commercial

5 sales improved 3 to 150p, and

Guardian Royal Exchange put on

6 to 232p. Of the Brokers, Minet

gained 7 to 181p and Sedgwick

Forbes added 8 to 323p.

Late publication of the clearing

banks' lending figures for the

four weeks to March

15 led to a reaction in

quotations. Earlier gains of

around 6 were usually halved and

to around two or three pence and

sometimes more. After being 6

points up at 2 p.m., the FT 30-

share index closed with a gain

of 5.3 at 467.8.

Bis. speculation and another

long list of company trading

statements generated a considerable

amount of interest, while the

overall improvement in activity

was reflected in official markings

of 54.4 compared with 4.53p on

Monday. Property shares took on

a better appearance after the

recent setback on dealer money

fears, while investment funds

counted their way into the latter,

also buoyed by Budget

possibilities, recorded above-

average gains. The FT Actuaries

index for the subscription improved

12 per cent to 124.04 compared

with a rise of 0.8 per cent to

205.48 in the All-Share index.

Gilts react late

Reflecting still their current

underlying sensitivity, British

Funds surrendered late in the

evening, gains extending to 3

which had been achieved only

gradually during the day. The

cause of the late reaction was

disappointment with the banks'

handling of money supply. Earlier,

the further, lower rate on

this week's batch of Local

Authority yearling bonds to-

gether with the March fall in

UK official reserves had failed

to harm sentiment.

German Young 4 1/2 per cent.

were temporarily suspended at

£350, at the request of the Ger-

man authorities to allow interest

rate alignments.

Much of a smaller business in

investment currency represented

book-squaring and other profes-

sional operations which, in a

put on 5 to 178p and Mothercare

at 155p, while Barton A

rose 3 to 118p and Marks and

Spencer 2 to 148p. Comment on

the annual results helped Com-

bined English improve 3 to 88p.

W. H. Smith A, in front of to-day's

preliminary figures, firmed 2

to 155p, after 160p. Elsewhere, mail-

order concern Gratton Ware-

houses shed 7 to 122p in reaction

to the disappointing results.

Freemans, however, still benefit-

ing from Monday's excellent

annual figures, put on 4 more

to 288p. An increased interim di-

vidend and trebled first-half profits

helped Peter Stens tough 46p

before closing a penny higher on

balance at 42p. Ratners moved up

4 to 82p but Cope Sportsware, a

thin market declined 5 to 78p.

A little more interest than of

6 dearer at 202p, and Simon, 3 up

at 210p. Increased profits and a

proposed scrip issue caused

Greenbank Industrial to harden a

penny to 58p, while Spirax-Sarco

made a muted response, at 272p.

The trend will continue this

year. Westland traded fairly

briskly up to 47p for a gain of 2,

but Braithwaite were lowered 5

to 188p and W. R. Norton slipped

2 to 32p. Among Shipbuilders,

Yarrow put on 5 to 270p, the

Board's confidence in the full-year

outcome over-riding news of the

lower first-half profits.

A firm showing

with retailers well to the fore

Associated Dairies revived with a

jump of 10 to 222p, while Nurdin

and Peacock rose 4 to 82p and

8 were recorded in Metal

Box, 308p, Pilkington, 482p, and

Univer, 510p.

Elsewhere, Channel Tunnel

survived early profit-taking to

push forward 3 more to 62p, after

65p, on further consideration of

week-end Press comment which

suggested that the UK and

France are reviewing proposals for

a new cross-Channel project. Bid

hopes were behind a fresh

advance of 2 1/2 to 251p in Talbot,

while Be. Rine moved up 10 to

200p in a thin market. Wilkinson

Match were wanted at 169p, up

5, but Hulma were marked down

a penny to 59p on the disclosure

that W. Canning had sold its 272

per cent. shareholding.

Motors and Distributors were

generally better where changed.

Lex Service hardened 2 1/2 to 78p

in response to the chairman's

optimistic statement, which

announced the annual report,

while Oliver Rix were active and

4 firmer at 71p following Press

comment. In a thin market,

Charles Harst rose 7 for a two-

day gain of 11 to 39p on the

results. Higher earnings lifted

Apleyford 2 to 33p, while Dowty

hardened 3 to 173p and Lucas

Industries 4 to 284p. Group Lotus

closed 2 better at a 1978 peak of

51p, but small selling left Reliant

a penny cheaper at 6p.

Newspapers and kindred trades

closed firmer throughout. After

its recent shake-out on profit-

taking, Mills and Allen rebounded

10 to 173p on revived speculative

demand, while improvements of

2 and 3 respectively were seen in

Wace, 40p, and Orlay Printing,

80p. Ahead of to-morrow's annual

figures, News International

improved 5 to 267p, while Thom-

son, still reflecting the good

results, improved 3 more to 223p,

after 225p.

Properties steadier

Interest rate worries became less

of a handicap on Properties, but

some issued progress diffi-

cult, including Land Securities

which eventually eased the turn

to 207p. Conversely, MEPC

regained 2 to 117p and Stock

Conversion rebounded 6 to 230p,

while Slough Estates hardened a

penny to 109p after news of the

OFFSHORE AND OVERSEAS FUNDS

[illegible][illegible]

FINANCE: LAND—Continued

[illegible][illegible][illegible]

